

JUNIPER NETWORKS INC

FORM 10-Q (Quarterly Report)

Filed 08/10/00 for the Period Ending 06/30/00

Address 1133 INNOVATION WAY

SUNNYVALE, CA 94089

Telephone 4087452000

CIK 0001043604

Symbol JNPR

SIC Code 3576 - Computer Communications Equipment

Industry Communications Equipment

Sector Technology

Fiscal Year 12/31



JUNIPER NETWORKS INC

FORM 10-Q (Quarterly Report)

Filed 8/10/2000 For Period Ending 6/30/2000

Address 1194 NORTH MATHILDA AVE

SUNNYVALE, California 94089

Telephone 650-526-8000

CIK 0001043604

Industry Communications Equipment

Sector Technology

Fiscal Year 12/31



UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

[X] Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2000

or

[] Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from _____ to ____

COMMISSION FILE NUMBER 0-26339

JUNIPER NETWORKS, INC.

(Exact name of Registrant as specified in its charter)

DELAWARE (State or other jurisdiction of incorporation or organization)

77-0422528 (I.R.S. Employer Identification Number)

1194 N. MATHILDA AVENUE, SUNNYVALE, CA (Address of principal executive offices)

94089 (Zip Code)

(408) 745-2000 (Registrant's telephone number including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes [X] No []

There were 315,356,976 shares of the Company's Common Stock, par value \$.00001, outstanding on July 31, 2000.

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PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

JUNIPER NETWORKS, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (IN THOUSANDS)

| | June 30, 2000 | December 31, 1999 | |
|--|------------------|----------------------|--|
| ASSETS | (Unaudited) | | |
| Current assets: | | | |
| Cash and cash equivalents | \$ 797,125 | \$ 158,043 | |
| Short-term investments | 384,764 | 187,915 | |
| Accounts receivable, net | 60,733 | 23,950 | |
| Prepaid expenses and other current assets | 15,792 | 7,925 | |
| Total current assets | 1,258,414 | 377,833 | |
| Property and equipment, net | 28,397 | 12,416 | |
| Long-term investments | 412,374 | 97,201 | |
| Other long-term assets | 131,167 | 25,928 | |
| Total assets | \$ 1,830,352 | \$ 513,378 | |
| | ======== | ======== | |
| LIABILITIES AND STOCKHOLDERS' EQUITY Current liabilities: | | | |
| Accounts payable | \$ 37,914 | \$ 15,368 | |
| Other accrued liabilities | 67,044 | 21,025 | |
| Deferred revenue | 30,872 | 19,270 | |
| Total current liabilities | 135,830 | 55,663 | |
| Convertible subordinated notes and other long-term liabilities | 1,165,725 | | |
| Common stock and additional paid-in capital | 530,157 | 513,698 | |
| Deferred stock compensation Accumulated other comprehensive | (2,010) | (3,001) | |
| income (loss) | 25,129 | (815) | |
| Accumulated deficit | | (52,167) | |
| Total stockholders' equity | 528,797 | 457,715 | |
| Total liabilities and stockholders' equity | | \$ 513,378 | |
| | ======== | ======== | |

⁽¹⁾ The balance sheet at December 31, 1999 has been derived from the audited consolidated financial statements at that date, but does not include all the information and footnotes required by generally accepted accounting principles for complete financial statements.

See accompanying notes.

JUNIPER NETWORKS, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

(unaudited)

| | Three months ended June 30, | | June 30, | |
|--|-----------------------------|-----------------------|---------------------|-----------------------|
| | 2000 | 1999 | 2000 | 1999 |
| Net revenues Cost of revenues | \$113,028 40,752 | \$ 17,556 8,046 | \$176,914 65,853 | \$ 27,600 14,393 |
| Gross profit | 72,276 | 9,510 | 111,061 | 13,207 |
| Operating expenses: | | | | |
| Research and development | 18,000 | 7,991 | 33,990 | 14,172 |
| Sales and marketing | 17,247 | 3,849 | 28,752 | 6,452 |
| General and administrative Amortization of goodwill, purchased intangibles and deferred stock | 4,171 | 977 | 7,185 | 1,753 |
| compensation(1) | 2,315 | 891 | 4,706 | 1,795 |
| Charitable contribution | 10,000 | | 10,000 | · |
| Total operating expenses | 51,733 | 13,708 | 84,633 | 24,172 |
| Operating income/(loss) | 20,543 | (4,198) | 26,428 | (10,965) |
| Interest income | 24,634 | 619 | 35,164 | 942 |
| Interest expense | (14,758) | (171) | (18,652) | (382) |
| <pre>Income/(loss) before income taxes</pre> | 30,419 | (3,750) | 42,940 | (10,405) |
| Provision for income taxes | 10,802 | 102 | 15,252 | 122 |
| Net income/(loss) | \$ 19,617 ======= | \$ (3,852) ======= | \$ 27,688 ====== | \$ (10,527) ====== |
| Net Income (loss) per share: Basic | \$ 0.06 | \$ (0.04) ======= | \$ 0.09 | \$ (0.11) ======= |
| Diluted | \$ 0.06 ====== | \$ (0.04) ====== | \$ 0.08 ====== | \$ (0.11) ====== |
| Shares used in computing | | | | |
| net income (loss) per share: Basic | 301,879 | 107,292 | 298,712 | 98,616 |
| | ======= | ======= | ======= | ======= |
| Diluted | 346,411 ====== | 107,292 ====== | 346,102 ====== | 98,616 ====== |
| (1) Deferred stock compensation relates to the following expression of the compensation of the compensatio | | | | |
| Cook of waven as | à BC | . 121 | ÷ 165 | b 064 |
| Cost of revenues | \$ 76 | \$ 131 | \$ 165 | \$ 264 |
| Research and development | 187 | 491 | 404 | 989 |
| Sales and marketing | 139 56 | 212 57 | 301 121 | 427 115 |
| General and administrative | | | | |
| Total | \$ 458 | \$ 891 | \$ 991 | \$1,795 |
| | | | | |

See accompanying notes.

