VULCAN MATERIALS CO
Filed by
MARTIN MARIETTA MATERIALS INC

FORM SC TO-T/A
(Amended tender offer statement by Third Party)

Filed 02/21/12

Address 1200 URBAN CENTER DRIVE
BIRMINGHAM, AL 35242

Telephone 2052983000
CIK 0001396009
Symbol VMC
SIC Code 1400 - Mining & Quarrying of Nonmetallic Minerals (No Fuels)
Industry Construction - Raw Materials
Sector Capital Goods
Fiscal Year 12/31
UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  

SCHEDULE TO  
AMENDMENT NO. 21  
Tender Offer Statement Under Section 14(d)(1) or 13(e)(1)  
of the Securities Exchange Act of 1934  

VULCAN MATERIALS COMPANY  
(Name of Subject Company (Issuer))  

MARTIN MARIETTA MATERIALS, INC.  
(Name of Filing Persons (Offerors))  

Common Stock, par value $1.00 per share  
(Title of Class of Securities)  

929160109  
(CUSIP Number of Class of Securities)  

Roselyn R. Bar  
Senior Vice President, General Counsel & Corporate Secretary  
2710 Wycliff Road  
Raleigh, NC 27607  
(919) 781-4550  

(Copies to:)  
Peter Allan Atkins  
Eric L. Cochran  
Ann Beth Stebbins  
Skadden, Arps, Slate, Meagher & Flom LLP  
Four Times Square  
New York, New York 10036  
(212) 735-3000  

CALCULATION OF FILING FEE  

<table>
<thead>
<tr>
<th>Transaction Valuation(1)</th>
<th>Amount of Filing Fee(2)</th>
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<tbody>
<tr>
<td>$4,536,121,283</td>
<td>$519,839.50</td>
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(1) Estimated for purposes of calculating the filing fee only. Pursuant to Rules 0-11(a)(4) and 0-11(d) under the Securities Exchange Act of 1934, as amended, the market value of the securities to be received was calculated as the product of (i) 136,486,273 shares of Vulcan Materials Company common stock (the sum of (a) 129,232,664 shares of Vulcan Materials Company common stock outstanding, as of September 30, 2011 (as reported in Vulcan Materials Company’s Quarterly Report on Form 10-Q for the quarter ended September 30, 2011), and (b) 7,254,609 shares of Vulcan Materials Company common stock issuable upon the exercise of outstanding stock options and other awards under equity compensation plans, as of December 31, 2010 (as reported in Vulcan Materials Company’s Annual Report on Form 10-K for the year ended December 31, 2010), less 1,000 shares of Vulcan Materials Company common stock owned by Martin Marietta Materials, Inc. and its affiliates), and (ii) the average of the high and low sales prices of Vulcan Materials Company common stock as reported on the New York Stock Exchange on December 8, 2011 ($33.24).  

(2) The amount of filing fee as calculated in accordance with Rule 0-11(a)(2) under the Securities Act of 1934, as amended, equals $114.60 per $1,000,000 of the value of the transaction.
Check the appropriate boxes below to designate any transactions to which the statement relates:

☐ Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount previously paid: $519,839.50
Filing Party: Martin Marietta Materials, Inc.
Form or Registration No.: Form S-4
Date Filed: December 12, 2011

☐ Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

Check the appropriate boxes below to designate any transactions to which the statement relates:

☐ third-party tender offer subject to Rule 14d-1.
☐ issuer tender offer subject to Rule 13e-4.
☐ going-private transaction subject to Rule 13e-3.
☐ amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer: ☐
This Amendment No. 21 (this “Amendment”) to Schedule TO amends and supplements the Tender Offer Statement on Schedule TO originally filed with the Securities and Exchange Commission (the “SEC”) on December 12, 2011, as amended by Amendment No. 1 thereto filed on December 12, 2011, Amendment No. 2 thereto filed on December 13, 2011, Amendment No. 3 thereto filed on December 15, 2011, Amendment No. 4 thereto filed on December 19, 2011, Amendment No. 5 thereto filed on December 20, 2011, Amendment No. 6 thereto filed on December 22, 2011, Amendment No. 7 thereto filed on January 4, 2012, Amendment No. 8 thereto filed on January 4, 2012, Amendment No. 9 thereto filed on January 5, 2012, Amendment No. 10 thereto filed on January 6, 2012, Amendment No. 11 thereto filed on January 10, 2012, Amendment No. 12 thereto filed on January 11, 2012, Amendment No. 13 thereto filed on January 12, 2012, Amendment No. 14 thereto filed on January 19, 2012, Amendment No. 15 thereto filed on January 20, 2012, Amendment No. 16 thereto filed on January 23, 2012, Amendment No. 17 thereto filed on January 24, 2012, Amendment No. 18 thereto filed on February 8, 2012, Amendment No. 19 thereto filed on February 10, 2012 and Amendment No. 20 thereto filed on February 14, 2012 (as amended, the “Schedule TO”), by Martin Marietta Materials, Inc. (“Martin Marietta”), a North Carolina corporation, relating to the third party tender offer by Martin Marietta to exchange each of the issued and outstanding shares of common stock, par value $1.00 per share (the “Vulcan common stock”), of Vulcan Materials Company (“Vulcan”), a New Jersey corporation, for 0.50 shares of the common stock, par value $0.01 per share, of Martin Marietta (together with the associated preferred stock purchase rights) (the “Martin Marietta common stock”), upon the terms and conditions set forth in (1) the prospectus/offer to exchange, dated December 12, 2011 (as amended, the “Offer to Exchange”) and (2) the related Letter of Transmittal (the offer reflected by such terms and conditions, as they may be amended or supplemented from time to time, constitutes the “Offer”). Capitalized terms used and not otherwise defined in this Amendment to the Schedule TO shall have the same meanings assigned to such terms in the Schedule TO or the Offer to Exchange.

