

BEST BUY CO INC

FORM 8-K (Current report filing)

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Address	7601 PENN AVE SOUTH RICHFIELD, MN 55423
Telephone	6122911000
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SIC Code	5731 - Radio, Television, and Consumer Electronics Stores
Industry	Retail (Technology)
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**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**

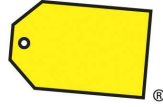
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) **March 29, 2012**



BEST BUY®

BEST BUY CO., INC.

(Exact name of registrant as specified in its charter)

Minnesota

(State or other jurisdiction
of incorporation)

1-9595

(Commission
File Number)

41-0907483

(IRS Employer
Identification No.)

7601 Penn Avenue South

Richfield, Minnesota

(Address of principal executive offices)

55423

(Zip Code)

Registrant's telephone number, including area code **(612) 291-1000**

N/A

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 - Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 - Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 - Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
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Item 2.02 Results of Operations and Financial Condition.

On March 29, 2012, Best Buy Co., Inc. (“Best Buy” or the “registrant”) issued a news release announcing its results of operations for the fourth quarter and fiscal year ended March 3, 2012. In the news release, the registrant also provided its financial outlook and earnings guidance for the twelve months ending February 2, 2013, which includes the results of the five weeks ended March 3, 2012, as a result of the change in fiscal year announced by the registrant on November 7, 2011.

The registrant is scheduled to conduct an earnings conference call at 10:30 a.m. Eastern Time on March 29, 2012. The earnings conference call is expected to be available live on the registrant’s Web site at www.investors.bestbuy.com.

The news release issued on March 29, 2012, is furnished as Exhibit No. 99.1 to this Current Report on Form 8-K. Best Buy’s Annual Report to Shareholders and its reports on Forms 10-K, 10-Q and 8-K and other publicly available information should be consulted for other important information about the registrant.

On March 29, 2012, as described below under Item 7.01 of this Current Report on Form 8-K, the registrant posted supplementary financial information for fiscal years 2011 and 2012, recast to reflect results based on the registrant's new fiscal year. The registrant is furnishing, as Exhibit No. 99.2 to this Current Report on Form 8-K, the supplementary financial information posted on March 29, 2012.

The information in Item 2.02 of this Current Report on Form 8-K, including Exhibits No. 99.1 and 99.2 hereto, shall not be deemed “filed” for purposes of Section 18 of the U.S. Securities Exchange Act of 1934, as amended, or otherwise subject to liability of that Section unless the registrant specifically incorporates it by reference in a document filed under the U.S. Securities Act of 1933, as amended, or the U.S. Securities Exchange Act of 1934, as amended.

Item 2.05 Costs Associated with Exit or Disposal Activities.

On March 29, 2012, Best Buy also announced a transformation strategy, consisting of a series of actions intended to improve operating performance. The actions include closure of U.S. Best Buy big box stores, changes to the store and corporate operating models, and other measures intended to reduce costs associated with product life-cycle management and supply chain. The costs of implementing the changes primarily consist of lease exit costs, employee severance and fixed asset impairments.

The registrant will begin initiating the announced actions in the first quarter of fiscal 2013 and expects to complete the actions by the end of fiscal 2013. The registrant preliminarily expects to incur total pre-tax restructuring charges of between \$300 million and \$350 million related to the actions. Given the timing of these actions, the registrant estimates that between \$140 million and \$160 million of the charges will be recorded in the first quarter of fiscal 2013, consisting primarily of employee severance and fixed asset impairments. The lease exit costs will be recorded throughout the remainder of fiscal 2013 as the stores are closed. The total charges include between \$270 million and \$310 million of cash payments.

The amount of the restructuring charges noted above are estimates, and the actual charges may vary materially based on various factors, including but not limited to the following: the timing of store closures; level of employee terminations; factors relating to real estate, such as sale proceeds and the timing and amount of sublease income and other related expenses; and changes in management’s assumptions.

