

# TEXTRON INC

## FORM 8-K (Current report filing)

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Address	40 WESTMINSTER ST PROVIDENCE, RI 02903
Telephone	4014212800
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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

# FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): April 20, 2006

# TEXTRON INC.

(Exact name of Registrant as specified in its charter)

Delaware  
(State of  
Incorporation)

I-5480  
(Commission File Number.)

05-0315468  
(IRS Employer  
Identification Number)

40 Westminster Street, Providence, Rhode Island 02903  
(Address of principal executive offices)

Registrant's telephone number, including area code: (401) 421-2800

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instructions A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

### Item 2.02 Results of Operations and Financial Condition

On April 20, 2006, Textron Inc. ("Textron") issued a press release announcing its financial results for the fiscal year and quarter ended April 1, 2006. This press release is attached hereto as Exhibit 99 and is incorporated herein by reference.

### Item 9.01 Financial Statements and Exhibits

(c) Exhibits

The following exhibits are filing herewith:

99 Press release dated April 20

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

TEXTRON INC.  
(Registrant)

Date: April 20, 2006

By: s/Michael D. Cahn  
Michael D. Cahn  
Senior Associate General Counsel-Securities and  
Assistant Secretary

EXHIBIT INDEX

Exhibit No.    Exhibit

99        Press release dated April 20, 2006

## NEWS Release

**Investor Contacts:**

Doug Wilburne - 401-457-3606

Bill Pitts - 401-457-2502

**Media Contact:**

Karen Gordon - 401-457-2362

FOR IMMEDIATE RELEASE

### **Textron Reports Strong First Quarter Financial Results**

Earnings from Continuing Operations of \$1.19 per Share Compared to \$0.61 a Year Ago on Revenue Growth of 15.9%

Increases Full-Year Outlook

**Providence, Rhode Island - April 20, 2006** - Reporting substantial increases in both revenues and earnings per share from continuing operations, Textron Inc. (NYSE: TXT) today posted strong first quarter results.

Textron reported first quarter 2006 earnings per share from continuing operations of \$1.19 per share compared to \$0.61 per share in the first quarter 2005. Including discontinued operations, first quarter 2006 net income was \$1.26 per share, compared to \$0.91 per share a year ago. Revenue in the first quarter was \$2.6 billion, up 15.9 percent from a year ago.

Manufacturing cash flow from continuing operations for the first quarter was \$128 million, resulting in free cash flow of \$68 million.

"Strong end markets and our continued Transformation efforts led to another excellent quarter of revenue growth and earnings improvement," said Textron Chairman, President and CEO Lewis Campbell. "New products and global demand continue to drive organic growth, while sustained progress with enterprise management initiatives, such as the LEAN element of Textron Six Sigma, is improving operations across the enterprise," added Campbell.

**Outlook**

Based upon continued strength in end markets and sustained progress on Transformation initiatives, Textron has increased its full-year 2006 earnings per share from continuing operations outlook to a range of \$4.95 to \$5.15, up \$0.05 per share from its previous outlook. Second quarter earnings per share from continuing operations are still expected to be between \$1.15 and \$1.25. The company remains on track to deliver full-year manufacturing cash flow from continuing operations of about one billion dollars and free cash flow in the range of \$550 - \$600 million.

**Segment Results****Bell**

Bell segment revenue increased \$167 million due to higher revenue in the U.S. Government business, partially offset by lower revenue in the commercial business. Segment profit was down \$6 million.

The increase in U.S. Government revenue reflected higher V-22 revenue, increased deliveries of armored security vehicles ("ASV") and the ramp-up of Armed Reconnaissance Helicopter development activities.

Commercial revenue decreased due to lower international military shipments in the mix of commercial deliveries this year.

Segment profit for the U.S. Government business increased due to higher V-22 volume, higher ASV volume and a favorable mix of other military helicopters. These increases were partially offset by \$13 million of incremental costs for resources added to Lot I of the H-1 program to improve program performance and to meet customer schedule requirements.

Commercial profit decreased primarily due to the lower international military component and higher net research and development costs.

Bell Helicopter's backlog was \$3.0 billion at the end of the first quarter of 2006, compared to \$2.8 billion as of year-end 2005.

## **Cessna**

Cessna segment revenue and profit increased \$156 million and \$30 million, respectively.