JUNIPER NETWORKS, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (IN THOUSANDS)

(unaudited)

| | Six months ended June 30, | |
|--|---------------------------|----------------------|
| | 2000 | 1999 |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | |
| <pre>Net income/(loss) Adjustments to reconcile net income/(loss) to net cash provided by (used in) operating activities:</pre> | \$ 27,688 | \$ (10,527) |
| Depreciation Amortization of goodwill, purchased intangibles, deferred stock compensation and other non-cash | 4,882 | 2,350 |
| transactions | 5,975 | 1,795 |
| Charitable contribution charge Changes in operating assets and liabilities: | 10,000 | |
| Accounts receivable | (36,783) | (9,256) |
| Other assets | (9,783) | (604) |
| Accounts payable and other accrued liabilities Deferred revenue | 68,565 11,602 | 6,082 7,176 |
| Net cash provided by (used in) operating activities | 82,146 | (2,984) |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | |
| Purchase of property and equipment | (20,863) | (3,746) |
| Purchases of available-for-sale investments | (824,517) | (22,873) |
| Maturities of available-for-sale investments | 312,782 | == |
| Purchase of equity investments | (36,450) | |
| Net cash used in investing activities | (569,048) | (26,619) |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | |
| Proceeds from issuance of convertible subordinated | | |
| notes | 1,123,325 | |
| Payments on lease obligations | | (3,707) |
| Proceeds from issuance of preferred stock | | 33,948 |
| Proceeds from issuance of common stock | 2,659 | 71,693 |
| Net cash provided by financing activities | 1,125,984 | 101,934 |
| Net increase in cash and cash equivalents | 639,082 | 72,331 |
| Cash and cash equivalents at beginning of period | 158,043 | 20,098 |
| Cash and cash equivalents at end of period | \$ 797,125 ======== | \$ 92,429 ======= |
| | | |
| SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION | | |
| Cash paid for interest | \$ ======== | \$ 331 ======= |
| SUPPLEMENTAL SCHEDULE OF NONCASH INVESTING AND | | |
| FINANCING ACTIVITIES | | |
| Common stock issued in connection with the | | |
| acquisition of goodwill and purchased intangibles | \$ 3,800 | \$ |
| THEMISTRIES | ς 3,600 ======= | ρ ======== |
| Deferred stock compensation | \$ | \$ 1,114 |
| Deletica Deser compensacion | ======== | γ I,III |
| | | |

See accompanying notes.

JUNIPER NETWORKS, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

NOTE 1. BASIS OF PRESENTATION

The condensed consolidated financial statements have been prepared by Juniper Networks, Inc., pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC") and include the accounts of Juniper Networks, Inc. and its wholly-owned subsidiaries ("Juniper Networks" or collectively the "Company"). Certain information and footnote disclosures, normally included in financial statements prepared in accordance with generally accepted accounting principles, have been condensed or omitted pursuant to such rules and regulations. While in the opinion of the Company, the unaudited financial statements reflect all adjustments (consisting only of normal recurring adjustments) necessary for a fair presentation of the financial position at June 30, 2000 and the operating results and cash flows for the three and six months ended June 30, 2000 and 1999, these financial statements and notes should be read in conjunction with the Company's audited consolidated financial statements and notes for the year ended December 31, 1999 included in the Company's Annual Report on Form 10-K filed March 29, 2000 with the SEC. The condensed balance sheet at December 31, 1999 has been derived from audited financial statements as of that date.

The results of operations for the three and six months ended June 30, 2000 are not necessarily indicative of results that may be expected for any other interim period or for the full fiscal year ending December 31, 2000.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

CASH, CASH EQUIVALENTS, SHORT-TERM INVESTMENTS AND LONG-TERM INVESTMENTS

Cash and cash equivalents consist of cash on deposit with banks, money market instruments, commercial paper and debt securities with original maturities of 90 days or less. Short- and long-term investments consist of government, corporate, and asset-backed debt securities with original maturities between three months and three years.

Management determines the appropriate classification of debt and equity securities at the time of purchase and evaluates such designation as of each balance sheet date. To date, all debt securities have been classified as available-for-sale and are carried at fair value with material unrealized gains and losses, if any, included in stockholders' equity. Unrealized losses were \$528,000 and \$815,000 as of June 30, 2000 and December 31, 1999, respectively. Realized gains and losses, if any, and declines in value of securities judged to be other than temporary, if any, are included in interest income. Interest and dividends on all securities are included in interest income.

EQUITY INVESTMENTS

Equity investments in which the Company has less than 20% interest and does not have the ability to exercise significant influence are carried at the lesser of cost or estimated realizable value. Unrealized gains and losses, net of tax, if any, are included in stockholders' equity. Equity investments, which are recorded in other long-term assets, were approximately \$85.8 million and \$8.0 million as of June 30, 2000 and December 31, 1999, respectively. As of June 30, 2000, the unrealized gain relating to Juniper Networks' equity investments and

included in other long-term assets was \$41.4 million, (none as of December 31, 1999). The unrealized gain was attributable entirely to one of the Company's investments which recently went public. The investment is in a high technology company whose stock price is subject to substantial volatility. According, it is possible that the market price of the investment could decline substantially and quickly, which could result in a material reduction in the carrying value of these assets.