Additional information regarding the restructuring is included under the caption “Actions to Transform Business Operations” on pages two to four of the news release issued on March 29, 2012, which additional information is filed as Exhibit No. 99.1 to this Current Report on Form 8-K. The balance of the news release shall not be deemed “filed” under this Item 2.05 for purposes of Section 18 of the U.S. Securities Exchange Act of 1934, as amended, or otherwise subject to liability of that Section unless the registrant specifically incorporates it by reference in a document filed under the U.S. Securities Act of 1933, as amended, or the U.S. Securities Exchange Act of 1934, as amended.

Item 7.01 Regulation FD.

In addition, on March 29, 2012, the registrant posted supplementary financial information for fiscal years 2011 and 2012, recast to reflect results based on the registrant's new fiscal year. As announced on November 7, 2011, Best Buy will change its fiscal year to end on the Saturday nearest the end of January of each calendar year, effective beginning in the first quarter of fiscal 2013. The supplementary financial information is available on the registrant's Web site at www.investors.bestbuy.com.

The registrant is furnishing, as Exhibit No. 99.2 to this Current Report on Form 8-K, the supplementary financial information posted on March 29, 2012.

The information in Item 7.01 of this Current Report on Form 8-K, including the supplementary financial information attached as Exhibit 99.2 hereto, shall not be deemed "filed" for purposes of Section 18 of the U.S. Securities Exchange Act of 1934, as amended, or otherwise subject to liability of that Section unless the registrant specifically incorporates it by reference in a document filed under the U.S. Securities Act of 1933, as amended, or the U.S. Securities Exchange Act of 1934, as amended.

Some of the matters discussed in this Current Report on Form 8-K (including Exhibit 99.1) constitute forward-looking statements within the meaning of the "safe-harbor" provisions of the U.S. Private Securities Litigation Reform Act of 1995. These forward-looking statements include statements other than those made solely with respect to historical fact and are based on the intent, belief or current expectations of the registrant and/or its management. The registrant's business and operations are subject to a variety of risks and uncertainties that might cause actual results to differ materially from those projected by any forward-looking statements. Factors that could cause such differences include, but are not limited to, the risk factors set forth in the registrant's filings with the U.S. Securities and Exchange Commission.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

The following are furnished as Exhibits to this Current Report on Form 8-K.

<u>Exhibit No.</u>	<u>Description of Exhibit</u>
99.1	News release issued March 29, 2012 (furnished pursuant to Item 2.02 and filed (but only in part) pursuant to Item 2.05). Any internet address provided in this release is for information purposes only and is not intended to be a hyperlink. Accordingly, no information at any internet address is included herein.
99.2	Supplementary financial information posted March 29, 2012 (furnished pursuant to Item 7.01). Any internet address provided is for information purposes only and is not intended to be a hyperlink. Accordingly, no information at any internet address is included herein.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BEST BUY CO., INC.
(Registrant)

Date: March 29, 2012

By: /s/ SUSAN S. GRAFTON

Susan S. Grafton
Senior Vice President, Controller and Chief Accounting Officer

Best Buy Reports Fiscal Fourth Quarter and Full Year 2012 Results
Outlines New Transformation Strategy
Describes Specific Actions to Improve Business Performance

-- Fourth Quarter and Full Year EPS:

- GAAP: loss of (\$4.89) in the fourth quarter; (\$3.36) for the full year, inclusive of previously announced charges**
- Adjusted (non-GAAP): profit of \$2.47 in the fourth quarter, up 25 percent; \$3.64 for the full year, up 6 percent**

-- Transformation Strategy to Focus on:

- Multi-year cost reduction program**
- U.S. store format improvements**
- Growth initiatives**
- Improved customer experience**

-- Actions to Improve Business Performance:

- \$800 million in planned cost reductions by fiscal 2015; \$250 million in fiscal 2013**
- Reductions to fund investments in enhanced customer experience and growth initiatives**
- Launch Connected Store full market test in the Twin Cities and San Antonio in fiscal 2013**
- Closure of 50 U.S. big box stores in fiscal 2013**
- Opening of 100 U.S. Best Buy Mobile small format stand-alone stores in fiscal 2013**
- Plans to grow Domestic segment online revenue 15 percent in fiscal 2013**

