# SIG NET JE WELERS LTD 

FORM 8-K
(Current report filing)

Filed 11/25/14 for the Period Ending 11/25/14

| Telephone | $44-207-317-9700$ |
| ---: | :--- |
| CIK | 0000832988 |
| Symbol | SIG |
| SIC Code | $5944-$ Jewelry Stores |
| Industry | Retail (Specialty) |
| Sector | Services |
| Fiscal Year | $02 / 29$ |

# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

## Form 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934
Date of Report (Date of earliest event reported): 11/25/2014

## SIGNET JEWELERS LIMITED

(Exact name of registrant as specified in its charter)

Commission File Number: 1-32349

## Bermuda

(State or other jurisdiction of incorporation)
(IRS Employer
Identification No.)

Clarendon House
2 Church Street
Hamilton HM11
Bermuda
(Address of principal executive offices, including zip code)
4412965872
(Registrant's telephone number, including area code)
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02. Results of Operations and Financial Condition

On November 25, 2014, Signet Jewelers Limited ("Signet") issued a press release announcing its results for the third quarter ending on November 1, 2014 ("Q3 Fiscal 2015 "). A copy of the press release is being furnished as Exhibit 99.1 and is incorporated herein by reference.

## Item 7.01. Regulation FD Disclosure

Signet will hold a conference call and webcast on November 25, 2014. A copy of the slide materials to be presented at the conference call and webcast are available at www.signetjewelers.com. Two of the slides from the conference call presentation are being furnished as Exhibit 99.2 and are incorporated herein by reference.

The information set forth in Exhibits 99.1 and 99.2 are being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 , as amended, nor shall they be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing.

## Item 9.01. Financial Statements and Exhibits

| Exhibit No. | $\frac{\text { Description }}{\text { Press release of Signet Jewelers Limited, dated November 25, 2014 }}$ |
| :--- | :--- |
| EX-99.1 | Excerpt from Q3 Fiscal Year 2015 Earnings Release Presentation, dated November 25, 2014 |

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## SIGNET JEWELERS LIMITED

## Date: November 25, 2014

By: /s/ Michele Santana
Michele Santana
Chief Financial Officer

## EXHIBIT INDEX

Description
Press release of Signet Jewelers Limited, dated November 25, 2014
Excerpt from Q3 Fiscal Year 2015 Earnings Release Presentation, dated November 25, 2014

## SIGNET JEWELERS REPORTS THIRD QUARTER FISCAL 2015 FINANCIAL RESULTS

## Same Store Sales Up 4.2\%

Loss per Share $\$ 0.02$, In-Line with Guidance; Adjusted EPS $\$ 0.21$, Exceeds Guidance Fiscal 2015 Guidance Increased

HAMILTON, Bermuda, November 25, 2014 - Signet Jewelers Limited ("Signet") (NYSE and LSE: SIG), the largest specialty retail jeweler in the US, UK and Canada, today announced its results for the 13 weeks ("third quarter Fiscal 2015") and 39 weeks ended November 1, 2014. The Company noted its third quarter Fiscal 2015 results reflect the results of Zale Corporation, which was acquired on May 29, 2014, as well as, purchase accounting, severance and transaction costs.

Mark Light, Chief Executive Officer, commented: "We delivered a solid third quarter highlighted by continued strength in same store sales, which rose $4.2 \%$, led by Kay at $7.5 \%$ and Jared at $6.5 \%$. The Sterling division delivered strong operating profit leading to adjusted earnings per share for Signet of $\$ 0.21$, exceeding our guidance. Positive momentum in our UK division continued with our highest third quarter increase in same store sales, at $3.7 \%$, in seven years and our best operating result in four years. We believe our Sterling and UK divisions are well-prepared to deliver for the holiday season.
Mr. Light continued: "While Zale same store sales declined $0.9 \%$, we remain pleased with the Zale division integration progress. In the short time period since owning Zale, we have been able to implement select initiatives to further the Zale holiday business. We remain confident in our ability to meet our goal of $\$ 150$ million to $\$ 175$ million in cumulative 3-year synergies from January-end 2015 to January-end 2018."

Separately, as part of Signet's ongoing efforts to manage its diamond supply chain, Signet announced it has entered into a rough diamond supply contract in Botswana with DeBeers, the world's leading rough diamond producer.

Mr. Light added: "The DeBeers Sight advances our strategic diamond sourcing efforts to the next level. Following last year's purchase of a diamond cutting factory in Botswana, we believe, as a Sightholder, that we are now far ahead of most industry peers. This provides us greater access to supply in a growing supply-and-demand gap.
Finally, I would like to thank all Signet team members for their unwavering focus on our business and contributions to another strong quarter including accomplishments on integration and long-term initiatives such as global supply chain."

