

# SYKES ENTERPRISES INC

## FORM 10-Q (Quarterly Report)

Filed 11/05/98 for the Period Ending 09/30/98

Address	400 NORTH ASHLEY DRIVE TAMPA, FL 33602
Telephone	8132741000
CIK	0001010612
Symbol	SYKE
SIC Code	7373 - Computer Integrated Systems Design
Industry	Computer Networks
Sector	Technology
Fiscal Year	12/31

# SYKES ENTERPRISES INC

## FORM 10-Q (Quarterly Report)

Filed 11/5/1998 For Period Ending 9/30/1998

Address	100 NORTH TAMPA ST STE 3900 TAMPA, Florida 33602
Telephone	813-274-1000
CIK	0001010612
Industry	Computer Networks
Sector	Technology
Fiscal Year	12/31

# FORM 10-Q

## SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

(Mark One)

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities  
Exchange Act of 1934

For the quarterly period ended September 30, 1998

Transition Report Pursuant to Section 13 or 15(d) of the Securities  
Exchange Act of 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. \_\_\_\_\_ 0-28274 \_\_\_\_\_

**SYKES ENTERPRISES, INCORPORATED** \_\_  
(Exact name of Registrant as specified in its charter)

Florida  
(State or other jurisdiction of  
incorporation or organization)

56-1383460  
(I.R.S. Employer  
Identification No.)

100 North Tampa Street, Suite 3900, Tampa, FL

33602

(Address of principal executive office)

(Zip Code)

Registrant's telephone number, including area code: 813-274-1000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for at least the past 90 days.

Yes  No

### **APPLICABLE ONLY TO ISSUERS INVOLVED IN BANKRUPTCY PROCEEDING DURING THE PRECEDING FIVE YEARS:**

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court.

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

Common Stock, \$0.01 Par Value, 39,316,718 shares as of October 27, 1998.

Page 1\_ of 19 Pages The Exhibit Index Appears on Page \_18\_

# PART I

## Item 1 - Financial Statements

### SYKES ENTERPRISES, INCORPORATED CONSOLIDATED BALANCE SHEETS

	December 31, 1997	September 30, 1998
	-----	-----
<b>ASSETS</b>		
Current assets		
Cash and cash equivalents.....	\$ 70,523,067	\$ 21,151,355
Restricted cash.....	-	10,704,871
Receivables.....	68,520,471	109,269,666
Prepaid expenses and other current assets.....	11,377,920	17,672,663
	-----	-----
Total current assets.....	150,421,458	158,798,555
Property and equipment, net.....	71,282,183	85,458,587
Marketable securities.....	7,800,002	600,158
Investment in joint venture.....	2,285,142	-
Goodwill.....	7,286,631	55,930,437
Deferred charges and other assets.....	2,588,049	13,641,979
	-----	-----
	\$ 241,663,465	\$ 314,429,716
	=====	=====
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities		
Current installments of long-term debt.....	\$ 2,989,271	\$ 2,480,879
Accounts payable.....	19,905,671	27,665,594
Income tax payable.....	2,725,177	8,519,402
Accrued employee compensation and benefits.....	10,035,233	21,462,077
Customer deposits.....	-	10,608,169
Other accrued expenses and current liabilities.....	6,449,650	10,183,637
	-----	-----
Total current liabilities.....	42,105,002	80,919,758
Long-term debt.....	33,312,597	78,158,376
Deferred income taxes.....	4,374,963	34,257
Deferred grants.....	14,083,691	13,015,149
Other long-term liabilities.....	-	-
Total liabilities.....	93,876,253	174,729,318
	-----	-----
Commitments and contingencies (Note 4)		
Shareholders' equity		
Preferred stock, \$0.01 par value, 10,000,000 shares authorized; no shares issued and outstanding.....	-	-
Common stock, \$0.01 par value; 200,000,000 shares authorized; 39,057,626 and 39,316,718 shares issued and outstanding.....	390,576	393,167
Additional paid-in capital.....	133,579,200	134,583,670
Retained earnings.....	17,106,620	12,968,220
Unrealized loss on securities, net of taxes.....	(734,518)	(6,934,362)
Accumulated foreign currency translation adjustments.....	(2,554,666)	(1,310,297)
	-----	-----
Total shareholders' equity.....	147,787,212	139,700,398
	-----	-----
	\$ 241,663,465	\$ 314,429,716
	=====	=====

See accompanying notes to consolidated financial statements

SYKES ENTERPRISES, INCORPORATED  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(Unaudited)

