## C H ROBINSON WORLDWIDE INC

# FORM 10-Q (Quarterly Report)

### Filed 11/14/2001 For Period Ending 9/30/2001

Address 8100 MITCHELL ROAD #200

EDEN PRAIRIE, Minnesota 55344

Telephone 612-937-8500 CIK 0001043277

Industry Misc. Transportation

Sector Transportation

Fiscal Year 12/31



## SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

### FORM 10-Q

Mark One)  ☑ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  EXCHANGE ACT OF 1934 FOR THE QUARTERLY PERIOD E			
OR			
☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FR			
Commission File No 000-23189	umber		
C.H. ROBINSON WORLI (Exact name of registrant as spec			
<b>Delaware</b> (State or other jurisdiction of incorporation or organization)	(I.R.S.	<b>41-18836</b> 3 Employer Iden	(o.)
8100 Mitchell Road, Eden Prairie, Minnesota (Address of principal executive offices)		<b>55344-22</b> 4 (Zip Code	
(952) 937-850 (Registrant's telephone number, in			
ndicate by check mark whether the registrant (1) has filed all reports required of 1934 during the preceding 12 months (or for such shorter period that the region such filing requirements for the past 90 days.			
Yes ⊠ No			
As of October 31, 2001, the number of outstanding shares of the registrant's co	mmon stock was 84,50	1,657 .	
PART I – FINANCIAL IN	FORMATION		
TEM 1. Financial Statements			
C.H. ROBINSON WORLDWIDE, IN Condensed Consolidated B (In thousands, except per sh	alance Sheets	ES	
ASSETS	Septem 20		ember 31, 2000
	(unau	dited)	
CURRENT ASSETS:  Cash and cash equivalents	\$	86,552	\$ 79,912