REVENUE RECOGNITION

Juniper Networks generally recognizes product revenue at the time of shipment, assuming that collectibility is probable, unless Juniper Networks has future obligations for network interoperability or has to obtain customer acceptance, in which case revenue is deferred until these obligations are met. Revenue from service obligations is deferred and recognized on a straight-line basis over the contractual period, generally one year. Amounts billed in excess of revenue recognized are included as deferred revenue and accounts receivable in the accompanying condensed consolidated balance sheets.

CUSTOMER CONCENTRATION

In the quarter ended June 30, 2000, three customers accounted for more than 10% of net revenues, for a total of 46.7%, compared with two customers accounting for more than 10%, totaling 72.4% of net revenues, in the same period a year ago.

WARRANTY RESERVES

Juniper Networks' products generally carry a one-year warranty that includes factory repair services as needed for replacement of parts. Estimated expenses for warranty obligations are accrued as revenue is recognized.

STOCK SPLITS

Juniper Networks effected a two-for-one stock split in the form of a 100% common stock dividend paid on June 15, 2000. All share and per share amounts have been adjusted to reflect the splits.

NET INCOME (LOSS) PER SHARE

Basic net income (loss) per share and diluted net income (loss) per share are presented in conformity with the Financial Accounting Standards Board's Statement of Financial Accounting Standards No. 128, "Earnings Per Share" (FAS 128), for all periods presented. In accordance with FAS 128, basic net income

(loss) per share has been computed using the weighted-average number of shares of common stock outstanding during the period, less the weighted-average number of shares of common that are subject to repurchase. Diluted net income (loss) per share additionally includes common stock equivalent shares outstanding during the period, if dilutive.

The following table presents the calculation of basic and diluted net income (loss) per share (in thousands, except per share data):

| | Three months ended June 30, | | Six months ended June 30, | |
|--|-----------------------------|----------------------|------------------------------|----------------------|
| | | 1999 | 2000 | 1999 |
| N. marakana | (unaud | dited) | (unaud | |
| Numerator: Net income (loss) | \$ 19,617 ====== | \$ (3,852) ====== | \$ 27,688 ====== | \$(10,527) ====== |
| Denominator: Weighted-average shares of common stock outstanding Weighted-average shares subject to repurchase | • | / - | 313,559 (14,847) | . , |
| Denominator for basic net income (loss) per share Common stock equivalents | 301,879 44,532 | | 298,712 47,390 | 98,616 |
| Denominator for diluted net income (loss) per share | 346,411 | 107,292 | 346,102 | 98,616 |
| Net income (loss) per share: Basic | \$ 0.06 | \$ (0.04) ====== | \$ 0.09 ====== | \$ (0.11) |
| Diluted | \$ 0.06 ===== | \$ (0.04) ====== | \$ 0.08 ====== | \$ (0.11) ====== |

NOTE. 3. COMPREHENSIVE INCOME (LOSS)

The components of comprehensive income (loss) are as follows, (in thousands):

| | Three months ended June 30, | | Six months ended June 30, | |
|--|-----------------------------|----------------------|------------------------------|----------------------|
| | 2000 | 1999 | 2000 | 1999 |
| | (unaud | dited) | (unaud | ited) |
| Net income (loss) | \$ 19,617 | \$ (3,852) | \$ 27,688 | \$(10,527) |
| Unrealized gains on securities | 395 | | 286 | |
| Unrealized gains on equity investments | 41,382 | | 41,382 | == |
| | 61,394 | (3,852) | 69,356 | (10,527) |
| Income tax effect related to gains on items of other | | | | |
| comprehensive income (loss) | (15,725) | | (15,725) | |
| Total comprehensive income (loss) | \$ 45,669 ====== | \$ (3,852) ====== | \$ 53,631 ====== | \$(10,257) ====== |

NOTE 4. CHARITABLE CONTRIBUTION

In the second quarter of fiscal 2000, employees of the Company, including senior management, made an initial contribution of approximately \$13 million to a donor-advised charitable fund with the Community Foundation of Silicon Valley established to benefit causes such as education, community and social services, and emergency relief programs. The Company contributed approximately \$10 million to the fund in the form of 135,140 shares of common stock. Juniper Networks has accounted for this Company contribution as a one-time charge in the period the contribution was made, in accordance with the Financial Accounting Standards Board Statement of Financial Accounting Standards No. 136, "Transfers of Assets to a Not-for-Profit Organization or Charitable Trust That Raises or Holds Contributions for Others."

NOTE 5. RECENT ACCOUNTING PRONOUNCEMENTS

In June 1998, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. 133, "Accounting for Derivative Instruments and Hedging Activities" (FAS 133). FAS 133 establishes methods of accounting for derivative financial instruments and hedging activities related to those instruments as well as other hedging activities, and is effective for fiscal years beginning after June 15, 2000, as amended by Statement of Financial Accounting Standards No. 137. Juniper Networks does not currently hold any derivatives and does not expect this pronouncement to materially impact the results of its operations.

In December 1999, the SEC issued Staff Accounting Bulletin No. 101, "Revenue Recognition in Financial Statements" (SAB 101). SAB 101 summarizes certain areas of the Staff's views in applying generally accepted accounting principles to revenue recognition in financial statements. In June 2000, the SEC issued SAB No. 101B which defers the implementation date of SAB 101 until no later than the fourth fiscal quarter of fiscal years beginning after December 15, 1999, with earlier adoption encouraged. The Company is required to adopt SAB 101 in the fourth quarter of fiscal 2000. Juniper Networks believes that its current revenue recognition policy complies with SAB 101.