	Nine Months Ended		Three Months Ended	
	September 30, 1997	September 28, 1998	September 30, 1997	September 28, 1998
Revenues.....	\$ 225,623,212	\$ 297,720,508	\$ 79,802,369	\$ 107,759,287
Operating expenses				
Direct salaries and related costs.....	140,085,086	184,266,680	50,827,606	65,919,752
General and administrative.....	63,132,956	77,666,223	21,607,052	28,399,809
Impairment of long-lived assets.....	10,400,000	-	-	-
Acquired in-process research and development.....	-	18,618,907	-	18,618,907
Total operating expenses.....	213,618,042	280,551,810	72,434,658	112,938,468
Income (loss) from operations.....	12,005,170	17,168,698	7,367,711	(5,179,181)
Other income (expense)				
Interest income (expense), net.....	657,388	(78,221)	145,591	(338,190)
Net loss from joint venture.....	-	(8,097,380)	-	(102,231)
Other.....	20,455	(66,496)	(61,590)	(36,735)
Total other income (expense).....	677,843	(8,242,097)	84,001	(477,156)
Income(loss)before income taxes.....	12,683,013	8,926,601	7,451,712	(5,656,337)
Provision for income taxes.....	8,343,719	13,065,000	2,702,028	4,923,000
Net income (loss).....	\$ 4,339,294	\$ (4,138,399)	\$ 4,749,684	\$(10,579,337)
Basic net income (loss) per share.....	\$ 0.11	\$ (0.11)	\$ 0.12	\$ (0.27)
Diluted net income (loss) per share.....	\$ 0.11	\$ (0.11)	\$ 0.12	\$ (0.27)
Shares outstanding				
Basic.....	38,909,220	39,154,989	38,960,167	39,274,973
Diluted.....	40,245,462	39,154,989	40,326,278	39,274,973

See accompanying notes to consolidated financial statements

**SYKES ENTERPRISES, INCORPORATED**

**CONSOLIDATED STATEMENTS OF CASH FLOWS**

**Nine Months Ended September 28, 1997 and September 30, 1998**

(Unaudited)

	1997	1998
	-----	-----
Cash flows from operating activities		
Net income (loss).....	\$ 4,339,294	\$ (4,138,399)
Depreciation and amortization.....	8,549,464	12,747,752
Acquired in-process research and development.....	-	26,661,407
Deferred income taxes.....	27,914	(390,071)
(Gain) loss on disposal of property and equipment.....	146,121	(328,771)
Changes in assets and liabilities - net of business acquisition		
Receivables.....	(9,803,700)	(31,637,624)
Prepaid expenses and other current assets.....	3,053,323	(4,975,064)
Deferred charges and other assets.....	(404,243)	(6,788,445)
Accounts payable.....	3,292,783	5,063,495
Income tax payable.....	2,810,730	5,488,959
Accrued employee compensation and benefits	(433,338)	10,328,310
Other accrued expenses and current liabilities.....	(5,170,606)	1,977,562
Other long-term liabilities.....	-	(124,294)
	-----	-----
Net cash provided by operating activities.....	6,407,742	13,884,817
	-----	-----
Cash flows from investing activities		
Capital expenditures.....	(19,625,895)	(21,858,064)
Purchase of assets and assumption of liabilities of SHPS, Incorporated, net of cash.....	-	(25,931,222)
Investment in joint venture.....	-	(12,665,600)
Investment in marketable securities.....	(8,000,000)	-
Acquisition of business.....	(1,800,000)	-
Proceeds from sale of marketable securities.....	-	1,000,000
Proceeds from sale of property and equipment.....	237,193	1,267,503
	-----	-----
Net cash used for investing activities.....	(29,188,702)	(58,187,383)
	-----	-----
Cash flows from financing activities		
Paydowns under revolving line of credit agreements.....	(72,441,000)	(7,342,355)
Borrowings under revolving line of credit agreements.....	72,441,000	85,304,463
Proceeds from grants.....	2,484,803	95,550
Proceeds from issuance of stock.....	2,403,307	1,007,060
Proceeds from issuance of long-term debt.....	24,180,080	-
Payment of long-term debt.....	(7,464,081)	(85,378,233)
Dividends paid.....	(189,166)	-
	-----	-----
Net cash provided by (used for) financing activities.....	21,414,943	(6,313,515)
	-----	-----
Adjustment for foreign currency translation.....	(1,412,591)	1,244,369
	-----	-----
Net decrease in cash and cash equivalents.....	(2,778,608)	(49,371,712)
	-----	-----
Cash and cash equivalents - beginning.....	92,973,416	70,523,067
	-----	-----
Cash and cash equivalents - ending.....	\$ 90,194,808	\$ 21,151,355
	=====	=====