Cessna revenue increased due to higher Citation business jet and used aircraft volume, and favorable pricing.

Segment profit increased as a result of higher volume and pricing. These increases were partially offset by inflation and capabilities investments.

Cessna's backlog was \$6.9 billion at the end of the first quarter of 2006, compared to \$6.3 billion as of year-end.

## **Industrial**

Industrial segment revenue decreased \$2 million in spite of higher volume in each of the Industrial businesses and positive pricing in the segment. The slight decrease was attributable to unfavorable foreign exchange and the divestiture of non-core product lines.

Segment profit decreased \$6 million primarily due to inflation, partially offset by the impact of higher volume and pricing.

## **Finance**

Finance segment revenue and profit increased \$41 million and \$16 million, respectively.

The revenue increase resulted from a higher interest rate environment and higher average finance receivables.

Segment profit increased primarily due to growth in core receivables and a decrease in the provision for loan losses as a result of sustained improvement in credit quality.

## **Conference Call Information**

Textron will host a conference call today, April 20, 2006, at 9:00 a.m. Eastern time to discuss its results and outlook. The call will be available via webcast at [www.textron.com](http://www.textron.com) or by direct dial at (888) 423-3275 in the U.S. or (612) 288-0337 outside of the U.S. (request the Textron Earnings Call).

The call will be recorded and available for playback beginning at 12:30 p.m. Eastern time on Thursday, April 20, 2006 by dialing (320) 365-3844; Access Code: 794259.

## **About Textron**

Textron Inc. is a \$10 billion multi-industry company operating in 33 countries with approximately 37,000 employees in continuing operations. The company leverages its global network of aircraft, industrial and finance businesses to provide customers with innovative solutions and services. Textron is known around the world for its powerful brands such as Bell Helicopter, Cessna Aircraft, Jacobsen, Kautex, Lycoming, E-Z-GO and Greenlee, among others. More information is available at [www.textron.com](http://www.textron.com).

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Forward-looking Information: Certain statements in this report and other oral and written statements made by Textron from time to time are forward-looking statements, including those that discuss strategies, goals, outlook or other non-historical matters; or project revenues, income, returns or other financial measures. These forward-looking statements speak only as of the date on which they are made, and we undertake no obligation to update or revise any forward-looking statements. These forward-looking statements are subject to risks and uncertainties that may cause actual results to differ materially from those contained in the statements, including the following: [a] changes in worldwide economic and political conditions that impact interest and foreign exchange rates; [b] the interruption of production at Textron facilities or Textron's customers or suppliers; [c] Textron's ability to perform as anticipated and to control costs under contracts with the U.S. Government; [d] the U.S. Government's ability to unilaterally modify or terminate its contracts with Textron for the Government's convenience or for Textron's failure to perform, to change applicable procurement and accounting policies, and, under certain circumstances, to suspend or debar Textron as a contractor eligible to receive future contract awards; [e] changes in national or international funding priorities and government policies on the export and import of military and commercial products; [f] the adequacy of cost estimates for various customer care programs including servicing warranties; [g] the ability to control costs and successful implementation of various cost reduction programs; [h] the timing of certifications of new aircraft products; [i] the occurrence of slowdowns or downturns in customer markets in which Textron products are sold or supplied or where Textron Financial offers financing; [j] changes in aircraft delivery schedules or cancellation of orders; [k] the impact of changes in tax legislation; [l] the extent to which Textron is able to pass raw material price increases through to customers or offset such price increases by reducing other costs; [m] Textron's ability to offset, through cost reductions, pricing pressure brought by original equipment manufacturer customers; [n] Textron's ability to realize full value of receivables and investments in securities; [o] the availability and cost of insurance; [p] increases in pension expenses related to lower than expected asset performance or changes in discount rates; [q] Textron Financial's ability to maintain portfolio credit quality; [r] Textron Financial's access to debt financing at competitive rates; [s] uncertainty in estimating contingent liabilities and establishing reserves to address such contingencies; [t] performance of acquisitions; [u] the efficacy of research and development investments to develop new products; [v] bankruptcy or other financial problems at major suppliers or customers that could cause disruptions in Textron's supply chain or difficulty in collecting amounts owed by such customers; and [w] Textron's ability to execute planned dispositions.