-- Fiscal 2013 EPS Outlook

- GAAP: \$2.85 to \$3.25**
- Adjusted (non-GAAP): \$3.50 to \$3.80, up 3 to 12 percent vs fiscal 2012 EPS of \$3.39 (as recast for new fiscal year)**

MINNEAPOLIS, March 29, 2012 -- Best Buy Co., Inc. (NYSE: BBY) today reported a GAAP net loss of (\$1.7) billion, or (\$4.89) per share, for its fourth quarter ended March 3, 2012 compared to net income of \$651 million, or \$1.62 per diluted share for the prior-year period. The fiscal fourth quarter 2012 results include \$2.6 billion of charges primarily related to the actions announced on November 7, 2011, which consist of the purchase of Carphone Warehouse Group plc's (CPW) share of the Best Buy Mobile profit share agreement and related costs, a non-cash impairment charge to reflect the write-off of Best Buy Europe goodwill, and restructuring charges (primarily associated with U.K. big box pilot store closures).

Excluding the above charges, adjusted (non-GAAP) diluted earnings per share for the fourth quarter were \$2.47, an increase of 25 percent when compared to adjusted diluted earnings per share of \$1.98 for the prior-year period. Comparable store sales for the quarter declined 2.4 percent compared to a decline of 4.7 percent for the prior-year period.

For the fiscal year ended March 3, 2012, GAAP loss per share totaled (\$3.36) compared to diluted earnings per share of \$3.08 in fiscal 2011. Adjusted (non-GAAP) diluted earnings per share for the fiscal year totaled \$3.64, an increase of 6 percent when compared to the previous year's adjusted diluted earnings per share of \$3.43. Comparable store sales for the fiscal year declined 1.7 percent compared to a decline of 1.8 percent for the prior-year period.

Please see "Reconciliation of Non-GAAP Financial Measures" attached to this release and on the investor relations website, www.investors.bestbuy.com, for more detail.

ACTIONS TO TRANSFORM BUSINESS OPERATIONS

"In order to help make technology work for every one of our customers and transform our business as the consumer electronics industry continues to evolve, we are taking major actions to improve our operating performance," said Brian J. Dunn, CEO of Best Buy.

"As part of our multi-channel strategy, we intend to strengthen our portfolio of store formats and footprints --- closing some big box stores, modifying others to our enhanced Connected Store format, and adding Best Buy Mobile stand-alone locations --- all to provide a better shopping environment for our customers across multiple channels while increasing points of presence, and to improve performance and profitability.

"These changes will also help lower our overall cost structure. We intend to invest some of these cost savings into offering new and improved customer experiences and competitive prices --- which will help drive revenue. And, over time, we expect some of the savings will fall to the bottom line. At the same time, we will continue to accelerate our key initiatives --- growing connections and services, expanding our digital capabilities and growing our business in China.

"As a result, we believe these actions will position us to grow earnings, improve ROIC, and increase value to our shareholders in the years ahead."

\$800 Million Multi-year Cost Reduction Program

In order to be more efficient and align the company with the opportunities that will provide the greatest returns, the company is taking significant actions to lower its cost base:

- Planning \$800 million in cost reductions by fiscal 2015; including approximately \$250 million in fiscal 2013.
- The planned Domestic segment reductions include:
 - Retail stores: \$300 million
 - Corporate and support structure: \$300 million

- Cost of goods sold: \$200 million.
- Specific actions intended to lower costs are expected to include:
 - The closure of 50 U.S. Best Buy big box stores in fiscal 2013.
 - Cost savings in corporate and support structure from IT services savings, procurement savings on non merchandise purchases, a reduction in outside consultant services and reduction of approximately 400 positions in our corporate and support areas.
 - Savings in cost of goods sold driven by reduction of product transition costs, lower product return and exchange expenses and supply chain efficiencies.

