

# VALUEVISION MEDIA INC

## FORM 8-K (Unscheduled Material Events)

Filed 5/5/2005 For Period Ending 3/28/2005

Address	6740 SHADY OAK RD MINNEAPOLIS, Minnesota 55344-3433
Telephone	612-947-5200
CIK	0000870826
Industry	Retail (Catalog & Mail Order)
Sector	Services
Fiscal Year	01/31

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported):

March 28, 2005

ValueVision Media, Inc.

(Exact name of registrant as specified in its charter)

Minnesota

0-20243

41-1673770

(State or other jurisdiction  
of incorporation)

(Commission  
File Number)

(I.R.S. Employer  
Identification No.)

6740 Shady Oak Road, Eden Prairie,  
Minnesota

55344-3433

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code:

(952) 943-6000

Not Applicable

Former name or former address, if changed since last report

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
  - Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
  - Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
  - Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
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[Top of the Form](#)

**Item 2.02. Results of Operations and Financial Condition.**

On March 28, 2005, we issued a press release discussing our results of operations and financial condition for our fiscal year and fourth fiscal quarter ended January 31, 2005. A copy of the press release is furnished as Exhibit 99.1 hereto.

On May 4, 2005, we issued a press release discussing our results of operations and financial condition for our first fiscal quarter ended April 30, 2005. A copy of the press release is furnished as Exhibit 99.2 hereto.

**Item 5.03. Amendments to Articles of Incorporation or Bylaws; Change in Fiscal Year.**

On April 29, 2005, our board of directors elected to change our fiscal year from the year ending January 31 to a 52/53 week fiscal year ending on the first Saturday in February of each calendar year. This is effective for our current fiscal year, which now ends on February 4, 2006.

We are making this change in order to align our fiscal year more closely to our retail seasonal merchandising plan. The change will also enhance the weekly and monthly comparability of show results relating to our television home-shopping business. We do not expect this change to have a significant impact on our consolidated financial statements.

**Item 8.01. Other Events.**

On April 29, 2005, our board of directors appointed Frank Elsenbast as our Vice President of Finance and Chief Financial Officer. Previously, Mr. Elsenbast served as our Vice President of Finance and acting Chief Financial Officer.

**Item 9.01. Financial Statements and Exhibits.**

(c) Exhibit.

99.1 Press Release dated March 28, 2005

99.2 Press Release dated May 4, 2005

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

*May 4, 2005*

ValueVision Media, Inc.

*By: Nathan E. Fagre*

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*Name: Nathan E. Fagre*

*Title: Senior Vice President, General Counsel & Secretary*

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Exhibit Index

<u>Exhibit No.</u>	<u>Description</u>
99.1	Press Release dated March 28, 2005
99.2	Press Release dated May 4, 2005

**EXHIBIT 99.1**

**ValueVision Media announces Fourth Quarter and Year-End Results, Provides Outlook for Fiscal 2005**

MINNEAPOLIS, MN.—(PR NEWSWIRE)—March 28, 2005—ValueVision Media, Incorporated (NASDAQ:VVTV) today announced results for fourth quarter and fiscal year ended January 31, 2005.

**Fourth Quarter Performance**

ValueVision's fourth quarter revenues were a record \$184.4 million for the quarter ended January 31, 2005. This represents a 3% increase over last year and the largest sales quarter in the company's history. Fourth quarter EBITDA (defined below) was a loss of \$2.5 million. The EBITDA loss includes a non-cash write-off of \$1.9 million of advertising credits and employee severance charges of \$0.6 million.

William J. Lansing, President and Chief Executive Officer of ValueVision Media, Inc., summarized, "We are pleased with the performance of our business in the fourth quarter. Sales in our TV and Internet business grew 6% vs. the prior year. Our merchandise team continues to aggressively grow our Apparel, Cosmetics and Home categories. These categories represented 24% of our sales this quarter vs. 18% last year. In addition, the productivity of our new categories exceeded our jewelry productivity for the first time in the company's history. And finally, we ended the year with an exceptionally strong balance sheet with over \$100 million in cash and short-term investments, plus a very clean inventory position."

**Overview of Fiscal Year Performance**

Consolidated net sales for the 2004 full year were \$ 649.4 million, an increase of 5.3% over last year . For the year ended January 31, 2005, the Company reported an EBITDA loss of \$39.0 million, compared to an EBITDA profit of \$5.3 million last year. The current year EBITDA loss included charges of \$17.2 million, of which \$11.3 million related to FanBuzz asset impairment, \$1.9 million related to advertising credit impairment and \$4.0 million related to employee severance costs.