Receivables, net of allowance for doubtful accounts

Deferred tax asset   12,466   21,219     Prepaid expenses and other   5,468   4,155     Total current assets   491,366   460,239     PROPERTY AND EQUIPMENT, net   31,860   29,402     INTANGIBLE AND OTHER ASSETS, net   150,628   154,566     S 673,854   \$ 644,207     ILABILITIES AND STOCKHOLDERS' INVESTMENT			
Prepaid expenses and other		/	354,953
Total current assets			
PROPERTY AND EQUIPMENT, net   150,628   154,566   150,628   154,566   150,628   154,566   150,628   154,566   150,628   154,566   150,628   154,566   150,628   154,566   150,628   154,566   150,628   154,566   150,628   154,566   150,628   154,566   150,628   154,566   150,628   154,566   150,628   154,566   150,628   154,566   150,628   154,642   150,628   154,642   150,628   150,	Prepaid expenses and other	 5,468	 4,155
International Property in Structure   International Property is suited   International Property   Inte	Total current assets	491,366	460,239
International Professional Pr	PROPERTY AND EQUIPMENT, net	31,860	29,402
LIABILITIES AND STOCKHOLDERS' INVESTMENT           CURRENT LIABILITIES:           Accound payable         \$ 280,925         \$ 285,932           Accound expenses -         24,642         33,456           Income taxes and other         23,756         26,863           Total current liabilities         329,323         346,251           LONG TERM OBLIGATIONS AND OTHER         2,410         940           STOCKHOLDERS' INVESTMENT:         2,410         940           STOCKHOLDERS' INVESTMENT:         2         -           Preferred stock, \$0.10 par value, 20,000 shares authorized; no shares issued or outstanding         -         -           Common stock, \$0.10 par value; 130,000 shares authorized; 85,008 and 85,008 shares issued, 84,510 and 84,621         8,451         8,462           Additional paid-in capital         99,682         101,571         Retained earnings         255,187         204,463           Deferred compensation         (6,431)         (6,980         (6,980         (6,941)         (6,980           Cumulative other comprehensive loss         (1,310)         (1,049         Treasury stock at cost (498 and 387 shares)         (13,458)         (9,451           Total stockholders' investment         342,121         297,016	INTANGIBLE AND OTHER ASSETS, net	150,628	154,566
CURRENT LIABILITIES:         Accounts payable       \$ 280,925       \$ 285,932         Accrued expenses –       24,642       33,456         Income taxes and other       23,756       26,863         Total current liabilities       329,323       346,251         LONG TERM OBLIGATIONS AND OTHER       2,410       940         STOCKHOLDERS' INVESTMENT:       2,410       940         Preferred stock, \$0.10 par value, 20,000 shares authorized; no shares issued or outstanding       ————————————————————————————————————		\$ 673,854	\$ 644,207
Accounts payable       \$ 280,925       \$ 285,932         Accrued expenses –	LIABILITIES AND STOCKHOLDERS' INVESTMENT		
Accrued expenses - Compensation and profit-sharing contribution   24,642   33,456   Income taxes and other   23,756   26,863   26,863   Total current liabilities   329,323   346,251	CURRENT LIABILITIES:		
Compensation and profit-sharing contribution         24,642         33,456           Income taxes and other         23,756         26,863           Total current liabilities         329,323         346,251           LONG TERM OBLIGATIONS AND OTHER         2,410         940           STOCKHOLDERS' INVESTMENT:         Preferred stock, \$0.10 par value, 20,000 shares authorized; no shares issued or outstanding         —         —           Common stock, \$0.10 par value; 130,000 shares authorized; 85,008 and 85,008 shares issued, 84,510 and 84,621         —         —           Additional paid-in capital         8,451         8,452           Additional paid-in capital         99,682         101,571           Retained earnings         255,187         204,463           Deferred compensation         (6,431)         (6,980)           Cumulative other comprehensive loss         (1,310)         (1,049)           Treasury stock at cost (498 and 387 shares)         (13,458)         (9,451)           Total stockholders' investment         342,121         297,016	Accounts payable	\$ 280,925	\$ 285,932
Income taxes and other         23,756         26,863           Total current liabilities         329,323         346,251           LONG TERM OBLIGATIONS AND OTHER         2,410         940           STOCKHOLDERS' INVESTMENT:         Preferred stock, \$0.10 par value, 20,000 shares authorized; no shares issued or outstanding         Common stock, \$0.10 par value; 130,000 shares authorized; 85,008 and 85,008 shares issued, 84,510 and 84,621           shares outstanding         8,451         8,462           Additional paid-in capital         99,682         101,571           Retained earnings         255,187         204,463           Deferred compensation         (6,431)         (6,980           Cumulative other comprehensive loss         (1,310)         (1,049           Treasury stock at cost (498 and 387 shares)         (13,458)         (9,451           Total stockholders' investment         342,121         297,016			
Total current liabilities         329,323         346,251           LONG TERM OBLIGATIONS AND OTHER         2,410         940           STOCKHOLDERS' INVESTMENT:         Preferred stock, \$0.10 par value, 20,000 shares authorized; no shares issued or outstanding         ———————————————————————————————————	Compensation and profit-sharing contribution	24,642	33,456
LONG TERM OBLIGATIONS AND OTHER       2,410       940         STOCKHOLDERS' INVESTMENT:         Preferred stock, \$0.10 par value, 20,000 shares authorized; no shares issued or outstanding       ————————————————————————————————————	Income taxes and other	23,756	26,863
STOCKHOLDERS' INVESTMENT:         Preferred stock, \$0.10 par value, 20,000 shares authorized;         no shares issued or outstanding       —         Common stock, \$0.10 par value; 130,000 shares authorized;       85,008 and 85,008 shares issued, 84,510 and 84,621         shares outstanding       8,451       8,462         Additional paid-in capital       99,682       101,571         Retained earnings       255,187       204,463         Deferred compensation       (6,431)       (6,980)         Cumulative other comprehensive loss       (1,310)       (1,049)         Treasury stock at cost (498 and 387 shares)       (13,458)       (9,451)         Total stockholders' investment       342,121       297,016	Total current liabilities	329,323	346,251
Preferred stock, \$0.10 par value, 20,000 shares authorized;       —       —         common stock, \$0.10 par value; 130,000 shares authorized;       —       —         85,008 and 85,008 shares issued, 84,510 and 84,621       —       —         shares outstanding       8,451       8,462         Additional paid-in capital       99,682       101,571         Retained earnings       255,187       204,463         Deferred compensation       (6,431)       (6,980         Cumulative other comprehensive loss       (1,310)       (1,049         Treasury stock at cost (498 and 387 shares)       (13,458)       (9,451         Total stockholders' investment       342,121       297,016	LONG TERM OBLIGATIONS AND OTHER	2,410	940
Preferred stock, \$0.10 par value, 20,000 shares authorized;       —       —         no shares issued or outstanding       —       —         Common stock, \$0.10 par value; 130,000 shares authorized;       —       —         85,008 and 85,008 shares issued, 84,510 and 84,621       —       —         shares outstanding       8,451       8,462         Additional paid-in capital       99,682       101,571         Retained earnings       255,187       204,463         Deferred compensation       (6,431)       (6,980         Cumulative other comprehensive loss       (1,310)       (1,049         Treasury stock at cost (498 and 387 shares)       (13,458)       (9,451         Total stockholders' investment       342,121       297,016	STOCKHOLDERS' INVESTMENT:		
no shares issued or outstanding       —       —         Common stock, \$0.10 par value; 130,000 shares authorized;       85,008 and 85,008 shares issued, 84,510 and 84,621         shares outstanding       8,451       8,462         Additional paid-in capital       99,682       101,571         Retained earnings       255,187       204,463         Deferred compensation       (6,431)       (6,980         Cumulative other comprehensive loss       (1,310)       (1,049         Treasury stock at cost (498 and 387 shares)       (13,458)       (9,451         Total stockholders' investment       342,121       297,016	Preferred stock, \$0.10 par value, 20,000 shares authorized;		
85,008 and 85,008 shares issued, 84,510 and 84,621       8,451       8,462         Additional paid-in capital       99,682       101,571         Retained earnings       255,187       204,463         Deferred compensation       (6,431)       (6,980         Cumulative other comprehensive loss       (1,310)       (1,049         Treasury stock at cost (498 and 387 shares)       (13,458)       (9,451         Total stockholders' investment       342,121       297,016		_	_
shares outstanding       8,451       8,462         Additional paid-in capital       99,682       101,571         Retained earnings       255,187       204,463         Deferred compensation       (6,431)       (6,980         Cumulative other comprehensive loss       (1,310)       (1,049         Treasury stock at cost (498 and 387 shares)       (13,458)       (9,451         Total stockholders' investment       342,121       297,016			
Additional paid-in capital       99,682       101,571         Retained earnings       255,187       204,463         Deferred compensation       (6,431)       (6,980         Cumulative other comprehensive loss       (1,310)       (1,049         Treasury stock at cost (498 and 387 shares)       (13,458)       (9,451         Total stockholders' investment       342,121       297,016		8,451	8,462
Retained earnings       255,187       204,463         Deferred compensation       (6,431)       (6,980         Cumulative other comprehensive loss       (1,310)       (1,049         Treasury stock at cost (498 and 387 shares)       (13,458)       (9,451         Total stockholders' investment       342,121       297,016		99,682	101,571
Deferred compensation       (6,431)       (6,980         Cumulative other comprehensive loss       (1,310)       (1,049         Treasury stock at cost (498 and 387 shares)       (13,458)       (9,451         Total stockholders' investment       342,121       297,016		255,187	204,463
Treasury stock at cost (498 and 387 shares)         (13,458)         (9,451)           Total stockholders' investment         342,121         297,016		(6,431)	(6,980)
Treasury stock at cost (498 and 387 shares)         (13,458)         (9,451)           Total stockholders' investment         342,121         297,016		(1,310)	(1,049)
			(9,451)
\$ 673,854 \$ 644,207	Total stockholders' investment	342,121	297,016
		\$ 673,854	\$ 644,207