See accompanying notes to consolidated financial statements

# SYKES ENTERPRISES, INCORPORATED

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Nine months ended September 28, 1997 and September 30, 1998

(Unaudited)

Sykes Enterprises, Incorporated and consolidated subsidiaries (the "Company") provides integrated information technology outsourcing services including information technology support services, information technology development services and solutions, on-line clinical managed care services, medical protocol products, employee benefit administration and support services, and customer product services. The Company's services are provided to a wide variety of industries.

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q. Accordingly, they do not include all of the information and notes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three-month and nine-month periods ended September 30, 1998 are not necessarily indicative of the results that may be expected for the year ending December 31, 1998. For further information, refer to the consolidated financial statements and notes thereto as of and for the year ended December 31, 1997 included in the Company's Form 10-K dated December 31, 1997 as filed with the United States Securities and Exchange Commission on March 16, 1998.

### **Note 1 - Acquisitions and Mergers**

On December 31, 1997, the Company acquired all of the stock of McQueen International Limited ("McQueen") of Galashiels, Scotland, in exchange for 3,540,000 shares of the Company's common stock. The Company accounted for the acquisition utilizing the pooling-of-interests method of accounting. McQueen provides inbound call center support and customer service, software fulfillment and foreign language translation and localization services.

The above transaction has been accounted for as a pooling-of-interests and, accordingly, the consolidated financial statements for the periods presented have been restated to include the accounts of McQueen.

**SYKES ENTERPRISES, INCORPORATED**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**Note 1 - Acquisitions and Mergers, continued**

Separate results of operations for the period prior to the merger with McQueen are outlined below.

	Nine Months Ended September 28, 1997	Three Months Ended September 28, 1997
	-----	-----
Revenue:		
Sykes.....	\$147,893,818	\$ 49,340,938
McQueen.....	77,729,394	30,461,431
	-----	-----
Combined.....	\$225,623,212	\$ 79,802,369
	=====	=====
Net income (loss):		
Sykes.....	\$ 13,945,187	\$ 4,950,852
McQueen(1).....	(9,605,893)	(201,168)
	-----	-----
Combined.....	\$ 4,339,294	\$ 4,749,684
	=====	=====

Other changes in shareholders' equity:

Sykes.....	\$ 1,809,432	\$ (1,753,129)
McQueen.....	933,952	(149,837)
	-----	-----
Combined.....	\$ 2,743,384	\$ (1,902,966)
	=====	=====

(1)The nine month period ended September 28, 1997 includes a \$10.4 million charge associated with the impairment of a long-lived asset pursuant to Statement of Financial Accounting Standards ("SFAS") No. 121.

The Company had a 50% interest in a joint venture that was accounted for using the equity method of accounting. Accordingly, the Company recorded its proportionate share of the gains and losses of the joint venture in the consolidated statements of operations for the first eight months of 1998.

Effective September 1, 1998 the Company acquired the remaining 50% of outstanding common stock of SHPS, Incorporated ("SHPS") (formally known as Sykes HealthPlan Services, Inc.) for approximately \$30.6 million plus the assumption of SHPS' debt. This purchase price was primarily financed through borrowings under the Company's credit facility.

This acquisition was accounted for utilizing the purchase method of accounting and accordingly, the results of operations for the one month ended September 30, 1998 have been included in the accompanying financial statements. The purchase price has been allocated to the assets and liabilities based upon fair values at the date of acquisition. The allocations were based on appraisals, evaluations, estimations and other studies.

**SYKES ENTERPRISES, INCORPORATED**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Nine months ended September 28, 1997 and September 30, 1998

(Unaudited)

**Note 1 - Acquisitions and Mergers, continued**

The allocation resulted in goodwill recognized of \$9.9 million, representing the excess of the purchase price over the fair value of net assets acquired, as follows:

Goodwill.....	\$	9,880,804
Fair value of assets acquired.....		76,277,503
Acquired in-process research and development.....		18,618,907
Liabilities assumed.....		(76,645,932)
		-----
Cash paid, net of cash acquired.....	\$	28,131,282
		=====

Pursuant to acquisitions completed by SHPS, acquired in-process technology was initially reviewed utilizing methodologies consistent with those stated below. Determination as a result of this analysis provided no establishment of technological feasibility. As of the acquisition date, technological feasibility of the in-process technology was reviewed again and has not been established. This assessment was filed with the Securities and Exchange Commission in conjunction with SHPS' filing of a registration statement for an initial public offering which was subsequently postponed in July 1998. Further analysis by the Company has indicated the technology has no alternative future use therefore, the Company has recorded a charge for the amount of the purchase price allocated to acquired in-process research and development of approximately \$18.6 million. This charge is reflected in the accompanying consolidated statement of operations for both the nine and three months ended September 30, 1998.