**Three Months Ended April 1, 2006 and April 2, 2005**  
(In millions except per share amounts)  
(Unaudited)

	Three Months Ended	
	April 1, 2006	April 2, 2005
<b>REVENUES</b>		
MANUFACTURING:		
Bell	\$ 783	\$ 616
Cessna	869	713
Industrial	798	800
	2,450	2,129
FINANCE	182	141
<b>Total revenues</b>	<b>\$ 2,632</b>	<b>\$ 2,270</b>
<b>PROFIT</b>		
MANUFACTURING:		
Bell	\$ 69	\$ 75
Cessna	117	87
Industrial	49	55
	235	217
FINANCE	49	33
<b>Segment profit</b>	<b>284</b>	<b>250</b>
Special charges (a)	-	(54)
Corporate expenses and other, net	(49)	(43)
Interest expense, net	(22)	(24)
Income from continuing operations before income taxes	213	129
Income taxes	(55)	(45)
<b>Income from continuing operations</b>	<b>158</b>	<b>84</b>
Discontinued operations, net of income taxes (b)	10	42
<b>Net income</b>	<b>\$ 168</b>	<b>\$ 126</b>
<b>Earnings per share:</b>		
<b>Income from continuing operations</b>	<b>\$ 1.19</b>	<b>\$ 0.61</b>
Discontinued operations, net of income taxes (b)	0.07	0.30
<b>Net income</b>	<b>\$ 1.26</b>	<b>\$ 0.91</b>
Average diluted shares outstanding	132,856,000	138,283,000

- (a) Pre-tax special charges and the after-tax impact on EPS are summarized in the table below:

	April 1, 2006		April 2, 2005	
	Pre-tax	EPS	Pre-tax	EPS
Restructuring	\$ -	\$ -	\$ (2)	\$ (0.01)
Collins & Aikman investment charges	-	-	(52)	(0.31)
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (54)</b>	<b>\$ (0.32)</b>

- (b) Discontinued operations by segment are summarized in the table below:

	April 1, 2006		April 2, 2005	
	After-tax	EPS	After-tax	EPS
Fastening Systems*	\$ 10	\$ 0.07	\$ (5)	\$ (0.04)
InteSys disposition gain	-	-	47	0.34
<b>Total</b>	<b>\$ 10</b>	<b>\$ 0.07</b>	<b>\$ 42</b>	<b>\$ 0.30</b>

\*Q1 2006 excludes depreciation and amortization expense on assets held for sale.  
Q1 2005 includes after-tax depreciation and amortization expense of approximately \$10 million.

**TEXTRON INC.**  
**Condensed Consolidated Balance Sheets**  
(In millions)  
(Unaudited)

<b>April 1, 2006</b>	<b>December 31, 2005</b>
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<b>Assets</b>		
Cash and cash equivalents	\$ 535	\$ 786
Accounts receivable, net	1,006	891
Inventories	1,925	1,712
Other current assets	444	464
Net property, plant and equipment	1,577	1,574
Other assets	2,528	2,509
Assets of discontinued operations	1,163	1,122
Textron Finance assets	7,872	7,441
Total Assets	<u>\$ 17,050</u>	<u>\$ 16,499</u>
<b>Liabilities and Shareholders' Equity</b>		
Current portion of long-term debt and short-term debt	\$ 202	\$ 275
Other current liabilities	2,453	2,426
Other liabilities	2,060	2,026
Long-term debt	1,663	1,659
Liabilities of discontinued operations	495	446
Textron Finance liabilities	6,850	6,391
Total Liabilities	<u>13,723</u>	<u>13,223</u>
Total Shareholders' Equity	<u>3,327</u>	<u>3,276</u>
Total Liabilities and Shareholders' Equity	<u>\$ 17,050</u>	<u>\$ 16,499</u>

**Textron Inc.**  
**Calculation of Free Cash Flow**  
**Q1 2006**

**(Dollars in millions)**

	<u>Q1 2006</u>	<u>Q1 2005</u>
<b>Net cash provided by operating activities of continuing operations</b>		
	<b>\$ 128</b>	<b>\$ 159</b>
Less: capital expenditures	(57)	(55)
Plus: proceeds on sale of property, plant and equipment	2	2
Less: capital expenditures financed through capital leases	(5)	(1)
<b>Free cash flow</b>	<u><b>\$ 68</b></u>	<u><b>\$ 105</b></u>