The accompanying notes are an integral part of these condensed consolidated balance sheets.

-2-

C.H. ROBINSON WORLDWIDE, INC. AND SUBSIDIARIES
Condensed Consolidated Statements of Operations and Comprehensive Income
(In thousands, except per share data)
(unaudited)

	Three M Ended Septe		 ~	Nine Months Ended September 30,			
		2001	2000		2001		2000
GROSS REVENUES	\$	784,517	\$ 747,615	\$	2,313,695	\$	2,148,700
COST OF TRANSPORTATION AND PRODUCTS		671,325	640,461		1,969,191		1,836,773

NET REVENUES		113,192	10	7,154	34	4,504	311,927
SELLING, GENERAL AND							
ADMINISTRATIVE EXPENSES		78,422	7	7,004	24	3,803	225,252
INCOME FROM OPERATIONS		34,770	3	0,150	10	0,701	86,675
INVESTMENT AND OTHER INCOME		2,508		361		3,753	288
INCOME BEFORE PROVISION FOR INCOME							
TAXES		37,278	3	0,511	10	4,454	86,963
PROVISION FOR INCOME TAXES		14,650	1:	2,051	4	1,050	34,350
	_						
NET INCOME		22,628	1	8,460	6	3,404	52,613
OTHER COMPREHENSIVE LOSS:							
Foreign currency translation adjustment		(86)		(172)		(261)	(244)
COMPREHENSIVE INCOME	\$	22,542	\$ 1	8,288	\$ 6	3,143	\$ 52,369
BASIC NET INCOME PER SHARE	\$	0.27	\$	0.22	\$	0.75	\$ 0.62
DILUTED NET INCOME PER SHARE	\$	0.26	\$	0.21	\$	0.74	\$ 0.61
BASIC WEIGHTED AVERAGE SHARES OUTSTANDING		84,294	8-	4,518	8	4,339	84,553
DILUTIVE EFFECT OF OUTSTANDING STOCK AWARDS		1,400		1,404		1,437	1,121
DILUTED WEIGHTED AVERAGE SHARES OUTSTANDING		85,694	8.	5,922	8	5,776	85,674

The accompanying notes are an integral part of these condensed consolidated statements.