U.S. Store Format Improvements

Best Buy's retail store strategy is to increase points of presence, while decreasing overall square footage, for increased flexibility in a multi-channel environment. The company intends to remodel key stores with a new Connected Store format in fiscal 2013, and to continue to build out the successful Best Buy Mobile small format stores throughout the U.S.

- Based on results from store pilots conducted in 2010 and 2011, Best Buy will be deploying “at-scale” market tests of its new Connected Store format in the Twin Cities and San Antonio metro areas. The store remodels are expected to be completed before the 2012 holiday season. Connected Stores are remodeled big box stores that focus on connections ⁽¹⁾, services and multi-channel experience through a total transformation of both the store and the operating environment.
- The company expects total big box square footage in these combined test markets to be reduced by almost 20 percent through store downsizing and closures, while points of presence will increase by more than 20 percent.
- Best Buy expects to open another 100 U.S. Best Buy Mobile small format stores in fiscal 2013 and continues to expect to have a total of 600 to 800 such stores by fiscal 2016 (from 305 today).

Growth Initiatives

Best Buy plans to invest to maximize the long-term opportunities offered through its existing four key growth initiatives: e-commerce, connections, services and China.

- Domestic segment online sales are expected to grow 15 percent in fiscal 2013 and the company continues to expect to reach \$4 billion by fiscal 2016.
- As announced earlier this month, Stephen Gillett has been named to the newly created role of executive vice president and president, Best Buy Digital and Global Business Services to lead the company's global digital strategy.
- Connections in the U.S. are targeted to grow 15 percent in fiscal 2013, driven by continued mobile phone growth and increased connections in other product categories including tablets and computing.
- Revenue from Domestic segment services category is expected to grow 10 percent in fiscal 2013.
- In China, the company plans to open 50 new Five Star stores in fiscal 2013, including 14 new mobile store-within-a-store concepts, and continues to target \$4 billion in sales and a total of 400 to 500 (from 204 today) Five Star stores by fiscal 2016.

Improved Customer Experience

Best Buy plans to expand the benefits under its Reward Zone Silver loyalty program, whose members account for a significant percentage of the company's profit. Reward Zone Silver customers will receive exciting enhancements including free expedited shipping, premier access to many of the most popular products and major sales events, a free house call from the Geek Squad, and 60-day no hassle returns and price-match policy.

As part of the company's actions to significantly improve the customer experience, Best Buy will be making important changes later this year to its store operating model that are designed to drive a differentiated employee experience. The company plans to introduce a new store labor model to be implemented in all of its U.S. big box stores before the 2012 holiday season that will provide increased store employee training and a new enhanced compensation plan that introduces financial incentives for delivering on customer service and business goals. The new compensation plan, which will be implemented across the company later this year, is based on a model that has been used successfully in the company's Best Buy Mobile stores.

FOURTH QUARTER AND FULL YEAR FISCAL 2012 FINANCIAL RESULTS

As announced November 7, 2011, net operating results from the closed Best Buy stores in the U.K., China and Turkey, along with other recently sold businesses, are now treated as discontinued operations. All information regarding the company's operating results, unless otherwise noted, pertains to its continuing operations.

FISCAL FOURTH QUARTER PERFORMANCE SUMMARY

(U.S. dollars in millions, except per share amounts)

	Three Months Ended		Change
	Mar 3, 2012	Feb 26, 2011	
<u>GAAP</u>			
Revenue	\$ 16,630	\$ 16,083	3 %
Comparable store sales % change ⁽²⁾	(2.4)%	(4.7)%	—
Gross profit	\$ 4,057	\$ 3,929	3 %
SG&A	\$ 2,765	\$ 2,654	4 %
Restructuring charges	\$ 16	\$ 138	(88)%
Goodwill impairment charge	\$ 1,207	\$ —	—
Operating income	\$ 69	\$ 1,137	(94)%
Diluted EPS from continuing operations	\$ (4.73)	\$ 1.84	n/a
Diluted EPS, including discontinued operations	\$ (4.89)	\$ 1.62	n/a
<u>Adjusted (non-GAAP) Results</u> ⁽³⁾			
Gross profit as % of revenue	24.5 %	24.5 %	0bps
SG&A as % of revenue	16.3 %	16.5 %	(20bps)
Operating income	\$ 1,357	\$ 1,284	6 %
Operating income as % of revenue	8.2 %	8.0 %	20bps
Diluted EPS from continuing operations	\$ 2.50	\$ 2.07	21 %