In March 2000, the FASB issued Financial Accounting Standards Board Interpretation No. 44, "Accounting for Certain Transactions involving Stock Compensation - an interpretation of APB Opinion No. 25" (Interpretation No. 44). Interpretation No. 44 is effective July 1, 2000. The interpretation clarifies the application of APB Opinion No. 25 for certain issues, specifically, (a) the definition of an employee, (b) the criteria for determining whether a plan qualifies as a noncompensatory plan, (c) the accounting consequence of various modifications to the terms of a previously fixed stock option or award, and (d) the accounting for an exchange or stock compensation awards in a business combination. We do not anticipate that the adoption of Interpretation No. 44 will have a material impact on our financial position or the results of our operations.

This report for Juniper Networks contains forward-looking statements made within the meaning of the Securities Laws. These statements are not guarantees of future performance and are subject to certain risks and uncertainties that could cause actual results to differ materially from those expressed or forecasted. Readers should not rely on forward-looking statements, which reflect only the opinion of Juniper Networks as of the date hereof.

The following information should be read in conjunction with the Company's Annual Report on Form 10-K filed on March 29, 2000 with the Securities and Exchange Commission and "Factors That May Affect Future Results" herein.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

OVERVIEW

The Company is a leading provider of IP infrastructure solutions that enable Internet service providers and other telecommunications service providers, (collectively described as "Service Providers"), to meet the demands of the rapidly evolving optically enabled IP networks. The Company's Internet backbone routers are specifically designed and purpose-built for Service Provider networks and offer customers increased reliability, performance, scalability, interoperability and flexibility, and reduced complexity and cost compared to current alternatives.

In September 1998 the Company began shipping the M40(TM) Internet backbone router, its first product, with volume shipments beginning in October 1998. The Company began shipping the M20(TM) Internet backbone router in December 1999, and the M160(TM) Internet backbone router in March 2000. The Company currently sells its products to Service Providers in North America primarilly through a direct sales force and to international customers primarily through value added resellers.

Since the Company's inception, it has incurred significant losses, and as of June 30, 2000, had an accumulated deficit of \$24.5 million. The Company achieved its first quarter of profitability in the quarter ended December 31, 1999. In order to maintain profitability, the Company will need to generate higher revenues to offset the necessary increases in research and development, sales and marketing and general and administrative expenses as the business and operations continue to grow.

RESULTS OF OPERATIONS

NET REVENUES

Net revenues grew to \$113.0 million in the quarter ended June 30, 2000 from \$17.6 million in the second quarter of fiscal 1999. Net revenues for the six-month period ended June 30, 2000 were \$176.9 million, compared with \$27.6 million for the same six-month period of fiscal 1999. The increases in net revenues for both the two three-month periods and the two six-month periods were primarily due to expanded product offerings, increased market acceptance of the Company's products, and overall growth in the Internet infrastructure marketplace. In the quarter ended June 30, 2000, three customers accounted for more than 10% of net revenues, for a total of 46.7%, compared with two customers accounting for more than 10%, totaling 72.4% of net revenues, in the same period a year ago.

COST OF REVENUES

Cost of revenues for the three months ended June 30, 2000 were \$40.8 million as compared with \$8.0 million for the three months ended June 30, 1999. Cost of revenues for the six-month period ended June 30, 2000 were \$65.9 million, compared with \$14.4 million for the same six-month period of fiscal 1999. The increase in cost of revenues is primarily related to the increase in net revenues, as well as headcount increases in both the Company's customer service and support, and operations organizations. The Company expects cost of revenues to continue to increase as net revenues increase. Gross margins are highly variable and dependent on many factors, some of which are outside the Company's control, such as the demand for the Company's products and mix of products sold.

RESEARCH AND DEVELOPMENT EXPENSES

Research and development expenses were \$18.0 million for the three-month period ended June 30, 2000, an increase of \$10.0 million or 125% over the comparable period of 1999, and were \$34.0 million in the six months ended June 30, 2000, an increase of \$19.8 million or 139% over the comparable period of 1999. The increases in both fiscal 2000 periods as compared to the comparable fiscal 1999 periods were due primarily to significant increases in headcount to support the Company's multiple product development efforts. Additionally, product development expenses, such as prototype expenses and non-recurring engineering costs, increased in both periods ending June 30, 2000 as compared to the comparable 1999 periods. The Company expects that prototype expenses will increase over the next several quarters. Research and development is essential to the Company's future success and the Company expects that research and development expense will continue to increase in absolute dollars in future periods.

SALES AND MARKETING EXPENSES

Sales and marketing expenses were \$17.2 million for the three-month period ended June 30, 2000, an increase of \$13.4 million over the comparable period of 1999, and were \$28.8 million in the six months ended June 30, 2000, an increase of \$22.3 million over the comparable period of 1999. The increases in both fiscal 2000 periods as compared to the comparable fiscal 1999 periods were due primarily to a significant increase in headcount, and a significant increase in commission expenses resulting from the increase in net revenues. The Company expects to continue increasing sales and marketing headcount and, if net revenues increase, there will be a resulting increase in commission expenses; therefore, sales and marketing expenses are expected to continue to increase in absolute dollars in future periods.

GENERAL AND ADMINISTRATIVE EXPENSES

General and administrative expenses totaled \$4.2 million for the three-month period ended June 30, 2000, an increase of \$3.2 million over the comparable period of 1999, and were \$7.2 million in the six months ended June 30, 2000, an increase of \$5.4 million over the comparable period of 1999. The increase was due primarily to increases in headcount to support increasing levels of business activity, and costs associated with being a publicly traded company. The Company expects general and administrative expense to continue to increase in absolute dollars in future periods as a result of expansion of business activity.