## Third Quarter Fiscal 2015 Diluted Earnings per Share ("EPS") Analysis

Third quarter loss per share was $\$ 0.02$. Third quarter adjusted EPS was $\$ 0.21$. Adjusted EPS can be reconciled to loss per share as follows:

| Adjusted <br> EPS 1 | Purchase <br> accounting <br> adjustments | Severance <br> costs | Transaction |
| :---: | :---: | :---: | :---: |
| $\$ 0.21$ | $\$(0.12)$ | $\frac{\text { Loss per }}{\text { costs }}$ |  |

The Zale division delivered a third quarter loss, consistent with its seasonal history, which reduced adjusted EPS by $\$ 0.17$. Net interest expense reduced adjusted EPS by $\$ 0.09$. On a comparable basis Signet reported earnings of $\$ 0.47$ per diluted share, up $11.9 \%$ compared to last year's EPS of $\$ 0.42$.
${ }^{1}$ Throughout this release the Company uses adjusted metrics, which adjust for purchase accounting, severance and transaction costs in relation to the Zale acquisition. See NonGAAP reconciliation for the third quarter ended November 1, 2014 below.

## Third Quarter Fiscal 2015 Sales Highlights:

Total sales were $\$ 1,177.9$ million, up $\$ 406.5$ million or $52.7 \%$, compared to $\$ 771.4$ million in the third quarter Fiscal 2014. The increase was primarily driven by the addition of the Zale division which added $\$ 331.4$ million of sales to third quarter Fiscal 2015. Same store sales increased $4.2 \%$ compared to an increase of $3.2 \%$ in the third quarter Fiscal 2014 eCommerce sales were $\$ 44.8$ million compared to $\$ 22.8$ million in the third quarter Fiscal 2014, up $\$ 22.0$ million or $96.5 \%$, also due principally to the addition of Zale.

- Sterling Jewelers division sales increases were driven primarily by fashion jewelry collections and branded bridal. The number of transactions and the average transaction price in Sterling increased $3.7 \%$ and $2.7 \%$, respectively, compared to the prior year period.
- Zale division sales were favorably driven by fashion diamonds and branded bridal. Total sales were unfavorably impacted by a deferred revenue adjustment of $\$ 11.5$ million due to purchase accounting. Same store sales were slightly below expectations due primarily to the timing of phasing-in new merchandise replacing nonproductive inventory; as well as integration activities and competitive pressure in Canada.
- UK Jewelry division sales increases were driven primarily by strategic initiatives to grow diamond sales as well as strong sales of watches. The number of transactions decreased $2.9 \%$ driven by a volume decline in H.Samuel. Average transaction price in the division increased $6.3 \%$ driven by mix.


## Sales change from previous year

|  |  |  | Total sales |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Third Quarter Fiscal 2015 | Same store sales ${ }^{1}$ | $\begin{array}{c}\text { Non-same } \\ \text { store } \\ \text { sales, } \text { net }^{2}\end{array}$ | at constant <br> exchange rate ${ }^{3}$ | Exchange translation impact $^{3}$ | $\begin{aligned} & \text { Total } \\ & \text { sales } \end{aligned}$ |  | otal sales millions) |
| Kay | 7.5\% | 3.4\% | 10.9\% | - | 10.9\% | \$ | 424.5 |
| Jared | 6.5\% | 6.5\% | 13.0\% | - | 13.0\% | \$ | 227.4 |
| Regional brands | 2.5\% | (16.0)\% | (13.5)\% | - | (13.5)\% | \$ | 40.9 |
| Sterling Jewelers division | 6.8\% | 2.9\% | 9.7\% | - | 9.7\% | \$ | 692.8 |
| Zales Jewelers | (0.6)\% | - | - | - | - | \$ | 215.5 |
| Gordon's Jewelers | (1.3)\% | - | - | - | - | \$ | 17.5 |
| Zale US Jewelry | (0.7)\% | - | - | - | - | \$ | 233.0 |
| Peoples Jewellers | 0.5\% | - | - | - | - | \$ | 47.5 |
| Mappins | (10.3)\% | - | - | - | - | \$ | 8.6 |
| Zale Canada Jewelry | (1.3)\% | - | - | - | - | \$ | 56.1 |
| Zale Jewelry | (0.8)\% | - | - | - | - | \$ | 289.1 |
| Piercing Pagoda | (1.5)\% | - | - | - | - | \$ | 42.3 |
| Zale division ${ }^{4}$ | (0.9)\% | NA | NA | NA | NA | \$ | 331.4 |
| H.Samuel | 2.0\% | (0.4)\% | 1.6\% | 3.6\% | 5.2\% | \$ | 76.9 |
| Ernest Jones | 5.5\% | 2.7\% | 8.2\% | 3.7\% | 11.9\% | \$ | 74.1 |
| UK Jewelers division | 3.7\% | 1.0\% | 4.7\% | 3.7\% | 8.4\% | \$ | 151.0 |
| Other ${ }^{5}$ segment | - | NM | NM | - | NM | \$ | 2.7 |
| Signet | 4.2\% | 47.5\% | 51.7\% | 1.0\% | 52.7\% | \$ | 1,177.9 |
| Adjusted Signet ${ }^{3}$ |  |  |  |  | 54.2\% | \$ | 1,189.4 |