-3-

#### C.H. ROBINSON WORLDWIDE INC. AND SUBSIDIARIES

Condensed Consolidated Statements of Cash Flows (In thousands) (unaudited)

> Nine Months Ended September 30,

	2001	2000
OPERATING ACTIVITIES:		
Net income	\$ 63,404 \$	52,613
Adjustments to reconcile net income to net cash provided by operating		
activities-		
Depreciation and amortization	14,417	12,744
Deferred compensation expense	549	_
Deferred income taxes	9,453	(881)
Gain/loss on sale or disposal of assets	(996)	273
Changes in operating elements-		
Receivables	(31,927)	(97,968)

Prepaid expenses and other	(1,313)	(1,408)
Accounts payable	(5,009)	63,249
Accrued compensation and profit sharing contribution	(8,814)	3,771
Accrued income taxes and other	(3,107)	8,072
Net cash provided by operating activities	36,657	40,465
INVESTING ACTIVITIES:		
Purchases of property and equipment	(15,296)	(13,021)
Sales of property and equipment	5,000	131
Cash paid for acquisitions	<u> </u>	(5,898)
Other, net	(1,136)	(2,716)
Net cash used for investing activities	(11,432)	(21,504)
FINANCING ACTIVITIES:		
Stock issued for employee benefit plans	4,071	2,500
Repurchase of common stock	(9,978)	(6,310)
Cash dividends	(12,678)	(10,058)
	(40.505)	(1.2.0.50)
Net cash used for financing activities	(18,585)	(13,868)
	5.510	7.002
Net increase in cash and cash equivalents	6,640	5,093
CASH AND CASH EQUIVALENTS, beginning of period	79,912	49,637
CASH AND CASH EQUIVALENTS, end of period	\$ 86,552 \$	54,730

The accompanying notes are an integral part of these condensed consolidated statements.

-4-

#### C.H. ROBINSON WORLDWIDE INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### 1. General:

**Basis of Presentation** 

C.H. Robinson Worldwide, Inc. and its Subsidiaries (the "Company," "we," "us," or "our") is a global provider of multimodal transportation services and logistics solutions through a network of 139 branch offices in North America, South America and Europe. The condensed consolidated financial statements include the accounts of C.H. Robinson Worldwide, Inc. and its majority owned and controlled subsidiaries. Minority interests in subsidiaries are not significant. All significant intercompany transactions and balances have been eliminated in the condensed consolidated financial statements.

The condensed consolidated financial statements, which are unaudited, have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). In management's opinion, these financial statements include all adjustments (consisting only of normal recurring adjustments) necessary for a fair presentation of the results of operations for the interim periods presented. The results of operations for the nine months ended September 30, 2001 and 2000 are not necessarily indicative of results to be expected for the entire year. Pursuant to SEC rules and regulations, certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted from these statements. The condensed consolidated financial statements and notes thereto should be read in conjunction with the financial statements and notes included in our Annual Report on Form 10-K.

#### 2. New Accounting Pronouncements:

On June 29, 2001, the Financial Accounting Standards Board (FASB) approved for issuance Statement of Financial Accounting Standards

(SFAS) 141, Business Combinations, and SFAS 142, Goodwill and Intangible Assets. Major provisions of these Statements are as follows: all business combinations initiated after June 30, 2001 must use the purchase accounting method of accounting; the pooling of interest method of accounting is prohibited except for transactions initiated before July 1, 2001; intangible assets acquired in a business combination must be recorded separately from goodwill if they arise from contractual or other legal rights or are separable from the acquired entity and can be sold, transferred, licensed, rented or exchanged, either individually or as part of a related contract, asset or liability; goodwill and intangible assets with indefinite lives are not amortized but tested for impairment annually, except in certain circumstances, and whenever there is an impairment indicator; all acquired goodwill must be assigned to reporting units for purposes of impairment testing and segment reporting; effective January 1, 2002, goodwill will no longer be subject to amortization. We have assessed the impact of SFAS 141 and 142 on our financial condition and results of operations. At the present, we believe there is no impairment of goodwill. Further, recorded goodwill of \$145.0 million as of September 30, 2001 will no longer be amortized starting on January 1, 2002. This will reduce our expected amortization expense by \$5.3 million in 2002.

#### ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion of our financial condition and results of operations should be read in conjunction with our Condensed Consolidated Financial Statements and Notes thereto.

#### General

Gross revenues represent the total dollar value of services and goods we sell to our customers. Our costs of transportation and products include the contracted direct costs of transportation, including motor carrier, intermodal, ocean, air, and other costs, and the purchase price of the products we source. We act principally as a service provider to add value and expertise in the execution and procurement of these services for our customers. Our net revenues (gross revenues less cost of transportation and products) are the primary indicator of our ability to source,

-5-

add value and resell services and products that are provided by third parties, and are considered by management to be our primary measurement of growth. Accordingly, the discussion of results of operations below focuses on the changes in our net revenues.

In the transportation industry, results of operations generally show a seasonal pattern as customers reduce shipments during and after the winter holiday season. In recent years, our operating income has been lower in the first quarter than in the other three quarters. Seasonality in the transportation industry has not had a significant impact on our results of operations or our cash flows in recent years. Also, inflation has not materially affected our operations due to the short-term, transactional basis of our business. However, we cannot fully predict the impact seasonality and inflation may have in the future.

#### **Results of Operations**

The following table summarizes our net revenues by service line:

		Three Months Ended September 30,			Nine Months Ended September 30,					
		2001		2000	% change		2001		2000	% change
Net revenues (in thousands)										
Transportation:										
Truck	\$	86,516	\$	79,945	8.2%	\$	263,682	\$	230,650	14.3%
Intermodal		4,053		3,752	8.0%		11,647		10,589	10.0%
Ocean		3,649		4,413	(17.3)%		11,158		12,640	(11.7)%
Air		538		1,211	(55.6)%		1,993		2,834	(29.7)%
Miscellaneous		1,924		1,740	10.6%		5,302		5,597	(5.3)%
	_					_				
Total transportation		96,680		91,061	6.2%		293,782		262,310	12.0%
Sourcing		11,186		10,956	2.1%		35,152		34,461	2.0%
Information services		5,326		5,137	3.7%		15,570		15,156	2.7%

Total \$ 113,192 \$ 107,154 5.6% \$ 344,504 \$ 311,927	10.4%
--	-------

The following table represents certain income statement data shown as a percentage of our net revenues:

	Three Montl Septembe		Nine Month Septemb	
	2001	2000	2001	2000
Net revenues	100.0%	100.0%	100.0%	100.0%
Selling, general and administrative expenses	69.3%	71.9%	70.8%	72.2%
Income from operations	30.7%	28.1%	29.2%	27.8%
Investment and other income	2.2%	0.3%	1.1%	0.1%
Income before provisions for income taxes	32.9%	28.4%	30.3%	27.9%
Provision for income taxes	12.9%	11.2%	11.9%	11.0%
Net income	20.0%	17.2%	18.4%	16.9%

#### Three Months Ended September 30, 2001 Compared to Three Months Ended September 30, 2000

Revenues. Gross revenues for the three months ended September 30, 2001 were \$784.5 million, an increase of 4.9% over gross revenues of \$747.6 million for the three months ended September 30, 2000. Net revenues for the three months ended September 30, 2001 were \$113.2 million, an increase of 5.6% over net revenues of \$107.2 million for the three months ended September 30, 2000, resulting from an increase in transportation net revenues of 6.2% to \$96.7 million, an increase in sourcing net revenues of 2.1% to \$11.2 million and an increase in information services net revenues of 3.7% to \$5.3 million. Our net revenues increased at a faster rate than our gross revenues due to the different growth rates of our service lines. The net revenue margin, or net

-6-

revenues as a percentage of gross revenues, varies by business line. Information services has the highest net revenue margin, followed by transportation and finally sourcing.

Transportation net revenues were 85.4% of our total net revenues for the quarter. Our transportation net revenues grew at 6.2%, with growth in our truck business of 8.2%, and in our intermodal business of 8.0%. Our truck business growth, including less-than-truckload business, was primarily volume driven, as net revenue per transaction declined slightly. Our intermodal net revenue growth rate slowed compared to recent quarters, primarily as a result of somewhat depressed truckload rates, which lessened the financial incentives to move goods via intermodal, and also slower growth of the economy. Our net revenues in air, ocean and miscellaneous (primarily customs brokerage revenue) decreased a total of 17.0% for the quarter. A significant portion of our net revenues in these three areas is earned from several key customers. Our business with these key customers is down due to their decreased volumes.