The amount of purchase price allocated to in-process research and development was determined by estimating the stage of development of each in-process research and development project at the date of acquisition, estimating cash flows resulting from the expected revenues generated from such projects, and discounting the net cash flows back to their present value using a discount rate of 18%, which represents a premium to the Company's cost of capital. These projections were based on management's estimate of market share and growth, expected trends in technology and the expected timing of new product introductions. As a part of the transaction, the Company recorded approximately \$6.1 million in capitalized software costs and rights, which will be amortized over five years, and approximately \$9.9 million in goodwill, which will be amortized over 20 years.

The unaudited pro forma combined historical results, as if SHPS had been acquired on January 1, 1998 are estimated to be revenues of \$329.4 million, net loss of \$17.7 million, and basic and diluted loss per share were both \$0.45 for the nine months ended September 30, 1998. The pro forma results include amortization of the intangibles noted above and interest expense on the debt assumed to finance the purchase. The pro forma results are not necessarily indicative of what actually would have occurred if the acquisition had been completed as of the beginning of 1998, nor are they indicative of future consolidated results.

**SYKES ENTERPRISES, INCORPORATED**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Nine months ended September 28, 1997 and September 30, 1998

(Unaudited)

**Note 2 - Marketable Securities**

During May 1997, the Company purchased approximately 1.066 million shares of SystemSoft Corp. common stock in conjunction with a strategic technology exchange agreement between the parties. In accordance with SFAS No. 115 "Accounting for Certain Investments in Debt and Equity Securities", this investment is classified as an available-for-sale security and is carried at an aggregate market value of \$0.6 million as of September 30, 1998. The Company's cost basis in this investment is \$8.0 million, and the unrealized loss of \$7.4 million, net of deferred income taxes of approximately \$465,000, has been reported as a separate component of shareholders' equity.

**Note 3 - Long-Term Debt**

Long term debt consisted of the following:

	December 31, 1997 -----	September 30, 1998 ----- (Unaudited)
Syndicated credit facility, \$150 million maximum, due February 2001, interest payable monthly at tiered levels between 75 and 175 basis points above listed LIBOR.....	\$ -	\$78,576,200
Secured loan note, principle and interest payable in annual installments through November 1999, interest at 8%, collateralized by certain assets.....	855,675	-
Secured loan notes, interest payable in quarterly installments through December 1999, interest at varying rates up to 9.6% principle due, in three installments during 1999, collateralized by certain assets.....	26,950,400	-
Notes payable and capital leases, principle and interest payable in monthly installments through December 2002, interest at varying rates up to prime plus 1%, collateralized by certain receivables and equipment.....	8,495,793	2,063,055
	-----	-----
	36,301,868	80,639,255
Less current portion.....	2,989,271	2,480,879
	-----	-----
	\$ 33,312,597	\$ 78,158,376
	=====	=====

Future principle maturities subsequent to September 30, 1999, are as follows:

2000	.....	\$	383,947
2001	.....		124,760
2002	.....		77,627,924
2003	.....		21,745
			-----
			78,158,376

**SYKES ENTERPRISES, INCORPORATED**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Nine months ended September 28, 1997 and September 30, 1998

(Unaudited)

**Note 4 - Commitments and Contingencies**

The Company from time to time is involved in legal actions arising in the ordinary course of business. With respect to these matters, management believes that it has adequate legal defenses and/or provided adequate accruals for related costs such that the ultimate outcome will not have a material adverse effect on the Company's future financial position.