1. Based on stores opened for at least 12 months.
2. Includes all sales from stores not open for 12 months.
3. Non-GAAP measure.
4. Same store sales presented for Zale Division to provide comparative performance measures. Year-over-year results not applicable because Signet did not own Zale division in prior year.
5. Includes sales from Signet's diamond sourcing initiative. NM—not meaningful.

## Third Quarter Fiscal 2015 Financial Highlights:

Gross margin was $\$ 345.9$ million or $29.4 \%$ of sales compared to $\$ 239.2$ million or $31.0 \%$ of sales in the third quarter Fiscal 2014. Adjusted gross margin was $\$ 363.9$ million or $30.6 \%$ of adjusted sales. The decrease in the adjusted gross margin rate from prior year of 40 basis points was attributable to the addition this year of Zale. Zale, which reduced Signet's adjusted gross margin rate by 80 basis points, operates with a lower gross margin structure than the Sterling division and represents an area for improvement. The Signet adjusted gross margin rate decrease was partially offset by higher gross margin rates in the Sterling and UK divisions of 50 and 80 basis points, respectively, primarily as a result of lower commodity costs and higher sales which leveraged occupancy costs in both divisions.

Selling, general and administrative expenses ("SGA") were $\$ 388.7$ million or $33.0 \%$ of sales compared to $\$ 233.4$ million or $30.2 \%$ of sales in the third quarter Fiscal 2014 . The $\$ 155.3$ million SGA increase was primarily due to the addition of the Zale division this year. The increase was also due to transaction costs of $\$ 9.4$ million and severance costs of $\$ 2.0$ million partially offset by a $\$ 4.4$ million reduction from purchase accounting adjustments. Adjusted SGA was $\$ 381.7$ million or $32.1 \%$ of adjusted sales. The 190 basis point increase in the adjusted SGA rate compared to the third quarter Fiscal 2014 rate was driven primarily by the Zale division which unfavorably affected SGA rate by 110 basis points. Expenses related to store operations timing and incremental advertising in the Sterling and UK divisions were also factors.

Other operating income was $\$ 53.5$ million compared to $\$ 45.8$ million in the prior year third quarter, up $\$ 7.7$ million or $16.8 \%$. This increase was due to the Sterling division's higher interest income earned from higher outstanding receivable balances.

Operating income was $\$ 10.7$ million, or $0.9 \%$ of sales compared to $\$ 51.6$ million or $6.7 \%$ of sales in the third quarter Fiscal 2014. Adjusted operating income was $\$ 35.7$ million, or $3.0 \%$ of sales, down 370 basis points versus prior year. The Zale division operating loss was $\$ 20.9$ million - without which, the adjusted Signet operating margin would have been $6.7 \%$ or flat compared to last year.

Net interest expense was $\$ 12.6$ million compared to $\$ 0.9$ million in the prior year third quarter. The increase in interest expense was driven primarily by the addition of $\$ 1.4$ billion of financing related to the Zale acquisition this year, as well as loan amortization and bank fees.

Income tax benefit was $\$ 0.6$ million, an effective tax rate ("ETR") of $31.6 \%$, compared to $\$ 17.1$ million, an ETR of $33.7 \%$, in the prior year third quarter. The forecasted ETR for Fiscal 2015 is $29.3 \%$. This year's lower ETR reflects the benefit of Signet's amended capital structure and the global financing arrangements utilized to fund the acquisition of Zale.

Net loss was $\$ 1.3$ million, or $\$ 0.02$ per share, compared to net income of $\$ 33.6$ million, or $\$ 0.42$ per share, in the third quarter 2014. Adjusted net income was $\$ 16.5$ million or $\$ 0.21$ per share. The decrease in adjusted net income compared to last year's net income was driven by this year's Zale division net loss of $\$ 13.2$ million and incremental interest expense of $\$ 10.6$ million related to the Zale acquisition.