Sourcing net revenues increased 2.1% in the third quarter, as we continue to experience a transition in the customer base of our sourcing business. The consolidation and growth of large grocery retailers has contributed to less reliance on produce wholesalers. Historically, our primary customer base was produce wholesalers, although we also have been selling to national retailers. During the quarter, we have increased our business with large produce retailers faster than our traditional business with produce wholesalers decreased.

Information services net revenues increased 3.7% in the third quarter. In the third quarter of 2000, this business line was comprised of T-Chek Systems, a freight payment company and software license fees. The license fees terminated at the end of 2000 and the freight payment company was phased out June 30, 2001. For the third quarter of 2001, T-Chek Systems had growth of 14.4%.

Selling, General and Administrative Expenses. Selling, general and administrative expenses for the three months ended September 30, 2001 were \$78.4 million, an increase of 1.8% over \$77.0 million for the three months ended September 30, 2000. Selling, general and administrative expenses as a percentage of net revenues decreased to 69.3% for the three months ended September 30, 2001 compared to

71.9% for the three months ended September 30, 2000. This quarter we had notable declines in communications costs, travel and entertainment expenses and contractor costs. We continue to examine our use of data and voice communication lines, finding ways to minimize usage and buy these services at lower rates. The events of September 11, 2001, in addition to emphasis on expense control, contributed to a reduction in travel and entertainment spending in the third quarter. Additionally, contractor costs for IT development related to the integration of systems from acquisitions continue to decline.

*Income from Operations* . Income from operations was \$34.8 million for the three months ended September 30, 2001, an increase of 15.3% over \$30.2 million for the three months ended September 30, 2000. Income from operations as a percentage of net revenues was 30.7% and 28.1% for the three months ended September 30, 2001 and 2000.

*Investment and Other Income*. Investment and other income was \$2.5 million for the three months ended September 30, 2001 compared to \$361,000 for the three months ended September 30, 2000. This includes \$2.0 million from unusual items, principally a gain on sale. Our cash and cash equivalents as of September 30, 2001 increased \$31.8 million over the balance as of September 30, 2000.

*Provision for Income Taxes*. The effective income tax rates were 39.3% and 39.5% for the three months ended September 30, 2001 and 2000. The effective tax rate for both periods is greater than the statutory federal income tax rate primarily due to state income taxes, net of federal benefit.

*Net Income* . Net income was \$22.6 million for the three months ended September 30, 2001, an increase of 22.6% over \$18.5 million for the three months ended September 30, 2000. Net income per share increased by 22.7% to \$0.27 (basic) and 23.8% to \$0.26 (diluted) for the three months ended September 30, 2001 compared to \$0.22 (basic) and \$0.21 (diluted) for the three months ended September 30, 2000.

Nine Months Ended September 30, 2001 Compared to Nine Months Ended September 30, 2000

	7	
-	1	•

Revenues . Gross revenues for the nine months ended September 30, 2001 were \$2.31 billion, an increase of 7.7% over gross revenues of \$2.15 billion for the nine months ended September 30, 2000. Net revenues for the nine months ended September 30, 2001 were \$344.5 million, an increase of 10.4% over net revenues of \$311.9 million for the nine months ended September 30, 2000, resulting from an increase in transportation net revenues of 12.0% to \$293.8 million, an increase in sourcing net revenues of 2.0% to \$35.2 million, and an increase in information services net revenues of 2.7% to \$15.6 million. Our net revenues increased at a faster rate than our gross revenues due to the different growth rates of our service lines. The net revenue margin, or net revenues as a percentage of gross revenues, varies by business line. Information services has the highest net revenue margin, followed by transportation and finally sourcing.

Transportation net revenues were 85.3% of our total net revenues for the nine months ended September 30, 2001. Our transportation net revenues grew at 12.0%, with growth in our truck business of 14.3%, and in our intermodal business of 10.0%. Our truck business growth was primarily volume driven, with slight expansion in our net revenue margin. We have historically been able to grow in slowing economies by adding new customers and providing additional services to existing customers. The net revenue margin expansion is primarily related to the mix of services provided. Our intermodal net revenue growth rate slowed compared to recent periods. This was primarily a result of somewhat depressed truckload rates, which lessened the financial incentives to move goods via intermodal and also slower growth of the economy. Our net revenues in air, ocean and miscellaneous (primarily customs brokerage revenue) decreased a total of 12.4%. A significant portion of our net revenues in these three areas is earned from several key customers. Our business with these key customers is down due to their decreased volumes.