AMORTIZATION OF GOODWILL, PURCHASED INTANGIBLES AND DEFERRED STOCK COMPENSATION

In connection with the grant of certain stock options to employees during 1998 and the three months ended March 31, 1999, the Company recorded deferred compensation of \$6.4 million in 1998 and \$1.1 million in 1999 representing the difference between the deemed value of the common stock for accounting purposes and the exercise price of these options at the date of grant. Deferred compensation is presented as a reduction of stockholders' equity and is amortized over the vesting period of the applicable options using the graded vesting method. This compensation expense relates to stock options granted to individuals in all operating expense categories. In November 1999 and January 2000, the Company acquired certain intellectual property and intangible assets resulting in the recording of \$18.4 million and \$3.9 million of goodwill and other intangibles, respectively. The goodwill and other intangibles are being amortized over a three-year period. The Company expensed \$2.3 million of goodwill, purchased intangibles and deferred compensation during the quarter ended June 30, 2000, and \$891,000 of deferred compensation during the quarter ended June 30, 1999.

CHARITABLE CONTRIBUTION

The Company recorded a one-time charge of \$10.0 million in the quarter ended June 30, 2000 in connection with a stock issuance to a charitable foundation. The Company currently does not expect to make similar contributions in the foreseeable future.

INTEREST INCOME

Interest income includes income on available-for-sale investments. Interest income was \$24.6 million in the three months ended June 30, 2000 and \$35.2 million in the six months ended June 30, 2000. This compares with interest income of \$619,000 in the three months ended June 30, 1999 and \$942,000 in the six months ended June 30, 1999. The significant increase in interest income in both fiscal 2000 periods as compared to the fiscal 1999 periods is a direct result of increased cash and investment balances, resulting from the Company's equity and debt offerings during 1999 and 2000.

INTEREST EXPENSE

Interest expense for the quarter ended and six-month period ended June 30, 2000 was \$14.8 million and \$18.7 million, respectively. Interest expense in these periods consists entirely of accrued interest and amortization of debt issuance costs, both attributable to the convertible subordinated notes which were issued in March 2000. Interest expense for the quarter ended and six-month period ended June 30, 1999 was \$171,000 and \$382,000, respectively, and related to the Company's capital lease obligations.

PROVISION FOR INCOME TAXES

The Company has recorded tax provisions of \$10.8 million and \$15.3 million for the three and six months ended June 30, 2000 or an effective rate of 35.5% for both periods. On income before amortization of goodwill, purchased intangibles, deferred stock compensation and charitable contribution the effective tax rate is 33% and 32% for these periods. The 1999 tax provision of \$20,000 and \$102,000 for the three and six months ended June 30, 1999 reflect the inability to benefit operating losses in those periods.

LIQUIDITY AND CAPITAL RESOURCES

Prior to the Company's initial public offering, operations were financed primarily through the private placement of convertible preferred stock and capital leases. In June 1999, the Company completed the initial public offering of its common stock and realized net proceeds from that offering of approximately \$65.2 million. In October 1999, the Company completed a secondary public offering of its common stock and realized net proceeds from that offering of approximately \$324.3 million. In March 2000, the Company completed an offering of 4.75% convertible subordinated notes and realized net proceeds of approximately \$1.12 billion.

At June 30, 2000, the Company had cash and cash equivalents of \$797.1 million, short-term investments of \$384.8 million and long-term investments of \$412.4 million. The Company regularly invests excess funds in money market funds, commercial paper and government and non-government debt securities.

Net cash provided by operating activities for the six months ended June 30, 2000 was \$82.1 million and net cash used in operating activities for the six months ended June 30, 1999 was \$3.0 million. Cash provided by operating activities for the six months ended June 30, 2000 was primarily the result of increases in accounts payable and other accrued liabilities, net income, and adjustments for certain non-cash charges, partially offset by increases in accounts receivable and other assets. Cash used in operating activities for the six months ended June 30, 1999, was primarily the result of the net loss and an increase in accounts receivable, partially offset by increases in deferred revenues, accounts payable and other accrued liabilities and adjustments for certain non-cash charges.

Net cash used in investing activities for the six months ended June 30, 2000 and 1999 were \$569.0 million and \$26.6 million, respectively. Cash used in investing activities in the six months ended June 30, 2000 was due to the purchase of available-for-sale investments, as well as the purchase of available-for-sale investments and fixed assets. Cash used in investing activities in the six months ended June 30, 1999 was due to the purchase of available-for-sale investments and fixed assets.

Net cash provided by financing activities for the six months ended June 30, 2000 and 1999 were approximately \$1.1 billion and \$101.9 million, respectively. Cash provided by financing activities in the six months ended June 30, 2000 was due primarily to the proceeds from the offering of 4.75% convertible subordinated notes of approximately \$1.12 billion. Cash provided by financing activities in the six months ended June 30, 1999 was due to proceeds from the issuance of common and preferred stock, partially offset by payments on lease obligations.

The Company expects to devote substantial capital resources to continue its research and development efforts, to hire and expand the sales, support, marketing and product development organizations, to expand marketing programs, to establish additional facilities worldwide and for other general corporate activities, including strategic equity investments and possible acquisitions. Although the Company believes that current cash balances will be sufficient to fund operations for at least the next 12 months, there can be no assurance that if the Company were to need additional funding that such additional funding would be available either in the capital markets or on acceptable terms.