**Note 5 - Comprehensive Income**

Effective January 1, 1998 the Company has adopted SFAS No. 130 "Reporting Comprehensive Income" which requires that all items that are required to be recognized under accounting standards as components of comprehensive income be reported in the financial statements. The Company's total comprehensive earnings were as follows:

	Nine Months Ended		Three Months Ended	
	September 28, 1997	September 30, 1998	September 28, 1997	September 30, 1998
Net income (loss).....	\$ 4,339,294	\$ (4,138,399)	\$ 4,749,684	\$ (10,579,337)
Other comprehensive income:				
Change in equity due to foreign currency translation adjustments.....	(1,412,591)	1,244,369	(375,189)	2,768,518
Unrealized gain (loss) on securities...	2,866,667	(7,199,844)	(333,333)	(998,850)
Other comprehensive income (loss) before tax.....	1,454,076	(5,955,475)	(708,522)	1,769,668
Income tax expense related to other comprehensive income.....	523,467	(2,143,971)	(255,068)	637,080
Other comprehensive income (loss), net of tax.....	930,609	(3,811,504)	(453,454)	1,132,588
Comprehensive income (loss).....	\$ 5,269,903	\$ (7,949,903)	\$ (9,446,749)	\$ 4,296,230

**SYKES ENTERPRISES, INCORPORATED**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Nine months ended September 28, 1997 and September 30, 1998

(Unaudited)

**Note 6 - Earnings Per Share**

Basic earnings per share are based on the weighted average number of common shares outstanding during the periods. Diluted earnings per share includes the weighted average number of common shares outstanding during the periods and the further dilution, if not anti-dilutive, from stock options using the treasury stock method.

The numbers of shares used in the earnings per share computation are as follows:

	Nine Months Ended		Three Months Ended	
	September 28, 1997	September 30, 1998	September 28, 1997	September 30, 1998
Basic:				
Weighted average common outstanding.....	38,909,220	39,154,989	38,960,167	39,274,973
Total basic.....	38,909,220	39,154,989	38,960,167	39,274,973
Diluted:				
Dilution of stock options.....	1,336,242	-	1,366,111	-
Total diluted.....	40,245,462	39,154,989	40,326,278	39,274,973

## Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

The following should be read in conjunction with the Sykes Enterprises, Incorporated (the "Company") Consolidated Financial Statements, including the notes thereto. The following discussion and analysis contains forward-looking statements that involve risks and uncertainties. Future events and the Company's actual results could differ materially from the results reflected in these forward-looking statements, as a result of certain of the factors set forth below and elsewhere in this analysis.

### Financial Condition

The Company's primary sources of liquidity are equity offerings, cash flows from operations and available borrowings under its credit facility. The Company has utilized these sources to make additional capital expenditures associated primarily with its technical support services, to repay debt associated with entities it has acquired subsequent to the public offerings, to acquire the remaining 50% of outstanding common stock of a joint venture entry into the healthcare service industry, invest in technology applications to further the Company's service offerings, and for working capital and general corporate purposes. In addition, the Company intends future uses of its sources of liquidity to include the aforementioned and possible additional acquisitions. The Company invests any excess funds in short-term, investment-grade securities or money market instruments.

During February 1998, the Company entered into a \$150.0 million syndicated facility, which provides for multi-currency lending. This facility accrues borrowings at tiered levels between 75 and 175 basis points above listed LIBOR pursuant to a defined ratio calculation within the agreement. The facility, which matures in February 2001, contains certain financial covenants associated with debt, leverage and coverage ratios and capital expenditures and acquisitions as defined by the agreement. At September 30, 1998, the Company had borrowed \$78.6 million on this credit facility.

During the nine month period ended September 30, 1998, the Company generated approximately \$13.9 million in cash, net, from operations. The Company utilized these funds and certain of its available cash and credit facility to fund \$34.0 million repayment of debt, \$38.6 million of additional capitalization in and purchase of the remaining outstanding interest in a joint venture and \$21.9 million of capital expenditures. The debt repayments were associated with assumed debt levels resulting from certain acquisitions the Company completed during 1997. The capital equipment expenditures were predominately the result of the Company's continued expansion, both domestically and internationally, in providing technical product support services. The Company has recently announced the construction of two additional call centers in Milton-Freewater, Oregon and Ada, Oklahoma, the expansion of a facility in Charlotte, North Carolina, and the expansion of its pan-European call center in Amsterdam, The Netherlands, and anticipates that these new facilities will become operational during 1999.

Effective September 1, 1998, the Company acquired the remaining 50% of outstanding common stock of SHPS, Incorporated ("SHPS") (formally known as Sykes HealthPlan Services, Inc.) for approximately \$30.6 million plus the assumption of SHPS' debt. The purchase price was allocated based upon fair values at the date of acquisition, and as a result the Company recorded approximately \$6.1 million in capitalized software costs and rights, which will be amortized over five years, and approximately \$9.9 million in goodwill, which will be amortized over 20 years. These allocations were based on appraisals, evaluations, estimations and other studies.

**Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations, continued**

In addition, the Company reviewed the in-process research and development projects acquired and considered, among other factors, the stage of development of each project at the time of acquisition, the importance of each project to the overall development plan, and the projected incremental cash flows from the projects when completed and any associated risks. Associated risks include the inherent difficulties and uncertainties in completing each project and thereby achieving technological feasibility and risks related to the impact of potential changes in future target markets. As of the acquisition date, technical feasibility of the in-process technology had not been established and the technology was determined to have no alternative future use, therefore, the Company recorded a non-recurring charge of approximately \$18.6 million related to the write-off of acquired in-process research and development.

The Company believes that its accessible funds under its credit facilities and cash flows from operations will be adequate to meet its continued expansion objectives, anticipated levels of capital expenditures and debt repayment requirements, including those that may be required pursuant to the integration of its acquisitions, for the foreseeable future.

**Results of Operations**

Nine Months Ended September 30, 1998, Compared to Nine Months Ended September 28, 1997

For the nine months ended September 30, 1998, the Company recorded consolidated revenues of \$297.7 million, an increase of \$72.1 million or 32%, from the \$225.6 million of consolidated revenues for the comparable period during 1997. This growth in revenue was primarily the result of a \$54.9 million or 54% increase in technical support services, an increase of \$9.6 million from information technology services and solutions and an increase of \$7.6 million from customer product services.

The increase in information technology support services revenues was primarily attributable to an increase in the number of IT call centers providing services throughout the period and the resultant increase in call volumes from clients, and the inclusion of SHPS' revenue generated since the date of acquisition. Subsequent to the third quarter of 1997, the Company opened two domestic IT call centers, opened two international IT call centers and expanded its call center in Sveg, Sweden. The increase in information technology services and solutions revenues was attributable to an increase in the average bill rate and hours billed to customers when compared to the comparable period in 1997. The increase in customer product services revenue for the nine months ended September 30, 1998 is primarily associated with an acquisition completed during the second quarter of 1997 by McQueen, which was accounted for utilizing the purchase method of accounting.

Direct salaries and related costs increased approximately \$44.2 million or 31.5% to \$184.3 million for the nine month period in 1998 from the comparable period in 1997. As a percentage of revenues, direct salaries and related costs decreased to approximately 61.9% in 1998 from approximately 62.1% for the comparable period in 1997. The increase in the amount of direct salaries and related costs was primarily attributable to the addition of personnel to support revenue growth. The decrease as a percentage of revenues resulted from economies of scale associated with spreading costs over a larger revenue base and the continued change in the Company's mix of business reflecting the growth of technical support services as a percentage of consolidated results.

**Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations, continued**

**Nine Months Ended September 30, 1998, Compared to Nine Months Ended September 28, 1997**

General and administrative expenses increased approximately \$14.5 million or 23.0% to \$77.7 million for the nine month period in 1998 from the comparable period in 1997. As a percentage of revenues, however, general and administrative expenses decreased to 26.1% in 1998 from 28.0% for the comparable period in 1997. The increase in the amount of general and administrative expenses was primarily attributable to the addition of management, sales and administrative personnel to support the Company's growth. The decrease as a percentage of revenues resulted from economies of scale associated with spreading costs over a larger revenue base.

As part of the acquisition of SHPS, the Company determined that the technical feasibility of SHPS' in-process technology had not been established and the technology had no alternative use. Therefore, the Company recorded a charge of approximately \$18.6 million related to the write-off of the acquired in-process research and development for the nine months ended September 30, 1998.

Interest and other expense was \$8.2 million during the first nine months of 1998, inclusive of an \$8.1 million net loss from joint venture, compared to interest and other income of \$0.7 million during the comparable 1997 period. The net loss from the joint venture was attributable to acquisition-related, in-process research and development costs associated with acquisitions completed by the joint venture, which was recorded as other expense. Interest and other expense, exclusive of the net loss from the joint venture, was \$0.1 million or less than 1% of revenue during the first nine months of 1998, compared to interest and other income of \$0.7 million, or also less than 1% of revenue for the comparable period in 1997. The increase in interest and other expense for the nine month period was primarily attributable to an increase in the Company's debt position as a result of the acquisition of SHPS completed during 1998.

The provision for income taxes increased \$4.7 million to \$13.1 million for the nine month period in 1998 from the comparable period in 1997. As a percentage of revenue, the provision for income taxes increased to 4.4% during the 1998 period when contrasted to approximately 3.7% for the comparable 1997 period. The Company's marginal tax rate was 36.3% for 1998 compared to 36.1% for the comparable 1997 period, excluding the effect of one-time charges.