**Outlook for 2005**

Lansing commented, "We are optimistic about the outlook for 2005. Many of the initiatives that we started in 2004 are beginning to yield significant results. Specifically, 'Our Top Value' (OTV) initiative was launched last August and has become a significant sales driver for us. Each day we spotlight one exceptional product at an incredible value throughout the day. In addition to driving significant sales volume, our OTVs have been a great source of new customers to our network.

"Other initiatives that were launched in 2004 that are hitting their stride in 2005 include Oversell / Waitlist, Off-Air Sales and the continued growth in our direct marketing initiatives. All of these programs drive incremental sales and increase our operating margins.

"Throughout 2005 we will also focus on increasing our active customer base. Customer retention has grown steadily during 2004 aided by our improved customer experience and direct marketing efforts. New customer growth will continue as our broader merchandise mix appeals to a bigger slice of the homes we serve."

(MORE)

"And finally, 2005 will benefit from the 2004 investments that were made in our Merchandising, Marketing, Media and IT groups. The teams and ideas are in place to deliver our 2005 objectives with modest growth in operating expenses.

"We are confident that these exciting initiatives position us to deliver our strategic objectives of growing our customer base, increasing our sales per household and expanding our gross margins."

## Financial Guidance

“This year we will continue our practice of giving the investment community more general sales and EBITDA guidance, along with a broader set of key performance metrics,” continues Mr. Lansing. “These metrics are how we evaluate our company internally, and we believe they provide a clear indication of the progress we’re making toward our strategic goals.

“For 2005, we are projecting double-digit sales growth. We expect the growth rate to be slower in the first half of the year, with growth accelerating in the fall season. Our EBITDA objective for fiscal 2005 is to return to profitability,” advised Lansing. This guidance does not reflect the impact of stock option expense on EBITDA, resulting from the new Statement of Financial Accounting Standards 123(r) *Share-Based Payment*, which is effective for reporting periods beginning after June 15, 2005. Adjustments to EBITDA will be made accordingly when this rule goes into effect.

## Conference Call Information

Management has scheduled a conference call at 11:00 a.m. EST/10:00 a.m. CST on Tuesday, March 29, 2005 to discuss fourth quarter and full year results.

To participate in the conference call, please dial **1-888-398-1687** (Pass code: VALUEVISION) five to ten minutes prior to call time. If you are unable to participate live, a replay will be available for 48 hours after the conference call. To access the replay, please dial 1-800-685-8573.

You may also participate via live audio stream by logging on to <https://e-meetings.mci.com>.

To access the audio stream, please use conference number 6760806 with pass code ‘VALUEVISION’. A rebroadcast of the audio stream will be available using the same access information for 30 days after the initial broadcast.

To be placed on the Company’s e-mail notification list for press releases, SEC filings, certain analytical information, and/or upcoming events, please go to [www.valuevisionmedia.com](http://www.valuevisionmedia.com) and click on “Investor Relations.” Click on “E-mail Alerts” and complete the requested information.

## EBITDA Defined

The Company defines EBITDA as net income (loss) for the respective periods excluding depreciation and amortization expense, interest income (expense), and income taxes. Management views EBITDA as an important alternative operating performance measure because it is commonly used by analysts and institutional investors in analyzing the financial performance of companies in the broadcast and television home shopping sectors. However, EBITDA should not be construed as an alternative to operating income (loss) or to cash flows from operating activities (as determined in accordance with generally accepted accounting principles) and should not be construed as a measure of liquidity. EBITDA, as presented, may not be comparable to similarly entitled measures reported by other companies. Management uses EBITDA to evaluate operating performance and as a measure of performance for incentive compensation purposes.

(MORE)

## About ValueVision Media, Inc

Founded in 1990, ValueVision Media is an integrated direct marketing company that sells its products directly to consumers through television, the Internet, and direct mail. For more information, please visit [www.valuevisionmedia.com](http://www.valuevisionmedia.com) or [www.shopnbc.com](http://www.shopnbc.com).