## Balance Sheet and Other Highlights at November 1, 2014:

Cash and cash equivalents were $\$ 87.6$ million compared to $\$ 87.8$ million as of November 2,2013 . The virtually unchanged cash position was due to a variety of nearly offsetting factors including higher cash flows generated from operating activities, lower share repurchases, higher capital spending, higher dividends, and the financing of the Zale acquisition.

Signet repurchased 68,261 shares in the third quarter Fiscal 2015 at an average cost of $\$ 109.18$ per share. As of November 1, 2014, there were $\$ 265.6$ million remaining under Signet's 2013 share repurchase authorization program.

Net accounts receivable were $\$ 1,292.1$ million, up $15.0 \%$ compared to $\$ 1,123.5$ million as of November 2, 2013. In the Sterling Jewelers division the credit participation rate was $61.7 \%$ in the 39 weeks ended November 1, 2014 ("year to date Fiscal 2015") compared to $58.9 \%$ in the 39 weeks ended November 2, 2013 ("year to date Fiscal 2014 "). The portfolio performed strongly as evidenced by the allowance for doubtful accounts as a percentage of ending accounts receivable decreasing 10 basis points to $7.4 \%$ as of November 1,2014 from 7.5\% as of November 2, 2013.

Net inventories were $\$ 2,674.6$ million, up $62.6 \%$ compared to $\$ 1,644.9$ million as of the prior year period. The increase was due almost entirely to the acquisition of the Zale division which had inventories of $\$ 979.3$ million.

Short term debt was $\$ 221.8$ million compared to $\$ 46.0$ million as of November 2, 2013 driven by increased use of the revolving credit facility for seasonal inventory needs. Long term debt was $\$ 1.4$ billion compared to $\$ 0.0$ as of the prior year period due to the acquisition of Zale.

On November 1, 2014, Signet had 3,602 stores, consisting of the following:

|  |  | Acquired |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Store count | Feb 1, 2014 | stores | Openings | $\begin{gathered} \text { Logo } \\ \text { conversions } \end{gathered}$ | Closures | Nov 1, 2014 |
| Kay | 1,055 | - | 54 | 1 | (12) | 1,098 |
| Jared | 203 | - | 7 | 33 | - | 243 |
| Regional brands | 213 | - | - | (34) | (14) | 165 |
| Sterling Jewelers division | 1,471 | - | 61 | - | (26) | 1,506 |
| Zales Jewelers | - | 722 | 7 | - | (6) | 723 |
| Gordon's Jewelers | - | 91 | - | - | (14) | 77 |
| Peoples Jewellers | - | 145 | 1 | - | (1) | 145 |
| Mappins | - | 48 | - | - | (3) | 45 |
| Zale Jewelry segment | - | 1,006 | 8 | - | (24) | 990 |
| Piercing Pagoda | - | 613 | - | - | (4) | 609 |
| Zale division | - | 1,619 | 8 | - | (28) | 1,599 |
| H.Samuel | 304 | - | - | - | - | 304 |
| Ernest Jones | 189 | - | 4 | - | - | 193 |
| UK Jewelry division | 493 | - | 4 | - | - | 497 |
| Signet | 1,964 | 1,619 | 73 | - | (54) | 3,602 |

## Financial Guidance:

| Fourth Quarter Fiscal 2015 | $3.0 \%$ to $4.0 \%$ |
| :--- | ---: |
| Same store sales | $\$ 2.69$ to $\$ 2.83$ |
| EPS | $(\$ 0.17)$ to $(\$ 0.15)$ |
| Adjustments: | $(\$ 0.09)$ to $(\$ 0.07)$ |
| $\quad$ Purchase accounting adjustments | $\$ 2.95$ to $\$ 3.05$ |

Adjusted EPS are expected to be favorably impacted by Zale operations in the fourth quarter Fiscal 2015 by $\$ 0.36$ to $\$ 0.40$.

| Fiscal 2015 |  |
| :--- | ---: |
| EPS | $\$ 4.59$ to $\$ 4.72$ |
| Adjusted EPS | $\$ 5.51$ to $\$ 5.61$ |
| Effective tax rate | $29.3 \%$ |
| Weighted average common shares outstanding | 80.2 million |
| Capital expenditures | $\$ 240$ million to $\$ 250$ million |
| Net selling square footage growth | $45.0 \%$ to $47.5 \%$ |

Adjusted EPS are expected to be favorably impacted by Zale operations in the Fiscal 2015 by $\$ 0.20$ to $\$ 0.24$.