To facilitate comparison to prior results and expectations, the following table presents key line items that reflect adjusted (non-GAAP) results from both continuing and discontinued operations. Please see "Reconciliation of Non-GAAP Financial Measures" attached to this release for more details.

	Three Months Ended		Change
	Mar 3, 2012	Feb 26, 2011	
Adjusted (non-GAAP) Results, including both continuing and discontinued Operations ⁽⁴⁾			
Revenue	\$ 16,730	\$ 16,256	3%
Gross profit as % of revenue	24.5%	24.4%	10bps
SG&A as % of revenue	16.5%	16.9%	(40bps)
Operating income	\$ 1,326	\$ 1,227	8%
Operating income as % of revenue	7.9%	7.5%	40bps
Diluted EPS	\$ 2.47	\$ 1.98	25%

Fiscal Fourth Quarter 2012 Highlights

- Domestic segment online revenue growth of 21 percent
- Domestic segment mobile phones comparable store sales growth of 20 percent
- Domestic segment connections growth of 13 percent
- Domestic segment tablets and eReaders comparable store sales each increased low triple-digits
- Domestic segment comparable store sales declines in gaming, notebooks, digital imaging and televisions
- International gross profit rate improvement of 120 basis points
- Share repurchases of \$317 million (12.8 million shares)

Fiscal Full Year 2012 Highlights

- Comparable store sales decline of (1.7) percent
- Estimated gain in total market share in the Domestic segment
- Domestic segment online revenue growth of 18 percent
- Domestic segment mobile phones comparable store sales growth of 13 percent
- Domestic segment connections growth of 11 percent
- International adjusted operating income dollars increased 17 percent
- Free cash flow of \$2.5 billion ⁽⁵⁾
- Share repurchases of \$1.5 billion (54.6 million shares)
- Closed U.K. big box pilot stores to refocus Best Buy Europe on 2,400 small format stores
- Purchased CPW's interest in Best Buy Mobile profit share agreement in the U.S. and Canada to more fully capitalize on the significant and growing connections opportunity

Revenue

(\$millions)	Three Months ended March 3, 2012			Prior-Year Period
	Revenue	Change YOY	Comp. Store Sales	Comp. Store Sales
Domestic	\$ 12,600	4.2%	(2.2%)	(5.5%)
International	4,030	1.1%	(2.9%)	(1.7%)
Total	\$ 16,630	3.4%	(2.4%)	(4.7%)

Total company revenue was \$16.6 billion during the fiscal fourth quarter, an increase of 3.4 percent compared to the prior-year period and included a comparable store sales decline of 2.4 percent. Excluding the 53rd week in the fourth quarter of fiscal 2012, total company revenue declined 1.1 percent compared to the prior-year period. The Domestic segment areas of comparable store sales growth included tablets and mobile phones within the Computing & Mobile Phones revenue category and eReaders within the Consumer Electronics revenue category. These increases were more than offset by comparable store sales declines in other areas, including gaming within the Entertainment revenue category, notebooks within the Computing and Mobile Phones category and digital imaging and televisions within the Consumer Electronics revenue category. The Domestic segment online channel delivered a 21 percent revenue increase compared to the prior-year period.

The International segment comparable store sales decline was primarily driven by industry softness in gaming, home theater and digital imaging in Canada and lower connections in Europe given the difficult macro environment, partially offset by gains in our Five Star stores in China.