**Three Months Ended September 30, 1998, Compared to Three Months Ended September 28, 1997**

For the three months ended September 30, 1998, the Company recorded consolidated revenues of \$107.8 million, an increase of approximately \$28.0 million, or approximately 35%, from the \$79.8 million of consolidated revenues for the comparable period during 1997. This growth in revenue was primarily the result of \$25.8 million, or 69%, increase in technical support services, an increase in revenues of \$3.6 million from information technology services and solutions, partially offset by a decrease of \$1.4 million from customer product services.

The increase in information technology support services revenues was primarily attributable to an increase in the number of IT call centers providing services throughout the period and the resultant increase in call volumes from clients, and the inclusion of SHPS' revenue generated since the date of acquisition.

**Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations, continued**

Three Months Ended September 30, 1998, Compared to Three Months Ended September 28, 1997

Subsequent to the third quarter of 1997, the Company opened two domestic IT call centers, opened two international IT call centers and expanded its call center located in Sveg, Sweden. The increase in information technology services and solutions revenues was attributable to an increase in the average bill rate and hours billed to customers when compared to the comparable period in 1997. The decrease in customer product services revenues was attributable to a reduction of selective clients which were inconsistent with the Company's business objectives.

Direct salaries and related costs increased approximately \$15.1 million, or 30.0%, to \$65.9 million, for the three month period in 1998 from the comparable period in 1997. As a percentage of revenues, direct salaries and related costs decreased to approximately 61.2% in 1998 from approximately 63.7% from the comparable period in 1997. The increase in the dollar amount of direct salaries and related costs was primarily attributable to the addition of personnel to support revenue growth. The decrease as a percentage of revenues resulted from economies of scale associated with spreading costs over a larger revenue base and the continued change in the Company's mix of business reflecting the growth of technical support services as a percentage of consolidated results.

General and administrative expenses increased approximately \$6.8 million, or 31.4%, to \$28.4 million, inclusive of a special one-time charge, for the three month period in 1998 from the comparable period in 1997. As a percentage of revenues, and inclusive of a special one-time charge, general and administrative expenses decreased to 26.4% in 1998 from 27.1%, for the three month comparable period in 1997. The increase in the amount of general and administrative expenses was primarily attributable to the addition of management, sales and administrative personnel to support the Company's growth. General and administrative expenses, exclusive of \$450,000 of severance costs, increased approximately \$6.3 million, or 29.4% to \$27.9 million. The decrease as a percentage of revenues resulted from economies of scale associated with spreading costs over a large revenue base.

As part of the acquisition of SHPS, the Company determined that the technical feasibility of SHPS' in-process technology had not been established and the technology had no alternative use. Therefore, the Company recorded a charge of approximately \$18.6 million related to the write-off of the acquired in-process research and development for the three months ended September 30, 1998.

Interest and other expense was \$0.5 million during the three months ended September 30, 1998 from interest and other income of \$0.1 million during the comparable 1997 period. As a percentage of revenues, interest and other expense was less than 1% in 1998 compared to interest and other income of less than 1% in 1997. The increase in interest and other expense for the three month period was primarily attributable to an increase in the Company's debt position as a result of the acquisition of SHPS completed during 1998.

The provision for income taxes increased \$2.2 million, to \$4.9 million, for the three month period in 1998 from the comparable period in 1997. As a percentage of revenue, the provision for income taxes increased to 4.6% during the 1998 period when contrasted to approximately 3.4% for the comparable 1997 period. The Company's marginal tax rate was 36.7% for 1998 compared to 36.3% for the comparable 1997 period, excluding the effect of one-time charges.

**Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations, continued**

**Year 2000**

The Year 2000 issue is the result of computer software programs being written using two digits rather than four to define the applicable year. To the extent the Company's software applications contain source codes that are unable to appropriately interpret the calendar year 2000, some level of modification or even possibly replacement of such applications may be necessary. During late 1997, the Company initiated the process of reviewing its existing software programs to determine the potential exposure and began the process to determine what resources may be needed to become Year 2000 compliant. Based on this review, the Company has experienced very few problems related to Year 2000 testing and those identified have been fixed in the Company's day-to-day operations.

The Company has and will continue to utilize both internal and external resources to reprogram, or replace, and test the software for Year 2000 modifications. The Company anticipates completing the Year 2000 project no later than June 1999, which is prior to any anticipated impact on its operating systems. The remaining cost of the Year 2000 project is estimated at approximately \$1.2 million and is being funded through operating cash flows and is not expected to have a material effect on the Company's results of operations.