Sourcing net revenues increased 2.0% in the first nine months of the year as we continue to experience a transition in the customer base of our sourcing business. The consolidation and growth of large grocery retailers has contributed to less reliance on produce wholesalers. Historically, our primary customer base was produce wholesalers, although we also have been selling to national retailers. During the first nine months of the year, we have increased our business with large produce retailers faster than our traditional business with produce wholesalers decreased.

Information services net revenues increased 2.7% in the first nine months of the year. In the first nine months of 2000, this business line was comprised of T-Chek Systems, a freight payment company and software license fees. The license fees terminated at the end of 2000 and the freight payment company was phased out June 30, 2001. For the first nine months of the year, T-Chek had growth of 12.1%.

Selling, General and Administrative Expenses. Selling, general and administrative expenses for the nine months ended September 30, 2001 were \$243.8 million, an increase of 8.2% over \$225.3 million for the nine months ended September 30, 2000. Selling, general and administrative expenses as a percentage of net revenues decreased to 70.8% for the nine months ended September 30, 2001 compared to 72.2% for the nine months ended September 30, 2000. During the first nine months of 2001, we had notable declines in communications and

contractor costs. We continue to examine our use of data and voice communication lines, finding ways to minimize usage and buy these services at lower rates. Additionally, contractor costs for IT development related to the integration of systems from acquisitions continue to decline.

*Income from Operations*. Income from operations was \$100.7 million for the nine months ended September 30, 2001, an increase of 16.2% over \$86.7 million for the nine months ended September 30, 2000. Income from operations as a percentage of net revenues was 29.2% and 27.8% for the nine months ended September 30, 2001 and 2000.

*Investment and Other Income.* Investment and other income was \$3.8 million for the nine months ended September 30, 2001 compared to \$288,000 for the nine months ended September 30, 2000. This includes \$2.0 million from unusual items, principally a gain on sale. Our cash and cash equivalents as of September 30, 2001 increased \$31.8 million over the balance as of September 30, 2000.

*Provision for Income Taxes.* The effective income tax rates were 39.3% and 39.5% for the nine months ended September 30, 2001 and 2000. The effective income tax rate for both periods is greater than the statutory rate primarily due to state income taxes, net of federal benefit.

-8-

*Net Income.* Net income was \$63.4 million for the nine months ended September 30, 2001, an increase of 20.5% over \$52.6 million for the nine months ended September 30, 2000. Net income per share increased by 21.0% to \$0.75 (basic) and 21.3% to \$0.74 (diluted) for the nine months ended September 30, 2001 compared to \$0.62 (basic) and \$0.61 (diluted) for the nine months ended September 30, 2000.

#### **Liquidity and Capital Resources**

We have historically generated substantial cash from operations which has enabled us to fund our growth while paying cash dividends and repurchasing stock. Cash and cash equivalents totaled \$86.6 million and \$79.9 million as of September 30, 2001 and December 31, 2000.

We generated \$36.7 million and \$40.5 million of cash flow from operations for the nine months ended September 30, 2001 and 2000. Our operating cash flows were reduced during the first nine months of 2001 as a result of closing our freight payment company. This company had a positive cash balance of \$22 million as of December 31, 2000 and was closed in early June 2001.

We used \$11.4 million and \$21.5 million of cash and cash equivalents for investing activities for the nine months ended September 30, 2001 and 2000. The decrease in cash used for investing activities is primarily due to our decrease in net capital expenditures to \$10.3 million in the first nine months of 2001 from \$12.9 million in the first nine months of 2000. In 2000 we purchased computers and related equipment to upgrade our company-wide network and to accommodate our headcount growth. During 2001, we have maintained a consistent headcount which decreases our need for new capital expenditures. In addition, we spent \$5.9 million in the first nine months of 2000 on acquisitions. We have made no acquisitions in 2001.

We also used \$18.6 million and \$13.9 million of cash and cash equivalents for financing activities for the nine months ended September 30, 2001 and 2000, primarily to pay quarterly cash dividends and to repurchase common stock. We declared a \$0.05 per share dividend payable to stockholders of record as of September 7, 2001, paid on October 1, 2001.

We had \$40.0 million available under an existing line of credit at an interest rate of LIBOR plus 60 basis points, which was terminated during the third quarter. During the first nine months of 2001, we had borrowings of \$9.0 million, all of which was repaid by September 30, 2001.

We also have 20 million French francs available under a line of credit at an interest rate of Euribor plus 90 basis points (3.73% at September 30, 2001). This discretionary line of credit has no expiration date. As of September 30, 2001, the outstanding balance was 13.4 million French francs or \$1.9 million, which is included in income taxes and other current liabilities. Our credit agreement contains certain financial covenants, but does not restrict the payment of dividends. We were in compliance with all covenants of this agreement as of September 30, 2001.