Martin Marietta has filed Amendment No. 2 to its Registration Statement on Form S-4 (File No. 333-178432), of which the Offer to Exchange forms a part.

ITEMS 1 THROUGH 9, AND ITEM 11.

All information contained in the Offer to Exchange and the Letter of Transmittal, and any prospectus supplement or any other supplement thereto related to the Offer, is hereby expressly incorporated herein by reference with respect to Items 1 through 9 and Item 11 of the Schedule TO, except that such information is amended and supplemented to the extent specifically provided herein.

ITEM 12. EXHIBITS.

Item 12 of the Schedule TO is amended and supplemented by adding the following:


ITEM 13. INFORMATION REQUIRED BY SCHEDULE 13E-3.

Not applicable.
SIGNATURE

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this Schedule TO is true, complete and correct.

MARTIN MARIETTA MATERIALS, INC.

By: /s/ Roselyn R. Bar
Name: Roselyn R. Bar
Title: Senior Vice President, General Counsel and Corporate Secretary

Date: February 21, 2012
EXHIBIT INDEX

(a)(1)(A) Form of Letter of Transmittal (incorporated by reference to the Martin Marietta Registration Statement on Form S-4 filed on December 12, 2011)

(a)(1)(B) Form of Notice of Guaranteed Delivery (incorporated by reference to the Martin Marietta Registration Statement on Form S-4 filed on December 12, 2011)

(a)(1)(C) Form of Letter to Brokers, Dealers, Commercial Banks, Trust Companies and Other Nominees (incorporated by reference to the Martin Marietta Registration Statement on Form S-4 filed on December 12, 2011)

(a)(1)(D) Form of Letter to Clients for Use by Brokers, Dealers, Commercial Banks, Trust Companies and Other Nominees (incorporated by reference to the Martin Marietta Registration Statement on Form S-4 filed on December 12, 2011)

(a)(1)(E) Form of Guidelines for Certificate of Taxpayer Identification Number on Substitute Form W-9 (incorporated by reference to the Martin Marietta Registration Statement on Form S-4 filed on December 12, 2011)

(a)(2) Not applicable

(a)(3) Not applicable

(a)(4) Offer to Exchange (incorporated by reference to Martin Marietta’s Amendment No. 2 to its Registration Statement on Form S-4 filed on February 10, 2012)


(a)(5)(C) Transcript of video recording made available on the Martin Marietta website for the proposed business combination (incorporated by reference to Martin Marietta’s Rule 425 filing on December 12, 2011)

(a)(5)(D) Transcript of video recording made available to Martin Marietta employees on December 12, 2011 (incorporated by reference to Martin Marietta’s Rule 425 filing on December 12, 2011)

(a)(5)(E) Communication sent to Martin Marietta employees on December 12, 2011 (incorporated by reference to Martin Marietta’s Rule 425 filing on December 12, 2011)

(a)(5)(F) Communication sent to certain Martin Marietta suppliers beginning December 12, 2011 (incorporated by reference to Martin Marietta’s Rule 425 filing on December 12, 2011)

(a)(5)(G) Communication sent to certain government officials beginning December 12, 2011 (incorporated by reference to Martin Marietta’s Rule 425 filing on December 12, 2011)

(a)(5)(H) Communication sent to certain Martin Marietta business partners beginning December 12, 2011 (incorporated by reference to Martin Marietta’s Rule 425 filing on December 12, 2011)

(a)(5)(I) Communication sent to certain Martin Marietta managers on December 12, 2011 (incorporated by reference to Martin Marietta’s Rule 425 filing on December 12, 2011)

(a)(5)(J) Communication sent to certain Martin Marietta customers beginning on December 12, 2011 (incorporated by reference to Martin Marietta’s Rule 425 filing on December 12, 2011)

(a)(5)(K) Content from the Martin Marietta website for the proposed business combination (incorporated by reference to Martin Marietta’s Rule 425 filing on December 12, 2011)


(a)(5)(M) Transcript of investor conference call held on December 12, 2011 (incorporated by reference to Martin Marietta’s Rule 425 filing on December 13, 2011)


(a)(5)(S) Transcript of video recording made available to Martin Marietta employees on January 3, 2012 (incorporated by reference to
Martin Marietta’s Rule 425 filing on January 3, 2012)


(a)(5)(GG) Excerpts from transcript of earnings release conference call held on February 7, 2012 (incorporated by reference to Martin Marietta’s Rule 425 filing on February 8, 2012)


(b) Not applicable

(d) Not applicable

(g) Not applicable

(h) Not applicable