Gross Profit

(\$millions)	Three Months ended March 3, 2012		
	Gross Profit	Change YOY	% of Revenue
Domestic	\$ 3,015	2%	23.9%
International	1,042	6%	25.9%
Total	\$ 4,057	3%	24.4%
Adjusted gross profit - Domestic	\$ 3,034	3%	24.1%
Adjusted gross profit - International	1,042	6%	25.9%
Adjusted gross profit ⁽³⁾	\$ 4,076	4%	24.5%

Excluding restructuring charges, Domestic segment adjusted gross profit dollars increased 3 percent including the 53rd week and represented a rate decline of 40 basis points. The primary factor influencing this Domestic segment rate decline was a larger mix of lower-margin promotional small and mid-size televisions. International segment gross profit dollar growth of 6 percent was the result of a rate increase of 120 basis points driven by improvements from stores throughout the International segment.

Selling, General and Administrative expenses (“SG&A”)

(\$millions)	Three Months ended March 3, 2012		
	SG&A	Change YOY	% of Revenue
Domestic	\$ 1,932	1%	15.3%
International	833	13%	20.7%
Total	\$ 2,765	4%	16.6%
Adjusted SG&A - Domestic	\$ 1,932	1%	15.3%
Adjusted SG&A - International	787	7%	19.5%
Adjusted SG&A ⁽³⁾	\$ 2,719	2%	16.3%

In the Domestic segment, focused cost control activities resulted in only 1 percent growth in SG&A spending compared to the prior-year period. The International segment's SG&A includes \$46 million in costs related to the purchase of CPW's share of the Best Buy Mobile profit share agreement. Excluding those expenses, International segment adjusted

SG&A spending increased 7 percent, driven primarily by the absence of a Best Buy Mobile profit share payment, which historically was an increase in Domestic segment SG&A and a reduction in International segment SG&A, and new store openings in Canada.

Total company adjusted SG&A dollar spending increased 2 percent and as a percent of revenue improved 20 basis points. Excluding the effect of the 53rd week, total company adjusted SG&A spending was approximately flat.

Operating Income

(\$millions)	Three Months ended March 3, 2012		
	Operating Income	Change YOY	% of Revenue
Domestic	\$ 1,077	8%	8.5%
International	(1,008)	n/a	n/a
Total	\$ 69	(94%)	0.4%
Adjusted operating income - Domestic	\$ 1,102	6%	8.7%
Adjusted operating income - International	255	2%	6.3%
Adjusted operating income ⁽³⁾	\$ 1,357	6%	8.2%

Excluding restructuring charges, costs related to the purchase of CPW's share of the Best Buy Mobile profit share agreement and the goodwill impairment, adjusted operating income for the quarter increased 6 percent to \$1.4 billion, or 8.2 percent of revenue, compared to \$1.3 billion, or 8.0 percent of revenue, for the prior-year period.

Please see the table titled "Reconciliation of Non-GAAP Financial Measures" attached to this release for more detail.

Free Cash Flow, Share Repurchases and Dividends

Fiscal 2012 free cash flow was \$2.5 billion, primarily driven by effective management of inventory levels and the timing of several working capital items at the end of the previous fiscal year. During the fourth quarter, the company repurchased \$317 million, or 12.8 million shares, of its common stock at an average price of \$24.76 per share. For the full year, the company repurchased \$1.5 billion, or 54.6 million shares, of its common stock at an average price of \$27.47 per share. On January 24, 2012, the company paid a quarterly dividend of \$0.16 per common share outstanding, or \$56 million in the aggregate.

Fiscal Year Change

As announced on November 7, 2011, Best Buy will change its fiscal year to end the Saturday nearest the end of January, effective starting in the first quarter of fiscal 2013. Below is detail on the quarterly periods for fiscal 2013, which includes 53 weeks:

1st Fiscal Quarter:	Feb. / March / April	January 29, 2012 to May 5, 2012
2nd Fiscal Quarter:	May / June / July	May 6, 2012 to August 4, 2012
3rd Fiscal Quarter:	Aug. / Sept. / Oct.	August 5, 2012 to November 3, 2012
4th Fiscal Quarter:	Nov. / Dec. / Jan.	November 4, 2012 to February 2, 2013

Under the new fiscal year, fiscal 2013 will include 53 weeks, while the recast fiscal 2012 includes 52 weeks. The company's

annual report for fiscal 2013 on Form 10-K will cover the 11-month period of March 4, 2012, to February 2, 2013. For important information on the fiscal year change, including fiscal 2011 and 2012 financial statements recast for the new fiscal year, please visit the company's investor relations website, www.investors.bestbuy.com.