Assuming no change in our current business plan, management believes that our available cash, together with expected future cash generated from operations and the amounts available under our line of credit, are expected to be sufficient to satisfy our anticipated needs for working capital, capital expenditures and cash dividends for all future periods.

#### **New Accounting Pronouncements**

(SFAS) 141, Business Combinations, and SFAS 142, Goodwill and Intangible Assets. Major provisions of these Statements are as follows: all business combinations initiated after June 30, 2001 must use the purchase accounting method of accounting; the pooling of interest method of accounting is prohibited except for transactions initiated before July 1, 2001; intangible assets acquired in a business combination must be recorded separately from goodwill if they arise from contractual or other legal rights or are separable from the acquired entity and can be sold, transferred, licensed, rented or exchanged, either individually or as part of a related contract, asset or liability; goodwill and intangible assets with indefinite lives are not amortized but tested for
-9-
impairment annually, except in certain circumstances, and whenever there is an impairment indicator; all acquired goodwill must be assigned to reporting units for purposes of impairment testing and segment reporting; effective January 1, 2002, goodwill will no longer be subject to amortization. We have assessed the impact of SFAS 141 and 142 on our financial condition and results of operations. At the present, we believe there is no impairment of goodwill. Further, recorded goodwill of \$145.0 million as of September 30, 2001 will no longer be amortized starting on January 1, 2002. This will reduce our expected amortization expense by \$5.3 million in 2002.
ITEM 3. Quantitative and Qualitative Disclosures About Market Risk
We had approximately \$86.6 million of cash and investments on September 30, 2001, all of which were cash and cash equivalents. Substantially all of the cash equivalents are money market securities from domestic issuers. Because of the credit risk criteria of our investment policies, the primary market risk associated with these investments is interest rate risk. We do not use derivative financial instruments to manage interest rate risk or to speculate on future changes in interest rates. A rise in interest rates could negatively affect the fair value of our investments. We believe a reasonable near-term change in interest rates would not have a material impact on our future earnings due to the short-term nature of our investing practices.
Cautionary Statement Relevant to Forward-Looking Information
Our discussions and analysis of our financial condition and results of operations, including our market risk discussions, contain certain "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements represent our expectations or beliefs, including, but not limited to, our current assumptions about future financial performance, anticipated problems and our plans for future operations, which are subject to various risks and uncertainties. When used in this Form 10-Q and in future filings by the Company with the Securities and Exchange Commission, in our press releases, presentations to securities analysts or investors, in oral statements made by or with the approval of an executive officer of the Company, the words or phrases "believes", "may", "will", "expects", "should", "continue", "anticipates", "intends", "will likely result", "estimates", "projects" or similar expressions and variations thereof are intended to identify such forward-looking statements. However, any statements contained in this Form 10-Q that are not statements of historical fact may be deemed to be forward-looking statements. We caution that these statements by their nature involve risks and uncertainties, certain of which are beyond our control, and actual results may differ materially depending on a variety of important factors, including those described in Exhibit 99 to our Form 10-K filed with the Securities and Exchange Commission with respect to the fiscal year ended December 31, 2000.
-10-
PART II — OTHER INFORMATION

On June 29, 2001, the Financial Accounting Standards Board (FASB) approved for issuance Statement of Financial Accounting Standards

ITEM 2. Changes in Securities and Use of Proceeds

**ITEM 1. Legal Proceedings** 

None.

ITEM	M 3. Defaults Upon Senior Securitie	es es
	None.	
ITEM	M 4. Submission of Matters to a Vo	te of Security Holders
	None.	
ITEM	M 5. Other Information	
	None.	
ITEM	M 6. Exhibits and Reports on Form	8-K
(a)	Exhibits	
	None.	
(b)	Reports on Form 8-K	
(0)	-	y the Company on July 19, 2001, such report contained information under Item () (Pagulation ED)
and in	ncluded as an exhibit under Item 7 a c	y the Company on July 18, 2001; such report contained information under Item 9 (Regulation FD) opy of the Company's earnings release for the quarter ended June 30, 2001.
		-11-
		SIGNATURES
	uant to the requirements of the Securit rsigned thereunto duly authorized.	ies Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the
Date:	: November 14, 2001	
	C.H.ROBIN	SON WORLDWIDE, INC.
	Ву	/s/ D.R. Verdoorn D.R. Verdoorn Chief Executive Officer
	Ву	/s/ Thomas K. Mahlke Thomas K. Mahlke Controller (principal accounting officer)
		-12-

None.