## Forward-Looking Information

This release contains certain “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are based on management’s current expectations and are accordingly subject to uncertainty and changes in circumstances. Actual results may vary materially from the expectations contained herein due to various important factors, including (but not limited to): consumer spending and debt levels; interest rates; competitive pressures on sales, pricing and gross profit margins; the level of cable distribution for the Company’s programming and the fees associated therewith; the success of the Company’s e-commerce and rebranding initiatives; the performance of its equity investments; the success of its strategic alliances and relationships; the ability of the Company to manage its operating expenses successfully; risks associated with acquisitions; changes in governmental or regulatory requirements; litigation or governmental proceedings affecting the Company’s operations; and the ability of the Company to obtain and retain key executives and employees. More detailed information about those factors is set forth in the Company’s filings with the Securities and Exchange Commission, including the Company’s annual report on Form 10-K, quarterly reports on Form 10-Q, and current reports on Form 8-K. The Company is under no obligation (and expressly disclaims any such obligation to) update or alter its forward-looking statements whether as a result of new information, future events or otherwise.

**VALUEVISION MEDIA, INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
(In thousands except share and per share data)

	<b>January 31, 2005</b>	<b>January 31, 2004</b>
	(Unaudited)	
<b>ASSETS</b>		
<b>Current assets:</b>		
Cash and cash equivalents	\$ 62,640	\$ 81,033
Short-term investments	37,941	46,148
Accounts receivable, net	79,405	71,166
Inventories	54,903	67,620
Prepaid expenses and other	5,635	5,017
Total current assets	240,524	270,984
<b>Property and equipment, net</b>	52,725	54,511
<b>FCC broadcasting license</b>	31,943	31,943
<b>NBC Trademark License Agreement, net</b>	18,687	21,914
<b>Cable distribution and marketing agreement, net</b>	3,550	4,445
<b>Goodwill</b>	—	9,442
<b>Other intangible assets, net</b>	68	661
<b>Investments and other assets</b>	2,799	2,691
	\$350,296	\$396,591
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
<b>Current liabilities:</b>		
Accounts payable	\$ 48,012	\$ 51,482
Accrued liabilities	41,062	33,355
Total current liabilities	89,074	84,837
<b>Long-term capital lease obligations</b>	1,380	2,002
<b>Series A Redeemable Convertible Preferred Stock, \$.01 par value, 5,339,500 shares authorized; 5,339,500 shares issued and outstanding</b>	43,030	42,745
<b>Shareholders' equity:</b>		
Common stock, \$.01 par value, 100,000,000 shares authorized; 37,043,912 and 36,487,821 shares issued and outstanding	370	365
Warrants to purchase 8,035,343 and 8,235,343 shares of common stock	46,683	47,638
Additional paid-in capital	264,005	260,100
Deferred compensation	(353)	(646)
Note receivable from former officer	—	(4,158)
Accumulated deficit	(93,893)	(36,292)
Total shareholders' equity	216,812	267,007
	\$350,296	\$396,591

**VALUEVISION MEDIA, INC.  
AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In thousands, except share and per share data)  
(Unaudited)

	<b>For the Three Months Ended January 31,</b>		<b>For the Twelve Months Ended January 31,</b>	
	<b>2005</b>	<b>2004</b>	<b>2005</b>	<b>2004</b>
<b>Net sales</b>	\$ 184,400	\$ 179,110	\$ 649,416	\$ 616,795
<b>Cost of sales</b>	122,637	118,609	435,176	395,562
Gross profit	61,763	60,501	214,240	221,233
<b>Operating (income) expense:</b>				
Distribution and selling	56,155	51,616	213,788	193,015
General and administrative	5,568	4,923	22,250	19,088
Depreciation and amortization	5,316	4,630	20,120	17,846
CEO transition costs	—	4,625	—	4,625
Asset impairment	1,900	—	13,202	—
Employee termination costs	638	2,000	3,964	2,000
Gain on sale of television stations	—	—	—	(4,417)
Total operating expense	69,577	67,794	273,324	232,157
<b>Operating loss</b>	(7,814)	(7,293)	(59,084)	(10,924)
<b>Other income (expense):</b>				
Gain on sale and conversion of investments	—	—	—	361
Write-down of investments	—	(2,011)	—	(2,011)
Other expense	—	—	(50)	—
Interest income	594	298	1,558	1,362
Total other income (expense)	594	(1,713)	1,508	(288)
<b>Loss before income taxes</b>	(7,220)	(9,006)	(57,576)	(11,212)
Income tax provision	25	—	25	180
<b>Net loss</b>	(7,245)	(9,006)	(57,601)	(11,392)
<b>Accretion of redeemable preferred stock</b>	(71)	(70)	(285)	(283)
<b>Net loss available to common shareholders</b>	\$ (7,316)	\$ (9,076)	\$ (57,886)	\$ (11,675)
<b>Net loss per common share</b>	\$ (0.20)	\$ (0.25)	\$ (1.57)	\$ (0.32)