Fiscal 2013 Annual Guidance

The following guidance is based on the company's new fiscal year. Fiscal 2013 comprises the 53-week period ending on February 2, 2013, and fiscal 2012 now comprises the 52-week period ending on January 28, 2012.

- Revenue expected in the range of \$50.0 billion to \$51.0 billion, reflecting a comparable store sales decline in the range of 2 to 4 percent. These expected results are compared with fiscal 2012 revenue of \$50.0 billion and comparable store sales decline of 2.1 percent (recast for the new fiscal year).
- Adjusted (non-GAAP) operating income dollars expected to decrease 4 to 11 percent when compared to adjusted operating income for fiscal 2012 from continuing operations (recast for the new fiscal year) of \$2.3 billion. Adjusted operating income dollars expected to be in the range of a 4 percent decline to 4 percent growth when compared to adjusted operating income for fiscal 2012 from total operations (including both continuing and discontinued operations recast for the new fiscal year) of \$2.1 billion.
- Adjusted (non-GAAP) diluted EPS expected in the range of \$3.50 to \$3.80, including the expected repurchase of approximately \$750 million to \$1.0 billion of common shares and excluding fiscal 2013 restructuring costs related to the transformation strategy outlined above. This reflects growth of 3 to 12 percent over the fiscal 2012 adjusted EPS based on the new fiscal year of \$3.39.

The company's preliminary estimates for pre-tax restructuring charges in fiscal 2013 related to its transformation strategy outlined above is a range of \$300 to \$350 million, including store closures, severance, asset impairments and other costs. Including these charges, the preliminary GAAP diluted EPS is expected in the range of \$2.85 to \$3.25. Please see "Reconciliation of Non-GAAP Guidance" attached to this release for more detail.

For more information on the fiscal year change, including fiscal 2011 and fiscal 2012 financial statements recast for the new fiscal year, please visit the company's investor relations website, www.investors.bestbuy.com.

Conference Call

Best Buy is scheduled to conduct an earnings conference call at 10:30 a.m. Eastern Time (9:30 a.m. Central Time) on March 29, 2012. A webcast of the call is expected to be available on its Web site at www.investors.bestbuy.com both live and after the call. A telephone replay is also available starting at approximately 12:30 pm Eastern Time (11:30 a.m. Central Time) on March 29 through April 5. The dial-in number for the replay is 800-406-7325 (domestic) or 303-590-3030 (international), and the access code is 4519369.

(1) Best Buy Domestic connections units include pre-paid and post-paid mobile phone handsets and video and broadband services activations.

(2) Best Buy's comparable store sales is comprised of revenue at stores, call centers, and Web sites operating for at least 14 full months as well as revenue related to other comparable sales channels. Relocated, remodeled and expanded stores are excluded from the comparable store sales calculation until at least 14 full months after reopening. Acquired stores are included in the comparable store sales calculation beginning with the first full quarter following the first anniversary of the date of the acquisition. The portion of the calculation of the comparable store sales percentage change attributable

to the International segment excludes the effect of fluctuations in foreign currency exchange rates. The method of calculating comparable store sales varies across the retail industry. As a result, Best Buy's method of calculating comparable store sales may not be the same as other retailers' methods. The calculation of comparable store sales excludes the impact of the extra week of revenue in the fourth quarter of fiscal 2012.