FACTORS THAT MAY AFFECT FUTURE RESULTS

THE COMPANY'S FAILURE TO MANAGE EXPANSION EFFECTIVELY COULD SERIOUSLY HARM ITS BUSINESS, FINANCIAL CONDITION AND PROSPECTS. The Company's ability to successfully implement its business plan, develop and offer its products and manage expansion in a rapidly evolving market requires a comprehensive and effective planning and management process. The Company continues to increase the scope of its operations domestically and internationally and has grown headcount substantially. In addition, the Company plans to continue to hire a significant number of employees in the foreseeable future. The growth in business, headcount and relationships with customers and other third parties has placed and will continue to place a significant strain on the Company's management systems and resources. The Company will need to continue to improve its operational, managerial and financial controls, reporting systems and procedures, and will need to continue to expand, train and manage its work force worldwide.

THE COMPANY'S SUCCESS DEPENDS ON ITS ABILITY TO DEVELOP PRODUCTS AND PRODUCT ENHANCEMENTS THAT WILL ACHIEVE MARKET ACCEPTANCE. The Company cannot ensure that it will be able to develop new products or product enhancements in a timely manner or at all. Any failure to develop new products or product enhancements could substantially decrease market acceptance and sales of the Company's present and future products which would significantly harm the business and financial results. Even if the Company is able to develop and commercially introduce new products and enhancements, there can be no assurance that new products or enhancements will achieve widespread market acceptance. Any failure of the Company's future products to achieve market acceptance could adversely affect the business and financial results.

THE COMPANY FACES INTENSE COMPETITION THAT COULD REDUCE ITS MARKET SHARE. Competition in the Internet infrastructure market is intense. This market has historically been dominated by Cisco with other companies such as Nortel Networks and Lucent Technologies providing products to a smaller segment of the market. In addition, a number of private companies have announced plans for new products to address the same problems which the Company's products address. If the Company is unable to compete successfully against its existing and future competitors, it could be required to reduce prices, resulting in reduced gross margins and could experience loss of market share, each of which could materially and adversely affect its business, operating results and financial condition.

THE COMPANY DEPENDS ON KEY PERSONNEL TO MANAGE ITS BUSINESS EFFECTIVELY IN A RAPIDLY CHANGING MARKET AND IF IT IS UNABLE TO HIRE ADDITIONAL PERSONNEL, ITS ABILITY TO SELL PRODUCTS COULD BE HARMED. The Company's future success depends upon the continued services of its executive officers and other key engineering, sales, marketing and support personnel. None of the officers or key employees is bound by an employment agreement for any specific term.

The Company also intends to hire a significant number of engineering, sales, marketing and support personnel in the future, and it believes its success depends, in large part, upon its ability to attract and retain these key employees. Competition for these persons is intense, especially in the San Francisco Bay area. The loss of the services of any of its key employees, the inability to attract or retain qualified personnel in the future or delays in hiring required personnel, particularly engineers and sales personnel, could delay the development and introduction of and negatively impact the Company's ability to sell its products.

THE COMPANY IS DEPENDENT ON SOLE SOURCE AND LIMITED SOURCE SUPPLIERS FOR SEVERAL KEY COMPONENTS. With the current demand for electronic products, component shortages are

possible and the predictability of the availability of such components is limited. The Company currently purchases several key components, including ASICs and power supplies, from single or limited sources. The Company may not be able to develop an alternate or second source in a timely manner, which could hurt its ability to deliver product to customers. If the Company is unable to buy these components on a timely basis, it will not be able to deliver product to its customers, which would seriously impact present and future sales which would, in turn, adversely affect its business.

THE COMPANY CURRENTLY DEPENDS PRIMARILY ON ONE CONTRACT MANUFACTURER, AND IF THE COMPANY UNEXPECTEDLY HAS TO QUALIFY A NEW CONTRACT MANUFACTURER IT MAY LOSE REVENUE AND DAMAGE ITS CUSTOMER RELATIONSHIPS. Solectron, a third party manufacturer for numerous companies, manufactures the Company's products on a purchase order basis and is the Company's primary manufacturer. The Company currently does not have a long-term supply contract with Solectron. If the Company should fail to effectively manage its relationship with Solectron or if Solectron experiences delays, disruptions or quality control problems in its manufacturing operations, the Company's ability to ship products to its customers could be delayed which could adversely affect the Company's business and financial results. The Company is in the process of qualifying a new third party contract manufacturer; however, the qualification process and commencing volume production is time consuming.

THE COMPANY'S FAILURE TO CONTINUE TO INCREASE ITS REVENUES MAY PREVENT THE COMPANY FROM MAINTAINING PROFITABILITY. The Company has large fixed expenses and expects to continue to incur significant and increasing sales and marketing, engineering and product development and administrative expenses and there can be no assurances that net revenues will continue to grow or that the Company will maintain profitability.

LIMITED OPERATING HISTORY MAKES FORECASTING DIFFICULT. As a result of the Company's limited operating history, it is difficult to accurately forecast revenues and there is limited meaningful historical financial data upon which to base planned operating expenses. In addition, the Company's operating expenses are largely based on anticipated revenue trends and a high percentage of its expenses are, and will continue to be, fixed in the short-term. If the Company does not achieve its expected revenues, its operating results will be below its expectations and those of investors and market analysts, which could cause the price of the common stock to decline.

In addition, timing of deployment of the Company's products can vary widely and depends on various factors. Customers with large networks usually expand their networks in large increments on a periodic basis. The Company expects to receive significant orders on an irregular basis. Because of the Company's limited operating history, it cannot predict these sales and development cycles. These long cycles, as well as the Company's expectation that customers will tend to sporadically place large orders with short lead times, may cause its revenues and operating results to vary significantly and unexpectedly from quarter to quarter.