- The capital expenditures will be driven primarily by new Kay and Jared stores, store remodels, and approximately $\$ 55$ million directed to the Zale division for information technology infrastructure and stores.
- The net selling square footage growth will be driven by the following projected store count changes:
- Sterling Jewelers division up 75 to 85 gross, 35 to 45 net
- UK Jewelry division approximately unchanged
- Zale division 1,550 to 1,560


## Conference Call:

A conference call is scheduled today at $8: 30$ a.m. ET (1:30 p.m. BST and $5: 30$ a.m. PT) and a simultaneous audio webcast and slide presentation are available at www.signetjewelers.com. The slides are available to be downloaded from the website ahead of the conference call. The call details are:

$$
\text { Dial-in: } \quad+1(847) 5854405 \quad \text { Access code: } 38122017
$$

A replay and transcript of the call will be posted on Signet's website as soon as they are available and will be accessible for one year.

## About Signet and Safe Harbor Statement

Signet Jewelers Limited is the largest specialty jewelry retailer in the US, UK and Canada. Signet's Sterling Jewelers division operates over 1,500 stores in all 50 states primarily under the name brands of Kay Jewelers and Jared The Galleria Of Jewelry. Signet's UK division operates approximately 500 stores primarily under the name brands of H.Samuel and Ernest Jones. Signet's Zale division operates nearly 1,600 locations in the US and Canada primarily under the name brands of Zales, Peoples, and Piercing Pagoda. Further information on Signet is available at www.signetjewelers.com. See also www.kay.com , www.jared.com , www.hsamuel.co.uk , www.ernestjones.co.uk, www.zales.com , www.peoplesjewellers.com and www.pagoda.com.

This release contains statements which are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements, based upon management's beliefs and expectations as well as on assumptions made by and data currently available to management, include statements regarding, among other things, Signet's results of operation, financial condition, liquidity, prospects, growth, strategies and the industry in which Signet operates. The use of the words "expects," "intends," "anticipates," "estimates," "predicts," "believes," "should," "potential," "may," "forecast," "objective," "plan," or "target," and other similar expressions are intended to identify forward-looking statements. These forward-looking statements are not guarantees of future performance and are subject to a number of risks and uncertainties, including but not limited to general economic conditions, risks relating to Signet being a Bermuda corporation, the merchandising, pricing and inventory policies followed by Signet, the reputation of Signet and its brands, the level of competition in the jewelry sector, the cost and availability of diamonds, gold and other precious metals, regulations relating to customer credit, seasonality of Signet's business, financial market risks, deterioration in customers' financial condition, exchange rate fluctuations, changes in consumer attitudes regarding jewelry, management of social, ethical and environmental risks, security breaches and other disruptions to Signet's information technology infrastructure and databases, inadequacy in and disruptions to internal controls and systems, changes in assumptions used in making accounting estimates relating to items such as extended service plans and pensions, the impact of the acquisition of Zale Corporation on relationships, including with employees, suppliers, customers and competitors, the impact of stockholder litigation with respect to the acquisition of Zale Corporation, and our ability to successfully integrate Zale's operations and to realize synergies from the transaction.

For a discussion of these and other risks and uncertainties which could cause actual results to differ materially from those expressed in any forward-looking statement, see the "Risk Factors" section of Signet's Fiscal 2014 Annual Report on Form 10-K filed with the SEC on March 27, 2014 and the "Risk Factors" section of Signet's Quarterly Report on Form 10-Q filed with the SEC on September 10, 2014. Signet undertakes no obligation to update or revise any forward-looking statements to reflect subsequent events or circumstances, except as required by law.

## Contacts:

Investors: James Grant, VP Investor Relations, Signet Jewelers +1 (330) 668-5412
Press: Alecia Pulman, ICR, Inc. +1 (203) 682-8224

## Non-GAAP Reconciliation for the third quarter ended November 1, $2014{ }^{1}$

|  | Adjusted Signet | Adjustments |  |  | Signet |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Severance |  |  |  |
|  |  | Purchase Accounting ${ }^{2}$ | Costs ${ }^{3}$ | $\begin{gathered} \text { Transaction } \\ \text { Costs }{ }^{4} \\ \hline \end{gathered}$ |  |
| Sales | 1,189.4 | (11.5) |  | - | 1,177.9 |
| Cost of goods sold | (825.5) | (6.5) |  | - | (832.0) |
| Gross margin | 363.9 | (18.0) | - | - | 345.9 |
| SGA | (381.7) | 4.4 | (2.0) | (9.4) | (388.7) |
| Other operating income, net | 53.5 | - | - | - | 53.5 |
| Operating income (loss) | 35.7 | (13.6) | (2.0) | (9.4) | 10.7 |
| Interest expense, net | (11.0) | (1.6) | - | - | (12.6) |
| Income (loss) before income taxes | 24.7 | (15.2) | (2.0) | (9.4) | (1.9) |
| Income taxes | (8.2) | 5.8 | 0.8 | 2.2 | 0.6 |
| Net income (loss) | 16.5 | (9.4) | (1.2) | (7.2) | (1.3) |
| Earnings (loss) per share-diluted | 0.21 | (0.12) | (0.02) | (0.09) | (0.02) |
| Signet's 3rd Quarter Guidance | 0.12-0.18 | (0.14) - (0.12) | N/A | (0.09) - (0.07) | (0.11)-(0.01) |