The cost of the project and the date on which the Company believes it will complete the Year 2000 modifications are based on management's best estimates, which were derived utilizing numerous assumptions of future events, including the continued availability of certain resources, third party modification plans and other factors. However, there can be no guarantee that these estimates will be achieved and actual results could differ materially from those anticipated. Specific factors that might cause such material differences include, but are not limited to, the availability and cost of personnel trained in this area, the ability to locate and correct all relevant computer codes, and similar uncertainties.

The Company has initiated formal communications with all of its significant suppliers and large customers to determine the extent to which the Company's interface systems are vulnerable to those third parties' failure to remediate their own Year 2000 issues. In the event any third parties cannot timely provide the Company with contents, products, services or systems that meet Year 2000 requirements, the Company's services could be materially adversely affected.

Although the Company expects its systems to be Year 2000 compliant on or before December 31, 1999, it cannot predict the outcome or the success of its Year 2000 program, or that third party systems are or will be Year 2000 compliant, or that the costs required to address the Year 2000 issue, or that the impact of a failure to achieve substantial Year 2000 compliance, will not have a material adverse effect on the Company's business, financial condition or results of operations. The Company has not adopted a contingency plan to address possible risks to its systems.

## Part II - OTHER INFORMATION

### Item 5 - Other Information

The deadline for submission of shareholder proposals pursuant to Rule 14a-8 under the Securities Exchange Act of 1934, as amended ("Rule 14a-8"), for inclusion in the Company's proxy statement for its 1999 Annual Meeting of Shareholders is December 1, 1998. In addition, after February 14, 1998, notice to the Company of a shareholder proposal submitted otherwise than pursuant to Rule 14a-8 will be considered untimely, and the persons named in proxies solicited by the Board of Directors of the Company for its 1999 Annual Meeting of Shareholders may exercise discretionary voting power with respect to any such proposal as to which the Company receives after February 14, 1998.

### Item 6 - Exhibits and Reports on Form 8-K

#### (a) Exhibits

The following document is filed as an exhibit to this Report:

#### **Financial Data Schedule**

#### (b) Reports on Form 8-K

The registrant filed a Form 8-K, dated September 11, 1998, on September 25, 1998, reporting under Item 5 the acquisition of the remaining 50 percent of the outstanding common stock of Sykes HealthPlan Services, Inc.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934 , the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**SYKES ENTERPRISES, INCORPORATED**  
(Registrant)

Date:            *October 27, 1998*  
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By: */s/ Scott J. Bendert*  
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*Scott J. Bendert*  
*Senior Vice President-Finance, Treasurer*  
*and Chief Financial Officer*  
*(Principal Financial and Accounting Officer)*

**SYKES ENTERPRISES, INCORPORATED**

**FORM 10-Q**

(For The Nine Months Ended September 30,1998)

**EXHIBIT INDEX**

Exhibit Number	Financial Data Schedule	Page Number
27.1	Financial Data Schedule	19

## ARTICLE 5

This schedule contains summary consolidated financial information extracted from the Company's Form 10-Q for the nine month period ended September 30, 1998 and is qualified in its entirety by reference to such Form 10-Q.

PERIOD TYPE	9 MOS
FISCAL YEAR END	DEC 31 1998
PERIOD START	JAN 01 1998
PERIOD END	SEP 30 1998
CASH	21,151,355
SECURITIES	0
RECEIVABLES	110,109,201
ALLOWANCES	839,535
INVENTORY	0
CURRENT ASSETS	158,798,555
PP&E	148,399,309
DEPRECIATION	62,940,722
TOTAL ASSETS	314,429,716
CURRENT LIABILITIES	80,919,758
BONDS	0
PREFERRED MANDATORY	0
PREFERRED	0
COMMON	393,167
OTHER SE	139,307,231
TOTAL LIABILITY AND EQUITY	314,429,716
SALES	297,720,508
TOTAL REVENUES	297,720,508
CGS	184,266,680
TOTAL COSTS	184,266,680
OTHER EXPENSES	0
LOSS PROVISION	0
INTEREST EXPENSE	78,221
INCOME PRETAX	8,926,601
INCOME TAX	13,065,000
INCOME CONTINUING	(4,138,399)
DISCONTINUED	0
EXTRAORDINARY	0
CHANGES	0
NET INCOME	(4,138,399)
EPS PRIMARY	(0.11)
EPS DILUTED	(0.11)

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