THE COMPANY'S CUSTOMER BASE HAS INCREASED SUBSTANTIALLY, HOWEVER THERE IS STILL A LIMITED NUMBER OF CUSTOMERS WHICH COMPRISE A SIGNIFICANT PORTION OF THE COMPANY'S REVENUES AND ANY DECREASE IN REVENUE FROM THESE CUSTOMERS COULD HAVE AN ADVERSE EFFECT. The Company expects that a large portion of its net revenues will continue to depend on sales to a limited number of customers. Any downturn in the business of these customers or potential new customers could significantly decrease sales to such customers which could adversely affect the Company's net revenues and results of operations.

THE UNPREDICTABILITY OF THE COMPANY'S QUARTERLY RESULTS MAY ADVERSELY AFFECT THE TRADING PRICE OF ITS COMMON STOCK. The Company's revenues and operating results will vary

significantly from quarter to quarter due to a number of factors, including many which are outside of the Company's control and any of which may cause its stock price to fluctuate.

The factors that may impact the unpredictability of the Company's quarterly results include the long sales and implementation cycle and the continuing increase in operating expenses in anticipation of increased revenues. As a result, the Company believes that quarter-to-quarter comparisons of operating results are not a good indication of future performance. It is likely that in some future quarters, operating results may be below the expectations of public market analysts and investors. In this event, the price of the Company's common stock may fall.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

The primary objective of the Company's investment activities is to preserve principal while at the same time maximizing the income the Company receives from its investments without significantly increasing risk. Some of the securities that the Company has invested in may be subject to market risk. This means that a change in prevailing interest rates may cause the principal amount of the investment to fluctuate. For example, if the Company holds a security that was issued with a fixed interest rate at the then-prevailing rate and the prevailing interest rate later rises, the principal amount of the investment will probably decline. To minimize this risk, the Company maintains its portfolio of cash equivalents, short-term and long-term investments in a variety of securities, including commercial paper, money market funds and government and non-government debt securities. In general, money market funds are not subject to market risk because the interest paid on such funds fluctuates with the prevailing interest rate.

The following table presents the amounts of cash equivalents and investments that are subject to market risk and the weighted-average interest rates, by year of expected maturity for the Company's investment portfolios as of June 30, 2000 and December 31, 1999. This table does not include money market funds because those funds are not subject to market risk.

| (In thousands) | | | |
|---|---|---------------------------------|-------------------------|
| | MATURING | MATURING | MATURING |
| | WITHIN 1 YEAR | WITHIN 2 YEARS | WITHIN 3 YEARS |
| | | | |
| As of June 30, 2000: | | | |
| Cash equivalents | \$ 466,481 | \$ | \$ |
| Weighted-average interest rate | 6.46% | | |
| Investments | \$ 380,164 | \$ 355,513 | \$ 56,860 |
| Weighted-average interest rate | 6.54% | 6.75% | 6.92% |
| Total | \$ 846,645 | \$ 355,513 | \$ 56,860 |
| | ======= | ======= | ======= |
| Weighted-average interest rate | 6.49% | 6.75% | 6.92% |
| | | | |
| | MATURING | MATURING | MATURING |
| | MATURING WITHIN 1 YEAR | WITHIN 2 YEARS | WITHIN 3 YEARS |
| As of December 31, 1999: | | | |
| As of December 31, 1999: Cash equivalents | | WITHIN 2 YEARS | WITHIN 3 YEARS |
| • | WITHIN 1 YEAR | WITHIN 2 YEARS | WITHIN 3 YEARS |
| Cash equivalents | WITHIN 1 YEAR \$ | WITHIN 2 YEARS | WITHIN 3 YEARS |
| Cash equivalents | \$ 89,151 5.68% \$ 187,915 5.96% | \$ \$ 93,963 6.23% | \$ \$ 3,238 7.01% |
| Cash equivalents | * 89,151 5.68* \$ 187,915 | ### WITHIN 2 YEARS \$ \$ 93,963 | \$ \$ 3,238 |
| Cash equivalents | \$ 89,151 5.68% \$ 187,915 5.96% | \$ \$ 93,963 6.23% | \$ \$ 3,238 7.01% |

EXCHANGE RATE SENSITIVITY

The Company operates primarily in the United States, and all sales to date have been made in US dollars. Accordingly, the Company has had no material exposure to foreign currency rate fluctuations.

PART II OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

None

ITEM 2. CHANGES IN SECURITIES

At the Annual Meeting of Stockholders of the Company held May 4, 2000, the stockholders of the Company approved an amendment to the Certificate of Incorporation of the Company increasing the authorized number of shares of Common Stock from 200,000,000 shares to 1,000,000,000 shares. The amendment was filed with the Delaware Secretary of State on May 8, 2000. The amendment to the Certificate of Incorporation allows the Board of Directors to issue or reserve for issuance up to 1,000,000,000 shares of Common Stock without further action or authorization by the stockholders, except as required by applicable law or the rules of any stock exchange or national securities association trading system on which the Common Stock is then listed or quoted.

On May 11, 2000, the Company issued an aggregate of 135,140 unregistered shares of common stock to the Community Foundation Silicon Valley as a one-time charitable contribution. The issuance was exempt from registration pursuant to Section 4(2) of the Securities Act of 1933.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

The Annual Meeting of Stockholders of Juniper Networks, Inc. was held on May 4, 2000 at The Historic Del Monte Building, 100 South Murphy Street, Third Floor, Sunnyvale, California 94086. Of the 156,504,433 shares outstanding as of April 30, 2000, the record date, 130,732,765 shares (83.5%) were present or represented by proxy at the meeting.