<b>Net loss per common share</b>				
---assuming dilution	\$ (0.20)	\$ (0.25)	\$ (1.57)	\$ (0.32)
Weighted average number of common shares outstanding:				
Basic	<u>36,939,488</u>	<u>36,168,713</u>	<u>36,815,044</u>	<u>35,933,601</u>
Diluted	<u>36,939,488</u>	<u>36,168,713</u>	<u>36,815,044</u>	<u>35,933,601</u>

**SUBSCRIBER INFORMATION (estimated in millions)**  
(Unaudited)

	<b>Ending January 31, 2005</b>	<b>Ending January 31, 2004</b>	<b>Ending January 31, 2003</b>
Full-time Equivalent Subscribers	60.1	55.6	50.5
Total Subscribers	63.9	61.9	55.1
Full-time Subscribers	54.2	49.0	44.1

**VALUE VISION MEDIA, INC**  
**Key Performance Metrics\***  
(Unaudited)

	<b>Q4</b>			<b>YTD</b>		
	<b>For the three months ending 1/31</b>			<b>For the twelve months ending 1/31</b>		
	<u>F04</u>	<u>F03</u>	<u>%</u>	<u>F04</u>	<u>F03</u>	<u>%</u>
<b>Program Distribution</b>						
Cable FTE's	36,746	35,353	4%	36,351	34,530	5%
Satellite FTE's	22,499	19,437	16%	21,312	18,633	14%
Total FTE's (Average 000's)	59,245	54,790	8%	57,663	53,163	8%
Net Sales per FTE (Annualized)	\$ 11.58	\$ 11.86	-2.4%	\$ 10.66	\$ 10.95	-2.6%
Active Customers - 12 month rolling	n/a	n/a		754,198	689,850	9.3%
% New Customers - 12 month rolling	n/a	n/a		57%	59%	
% Reactivated & Retained - 12 month rolling	n/a	n/a		43%	41%	
Customer Penetration - 12 month rolling	n/a	n/a		1.3%	1.3%	
<b>Product Mix</b>						
Jewelry	55%	63%		61%	65%	
Apparel	8%	4%		5%	2%	
Health & Beauty	3%	3%		3%	3%	
Computer & Electronics	19%	17%		17%	16%	
Fitness	2%	2%		2%	2%	
Home	13%	11%		12%	12%	
Shipped Units (000's)	1,348	1,296	4%	5,004	4,080	23%
Average Price Point — shipped units	\$ 182	\$ 185	(2%)	\$ 179	\$ 213	(16%)

\*Includes ShopNBC TV and ShopNBC.com only.

**Reconciliation of EBITDA to net loss:**

	<b>Fourth Quarter 31-Jan-05</b>	<b>Fourth Quarter 31-Jan-04</b>	<b>Twelve Months Ended 31-Jan-05</b>	<b>Twelve Months Ended 31-Jan-04</b>
<b>EBITDA (as defined) (000's) (a)</b>	<u>\$(2,498)</u>	<u>\$(4,674)</u>	<u>\$(39,014)</u>	<u>\$ 5,272</u>
A reconciliation of EBITDA to net loss is as follows:				
EBITDA, as presented	\$(2,498)	\$(4,674)	\$(39,014)	\$ 5,272
Adjustments:				
Depreciation and amortization	(5,316)	(4,630)	(20,120)	(17,846)
Interest income	594	298	1,558	1,362
Income taxes	(25)	—	(25)	(180)
Net loss	<u>\$(7,245)</u>	<u>\$(9,006)</u>	<u>\$(57,601)</u>	<u>\$(11,392)</u>

(a) EBITDA as defined for this statistical presentation represents net income (loss) for the respective periods excluding depreciation and amortization expense, interest income (expense) and income taxes. Previous to the second quarter of fiscal 2004, management defined EBITDA as operating income (loss) excluding depreciation and amortization expense, other non-operating income (expense) and income taxes. The change was made to conform to the more common definition of EBITDA. Management views EBITDA as an important alternative operating performance measure because it is commonly used by analysts and institutional investors in analyzing the financial performance of companies in the broadcast and television home shopping sectors. However, EBITDA should not be construed as an alternative to operating income or to cash flows from operating activities (as determined in accordance with generally accepted accounting principles) and should not be construed as a measure of liquidity. EBITDA, as presented, may not be comparable to similarly entitled measures reported by other companies. Management uses EBITDA to evaluate operating performance and as a measure of performance for incentive compensation purposes.