## Additional schedule for the third quarter ended November 1, 2014

Signet is furnishing the following schedule in order to provide further visibility into the components of Adjusted Signet results until those results anniversary in third quarter Fiscal 2016.

|  | Adjusted Signet excludingZale ${ }^{5}$ |  | Zale operations |  | Adjusted Signet |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | \% | \$ | \% | \$ | \% |
| Sales | 846.5 | 100.0\% | 342.9 | 100.0\% | 1,189.4 | 100.0\% |
| Cost of goods sold | (580.4) | (68.6)\% | (245.1) | (71.5)\% | (825.5) | (69.4)\% |
| Gross margin | 266.1 | 31.4\% | 97.8 | 28.5\% | 363.9 | 30.6\% |
| SGA | (263.0) | (31.0)\% | (118.7) | (34.6)\% | (381.7) | (32.1)\% |
| Other operating income, net | 53.5 | 6.3\% | - | 0.0\% | 53.5 | 4.5\% |
| Operating income (loss) | 56.6 | 6.7\% | (20.9) | (6.1)\% | 35.7 | 3.0\% |
| Interest expense, net | (10.6) | (1.3)\% | (0.4) | (0.1)\% | (11.0) | (0.9)\% |
| Income (loss) before income taxes | 46.0 | 5.4\% | (21.3) | (6.2)\% | 24.7 | 2.1\% |
| Income taxes | (16.3) | (1.9)\% | 8.1 | 2.4\% | (8.2) | (0.7)\% |
| Net income (loss) | 29.7 | 3.5\% | (13.2) | (3.8) \% | 16.5 | 1.4\% |
| Earnings (loss) per share-diluted | \$ 0.38 |  | \$ (0.17) |  | \$ 0.21 |  |

1 The Company uses adjusted metrics, which adjust for purchase accounting, severance and transaction costs principally in relation to the Zale acquisition to give investors information as to the Company's results without regard to the expenses associated with the May 2014 acquisition of Zale Corporation and certain severance costs as described in Note 3 below.
2 Includes deferred revenue adjustments related to acquisition accounting which resulted in a reset of deferred revenue associated with extended service plans previously sold by Zale. Similar to Signet's Sterling Jewelers division, historically, Zale deferred the revenue generated by the sale of lifetime warranties and recognized revenue in relation to the pattern of costs expected to be incurred, which included a profit margin on activities related to the initial selling effort. In acquisition accounting, deferred revenue is only recognized when a legal performance obligation is assumed by the acquirer. The fair value of deferred revenue is determined based on the future obligations associated with the outstanding plans at the time of the Acquisition. The acquisition accounting adjustment resulted in a reduction to the deferred revenue balance from $\$ 183.8$ million to $\$ 93.3$ million as of May 29, 2014 as the fair value was determined through the estimation of costs remaining to be incurred, plus a reasonable profit margin on the estimated costs. Revenues generated from the sale of extended services plans subsequent to the Acquisition are recognized in revenue in a manner consistent with Signet's methodology. Additionally, purchase accounting adjustments include the recognition of a portion of the inventory fair value step-up of $\$ 38.1$ million and amortization expense of intangibles.
3 During the third quarter, Signet incurred $\$ 2.0$ million of severance costs related to its chief executive officer change. These costs are included within Signet's "Other" segment.
4 Transaction costs include transaction-related and integration expenses associated with advisor fees for legal, tax, accounting and consulting expenses. These costs are included within Signet's "Other" segment.
5 Includes capital structure and financing costs.