1. The table below presents the results of the election to the Company's board of directors.

| | Votes For | Withheld |
|------------------|-------------|-----------|
| | | |
| Scott Kriens | 129,685,772 | 1,046,993 |
| William Stensrud | 129,683,739 | 1,049,026 |

- 2. The stockholders approved the Amendment to the Certificate of Incorporation of the Company. This proposal received 124,014,335 votes for, 6,578,926 votes against and 139,504 shares abstaining.
- 3. The stockholders ratified the appointment of Ernst & Young LLP as the Company's independent auditors for the fiscal year ended December 31, 2000. This proposal received 130,620,575 votes for, 11,454 votes against and 100,736 shares abstaining.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

(a) List of Exhibits

| Number | Exhibit Description | | | |
|--------|---|--|--|--|
| | | | | |
| 3.1 | Amended and Restated Certificate of Incorporation | | | |
| 27.1 | Financial Data Schedule (Filed Electronically) | | | |

(b) Reports on Form 8-K

The Company filed a Current Report on Form 8-K dated May 5, 2000 to report, under Item 5 thereof, that the Company's stockholders approved the increase in authorized shares enabling the Company to effect the two-for-one stock split in the form of a stock dividend, payable on June 15, 2000 to stockholders of record as of May 15, 2000.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

JUNIPER NETWORKS, INC.

/s/ MARCEL GANI

Marcel Gani Chief Financial Officer (Duly Authorized Officer and Principal Financial and Accounting Officer)

Dated: August 10, 2000

LIST OF EXHIBITS

| Number | Exhibit Description | | |
|--------|---|--|--|
| | | | |
| 3.1 | Amended and Restated Certificate of Incorporation | | |
| 27.1 | Financial Data Schedule (Filed Electronically) | | |

EXHIBIT 3.1

CERTIFICATE OF AMENDMENT

TO THE

AMENDED AND RESTATED CERTIFICATE OF INCORPORATION

OF

JUNIPER NETWORKS, INC.

The undersigned, Scott Kriens and Lisa C. Berry, hereby certify that:

- 1. They are the duly elected and acting President and Secretary, respectively, of Juniper Networks, Inc., a Delaware corporation, which was originally incorporated in the State of Delaware on September 10, 1997.
- 2. Article Fourth of the Amended and Restated Certificate of Incorporation is hereby amended and restated in its entirety to read as follows:

"FOURTH: This Corporation is authorized to issue two classes of shares to be designated, respectively, Common Stock and Preferred Stock. The total number of shares of Common Stock that this corporation is authorized to issue is 1,000,000,000, with a par value of \$0.00001, and the total number of shares of Preferred stock which this corporation is authorized to issue is 10,000,000, with a par value of \$0.00001.

The Preferred Stock may be issued from time to time in one or more series pursuant to a resolution or resolutions providing for such issue duly adopted by the Board of Directors (authority to do so being hereby expressly vested in the Board). The Board of Directors is further authorized to determine or alter the rights, preferences, privileges and restrictions granted to or imposed upon any wholly unissued series of Preferred Stock and, to fix the number of shares of any such series of Preferred Stock and the designation of any such series of Preferred Stock. The Board of Directors is authorized, within the limits and restrictions stated in any resolution or resolutions of the Board of Directors originally fixing the number of shares constituting any series, to increase or decrease (but not below the number of shares then outstanding) the number of shares of any such series subsequent to the issue of shares of that series, to determine the designation of any series, and to fix the number of shares of any series."

- 3. The Board of Directors has duly approved the foregoing Amendment.
- 4. The foregoing amendment has been duly approved by the required vote of stockholders in accordance with Section 242 of the Delaware General Corporation Law. The total number of outstanding shares of Common Stock of this corporation as of the record date was 156,523,155 shares. No shares of Preferred Stock were outstanding. The number of shares voting in favor of the Amendment equaled or exceeded the vote required. The percentage vote required was a majority of the outstanding shares of Common Stock.

The undersigned further certify under penalty of perjury that they have read the foregoing Amendment and know the contents thereof, and that the statements therein are true.

IN WITNESS WHEREOF, the undersigned have executed this Certificate at Mountain View, California on May 4, 2000.

/s/ SCOTT KRIENS
Scott Kriens, President
/s/ LISA C. BERRY
Lisa C. Berry, Secretary

ARTICLE 5

MULTIPLIER: 1,000

| PERIOD TYPE | 6 MOS |
|----------------------------|-------------|
| FISCAL YEAR END | DEC 31 2000 |
| PERIOD START | JAN 01 2000 |
| PERIOD END | JUN 30 2000 |
| CASH | 797,125 |
| SECURITIES | 797,138 |
| RECEIVABLES | 60,733 |
| ALLOWANCES | 0 |
| INVENTORY | 0 |
| CURRENT ASSETS | 15,792 |
| PP&E | 41,452 |
| DEPRECIATION | 13,055 |
| TOTAL ASSETS | 1,830,352 |
| CURRENT LIABILITIES | 135,830 |
| BONDS | 0 |
| PREFERRED MANDATORY | 0 |
| PREFERRED | 0 |
| COMMON | 3 |
| OTHER SE | 528,794 |
| TOTAL LIABILITY AND EQUITY | 1,830,352 |
| SALES | 176,914 |
| TOTAL REVENUES | 176,914 |
| CGS | 65,853 |
| TOTAL COSTS | 65,853 |
| OTHER EXPENSES | 84,633 |
| LOSS PROVISION | 0 |
| INTEREST EXPENSE | 18,652 |
| INCOME PRETAX | 42,940 |
| INCOME TAX | 15,252 |
| INCOME CONTINUING | 27,688 |
| DISCONTINUED | 0 |
| EXTRAORDINARY | 0 |
| CHANGES | 0 |
| NET INCOME | 27,688 |
| EPS BASIC | 0.09 |
| EPS DILUTED | 0.08 |
| | |

End of Filing



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