**EXHIBIT 99.2**

Contact Information:  
Heather S. Faulkner  
Director of Communications  
hfaulkner@shopnbc.com  
O) 952-943-6736

FOR IMMEDIATE RELEASE

## VALUEVISION MEDIA ANNOUNCES PRELIMINARY FINANCIAL RESULTS FOR FIRST QUARTER 2005

**Minneapolis, May 4, 2005** – ValueVision Media (NASDAQ: VVTV) today announced preliminary results for its first quarter ending April 30<sup>th</sup>, 2005. Based on current estimates, consolidated net sales are expected to be in the range of \$155 to \$157 million, a decrease of approximately 2% over the prior-year period. Net sales from the core TV and Internet business – at approximately \$152 million – were slightly above last year. Net loss is expected to be approximately \$10.5 to \$11.5 million in the first quarter, compared to \$7.9 million last year. EBITDA loss (as defined below) is expected to be in the range of \$6 to \$7 million, versus a loss of \$3.4 million one year ago. The end-of-quarter cash balance remains over \$100 million as we offset the first quarter EBITDA loss with aggressive working capital management.

“While the first quarter results were below our expectations, we continue to make steady progress on key initiatives and our long term strategy,” said William Lansing, president and CEO of ValueVision Media. “The softness in our sales and profit is attributable to weakness in selected categories and diminished consumer confidence. We are addressing the category weakness, and expect our sales and profitability to improve even if consumer confidence comes back slowly. Our merchandise diversification efforts and growing customer base will reduce the day-to-day volatility of our results.

“Additionally, we are exiting the FanBuzz business, which did not develop into the complementary e-commerce business that was envisioned at the time of acquisition. The financial results for this quarter will contain less than \$1 million in related charges. Exiting this business is the right strategic decision for our company and our shareholders.”

### Updated Guidance for Fiscal 2005

In light of lower first quarter sales and EBITDA, we are adjusting our full year guidance for 2005, but continue to expect steady, incremental improvement for the remainder of the year.

- Net sales are expected to grow at 5% or better for the year, with acceleration in the second half of the year.
- EBITDA is expected to be positive in the second half of the year, but with our first quarter EBITDA loss it is unlikely that we will achieve our goal of breakeven EBITDA for the year.

The company’s full first quarter results will be released on May 19, 2005.

### Conference Call Information

Management has scheduled a conference call at 11:00 a.m. EDT/10:00 a.m. CDT on Thursday, May 5, 2005 to discuss preliminary first quarter results.

To participate in the conference call, please dial 1-888-603-6971 (Pass code: VALUEVISION) five to ten minutes prior to call time. If you are unable to participate live, a replay will be available for 48 hours after the conference call. To access the replay, please dial 1-866-465-2118.

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(MORE)

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## Reconciliation of EBITDA to net loss:

	<b>First Quarter 30-Apr-05</b>	<b>First Quarter 30-Apr-04</b>
<b>EBITDA (as defined) (000’s) (a)</b>	(Estimate) <u>(\$6,000) - (\$7,000)</u>	<u>\$(3,393)</u>
A reconciliation of EBITDA to net loss is as follows:		
EBITDA, as presented	(\$6,000) - (\$7,000)	\$(3,393)
Adjustments:		
Depreciation and amortization	(5,100)	(4,784)
Interest income	600	274
Income taxes	—	—
Net loss	<u>(\$10,500) - (\$11,500)</u>	<u>\$(7,903)</u>

(a) EBITDA as defined for this statistical presentation represents net income (loss) for the respective periods excluding depreciation and amortization expense, interest income (expense) and income taxes. Previous to the second quarter of fiscal 2004, management defined EBITDA as operating income (loss) excluding depreciation and amortization expense, other non-operating income (expense) and income taxes. The change was made to conform to the more common definition of EBITDA. Management views EBITDA as an important alternative operating performance measure because it is commonly used by analysts and institutional investors in analyzing the financial performance of companies in the broadcast and television home shopping sectors. However, EBITDA should not be construed as an alternative to operating income or to cash flows from operating activities (as determined in accordance with generally accepted accounting principles) and should not be construed as a measure of liquidity. EBITDA, as presented, may not be comparable to similarly entitled measures reported by other companies. Management uses EBITDA to evaluate operating performance and as a measure of performance for incentive compensation purposes.

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**End of Filing**

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