Condensed Consolidated Income Statements (Unaudited)


## Condensed Consolidated Balance Sheets

(Unaudited)

| (in millions, except par value per share amount) | $\begin{gathered} \text { Nov 1, } \\ 2014 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Feb 1, } \\ 2014 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Nov 2, } \\ 2013 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Current assets: |  |  |  |
| Cash and cash equivalents | \$ 87.6 | \$ 247.6 | \$ 87.8 |
| Accounts receivable, net | 1,292.1 | 1,374.0 | 1,123.5 |
| Other receivables | 56.7 | 51.5 | 51.2 |
| Other current assets | 133.7 | 87.0 | 86.9 |
| Deferred tax assets | 1.6 | 3.0 | 2.7 |
| Income taxes | 21.6 | 6.5 | 16.7 |
| Inventories | 2,674.6 | 1,488.0 | 1,644.9 |
| Total current assets | 4,267.9 | 3,257.6 | 3,013.7 |
| Non-current assets: |  |  |  |
| Property, plant and equipment, net of accumulated depreciation of \$839.0, \$788.1 and \$765.0, respectively | 658.8 | 487.6 | 471.1 |
| Intangible assets, net of accumulated amortization of \$6.0 | 461.3 | - | - |
| Other assets | 133.5 | 87.2 | 83.5 |
| Goodwill | 524.3 | 26.8 | 23.2 |
| Deferred tax assets | 72.8 | 113.7 | 119.9 |
| Retirement benefit asset | 59.9 | 56.3 | 54.0 |
| Total assets | \$6,178.5 | \$4,029.2 | \$3,765.4 |
| Liabilities and Shareholders' equity |  |  |  |
| Current liabilities: |  |  |  |
| Loans and overdrafts | \$ 221.8 | \$ 19.3 | \$ 46.0 |
| Accounts payable | 396.2 | 162.9 | 244.9 |
| Accrued expenses and other current liabilities | 422.7 | 328.5 | 252.5 |
| Deferred revenue | 221.6 | 173.0 | 156.3 |
| Deferred tax liabilities | 151.2 | 113.1 | 136.2 |
| Income taxes | 3.6 | 103.9 | 6.8 |
| Total current liabilities | 1,417.1 | 900.7 | 842.7 |
| Non-current liabilities: |  |  |  |
| Long-term debt | 1,371.3 | - | - |
| Deferred tax liabilities | 1.8 | - | 1.0 |
| Other liabilities | 227.2 | 121.7 | 119.3 |
| Deferred revenue | 518.8 | 443.7 | 416.2 |
| Total liabilities | 3,536.2 | 1,466.1 | 1,379.2 |
| Shareholders' equity: |  |  |  |
| Common shares of $\$ 0.18$ par value: authorized 500 shares, 80.2 shares outstanding (Feb 1, 2014: 80.2 shares outstanding; November 2, 2013: 80.3 shares outstanding) | 15.7 | 15.7 | 15.7 |
| Additional paid-in capital | 261.2 | 258.8 | 252.3 |
| Other reserves | 0.4 | 0.4 | 0.4 |
| Treasury shares at cost: 7.0 shares (Feb 1, 2014: 7.0 shares; November 2, 2013: 6.9 shares) | (373.2) | (346.2) | (342.6) |
| Retained earnings | 2,922.1 | 2,812.9 | 2,649.8 |
| Accumulated other comprehensive loss | (183.9) | (178.5) | (189.4) |
| Total shareholders' equity | 2,642.3 | 2,563.1 | 2,386.2 |
| Total liabilities and shareholders' equity | \$6,178.5 | \$4,029.2 | \$3,765.4 |

Condensed Consolidated Statements of Cash Flows
(Unaudited)

|  | 13 weeks ended |  | 39 weeks ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions) | $\begin{gathered} \text { Nov 1, } \\ 2014 \end{gathered}$ | $\begin{gathered} \text { Nov 2, } \\ 2013 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Nov 1, } \\ 2014 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Nov 2, } \\ 2013 \\ \hline \end{gathered}$ |
| Cash flows from operating activities |  |  |  |  |  |
| Net (loss) income | \$ (1.3) | \$ 33.6 | \$ | 153.3 | \$ 192.8 |
| Adjustments to reconcile net (loss) income to net cash used in operating activities: |  |  |  |  |  |
| Depreciation and amortization | 40.3 | 28.3 |  | 104.8 | 79.4 |
| Amortization related to purchasing accounting adjustments | (8.9) | - |  | (14.8) | - |
| Pension | (1.6) | (1.2) |  | (5.0) | (4.2) |
| Share-based compensation | 3.5 | 3.8 |  | 10.7 | 10.3 |
| Deferred taxation | (28.0) | 2.2 |  | (32.2) | (0.3) |
| Excess tax benefit from exercise of share awards | - | - |  | (7.7) | (4.5) |
| Debt issuance fee amortization and charges | 1.0 | 0.1 |  | 6.5 | 0.3 |
| Other non-cash movements | 0.6 | (1.9) |  | 0.7 | (2.8) |
| Changes in operating assets and liabilities: |  |  |  |  |  |
| Decrease in accounts receivable | 23.5 | 29.0 |  | 81.8 | 81.8 |
| Increase in other receivables and other assets | (0.9) | (7.6) |  | (4.9) | (17.5) |
| Increase in other current assets | (13.8) | (6.6) |  | (36.5) | (2.6) |
| Increase in inventories | (338.2) | (214.9) |  | (321.1) | (272.3) |
| Increase in accounts payable | 161.8 | 109.5 |  | 132.9 | 80.2 |
| Increase (decrease) in accrued expenses and other liabilities | 4.0 | (9.4) |  | (15.0) | (66.5) |
| Increase (decrease) in deferred revenue | 8.2 | (0.7) |  | 29.2 | 6.9 |
| Decrease in income taxes payable | (58.2) | (43.6) |  | (106.7) | (101.8) |
| Effect of exchange rate changes on currency swaps | (0.1) | (1.0) |  | (0.2) | (1.1) |
| Net cash used in operating activities | (208.1) | (80.4) |  | (24.2) | (21.9) |
| Investing activities |  |  |  |  |  |
| Purchase of property, plant and equipment | (75.1) | (53.3) |  | (165.1) | (106.9) |
| Purchase of available-for-sale securities | (3.0) | - |  | (4.2) | - |
| Proceeds from sale of available-for-sale securities | 1.5 | - |  | 2.5 | - |
| Acquisition of Ultra Stores, Inc, net of cash acquired | - | - |  | - | 1.4 |
| Acquisition of Zale Corporation, net of cash acquired | - | - |  | $(1,429.2)$ | - |
| Net cash used in investing activities | (76.6) | (53.3) |  | (1,596.0) | (105.5) |
| Financing activities |  |  |  |  |  |
| Dividends paid | (14.4) | (12.1) |  | (40.8) | (34.0) |
| Proceeds from issuance of common shares | 2.2 | 2.8 |  | 4.2 | 8.0 |
| Excess tax benefit from exercise of share awards | - | - |  | 7.7 | 4.5 |
| Proceeds of long-term debt | 493.4 | - |  | 2,222.4 | - |
| Repayments of long-term debt | (498.4) | - |  | (829.0) | - |
| Payment of debt issuance costs | (2.1) | - |  | (20.5) | - |
| Repurchase of common shares | (7.4) | (25.0) |  | (29.8) | (100.1) |
| Net settlement of equity based awards | (3.0) | (0.1) |  | (18.1) | (9.1) |
| Principal payments under capital lease obligations | (0.3) | - |  | (0.5) | - |
| Proceeds from short-term borrowings | 188.0 | 44.3 |  | 165.8 | 46.0 |
| Net cash provided by (used in) financing activities | 158.0 | 9.9 |  | 1,461.4 | (84.7) |
| Cash and cash equivalents at beginning of period | 215.0 | 212.9 |  | 247.6 | 301.0 |
| Decrease in cash and cash equivalents | (126.7) | (123.8) |  | (158.8) | (212.1) |
| Effect of exchange rate changes on cash and cash equivalents | (0.7) | (1.3) |  | (1.2) | (1.1) |
| Cash and cash equivalents at end of period | \$ 87.6 | \$ 87.8 | \$ | 87.6 | \$ 87.8 |

## Credit Metrics

## Third Quarter

Accounts receivable, net
Sterling credit participation
Sterling average monthly collection rate

Year to Date

Sterling credit participation
Sterling average monthly collection rate

Fiscal 2015 Fiscal 2014 \$1,292.1m \$1,123.5m
65.8\%
11.4\%
11.7\%

Fiscal 2015 Fiscal 2014 61.7\%
12.1\%
58.9\%
12.3\%

## Credit Statistics

| Third Quarter | Fiscal 2015 | Fiscal 2014 |
| :--- | :---: | :---: |
| Net bad debt | $(\$ 41.7) \mathrm{m}$ | $(\$ 35.1) \mathrm{m}$ |
| Other operating income, net | $\$ 53.5 \mathrm{~m}$ | $\$ 45.8 \mathrm{~m}$ |
| Net Impact | $\$ 11.8 \mathrm{~m}$ | $\$ 10.7 \mathrm{~m}$ |

Year to Date

Fiscal 2015
Fiscal 2014
Net bad debt
Other operating income, net
Net Impact
(\$105.8)m
(\$92.9)m
\$161.2m
\$139.1m
\$55.4m
\$46.2m
Allowance as a \% of ending
accounts receivable $\quad 7.4 \% \quad 7.5 \%$

KA Y JARED ZALES PEOPLES ERNEST, JONES H.SAMUEL Pagoda Regionals