(3) The company defines adjusted gross profit, adjusted SG&A and adjusted operating income from continuing operations for the periods presented as its reported gross profit, SG&A and operating income from continuing operations for those periods calculated in accordance with accounting principles generally accepted in the U.S. ("GAAP") adjusted to exclude the effects of restructuring charges, costs related to the purchase of CPW's share of the Best Buy Mobile profit share agreement ("Best Buy Europe transaction costs") and the goodwill impairment referenced earlier in this release. In addition, the company defines adjusted net earnings and adjusted diluted earnings per share from continuing operations for the periods presented as its reported net earnings and diluted earnings per share from continuing operations calculated in accordance with GAAP adjusted to exclude the effects of restructuring charges, Best Buy Europe transaction costs, the goodwill impairment, gain on sale of investments and the noncontrolling interest impact of the restructuring charges, Best Buy Europe transaction costs and the purchase of CPW's share of the Best Buy Mobile profit share agreement.

These non-GAAP financial measures provide investors with an understanding of the company's gross profit, SG&A, operating income, net earnings and diluted earnings per share from continuing operations adjusted to exclude the effect of the items described above. These non-GAAP financial measures assist investors in making a ready comparison of the company's gross profit, SG&A, operating income, net earnings and diluted earnings per share from continuing operations for its fiscal quarter and year ended March 3, 2012, against the company's results for the respective prior-year periods and against third party estimates of the company's diluted earnings per share for those periods that may not have included the effect of such items. Additionally, management uses these non-GAAP financial measures as an internal measure to analyze trends, allocate resources and analyze underlying operating performance. Please see "Reconciliation of Non-GAAP Financial Measures" attached to this release for more detail.

(4) The company defines adjusted revenue, gross profit, adjusted SG&A and adjusted operating income from total operations for the periods presented as its revenue, gross profit, SG&A and operating income from continuing operations for those periods calculated in accordance with GAAP adjusted to include the effects of discontinued operations and exclude the effects of restructuring charges, Best Buy Europe transaction costs and the goodwill impairment referenced earlier in this release. In addition, the company defines adjusted net earnings and adjusted diluted earnings per share for the periods presented as its reported net earnings and diluted earnings per share calculated in accordance with GAAP adjusted to exclude the effects of restructuring charges, Best Buy Europe transaction costs, the goodwill impairment, gain on sale of investments and the noncontrolling interest impact of the restructuring charges, Best Buy Europe transaction costs and the purchase of CPW's share of the Best Buy Mobile profit share agreement.

These non-GAAP financial measures provide investors with an understanding of the company's revenue, gross profit, SG&A, operating income, net earnings and diluted earnings per share from total operations adjusted to exclude the effect of the items described above. These non-GAAP financial measures assist investors in making a ready comparison of the company's revenue, gross profit, SG&A, operating income, net earnings and diluted earnings per share for its fiscal quarter and year ended March 3, 2012, against the company's results for the respective prior-year periods, against management's previously provided guidance and against third party estimates of the company's diluted earnings per share for those periods that may not have included the effect of such items. Please see "Reconciliation of Non-GAAP Financial Measures" attached to this release for more detail.

(5) Best Buy defines free cash flow as total cash provided by operating activities less additions to property and equipment. This non-GAAP financial measure assists investors in making a ready comparison of the company's free cash flow for the year ended March 3, 2012, against the company's results for the respective prior-year periods and against management's previously provided expectations. Please see "Condensed Consolidated Statements of Cash Flows" attached to this release for more detail.

Forward-Looking and Cautionary Statements:

This news release contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 as contained in Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 that reflect management's current views and estimates regarding future market conditions, company performance and financial results, business prospects, new strategies, the competitive environment and other events. You can identify these statements by the fact that they use words such as "anticipate," "believe," "estimate," "expect,"

“intend,” “project,” “guidance,” “plan,” “outlook,” and other words and terms of similar meaning. These statements involve a number of risks and uncertainties that could cause actual results to differ materially from the potential results discussed in the forward-looking statements. Among the factors that could cause actual results and outcomes to differ materially from those contained in such forward-looking statements are the following: general economic conditions, changes in consumer preferences, credit market constraints, acquisitions and development of new businesses, divestitures, product availability, sales volumes, pricing actions and promotional activities of competitors, profit margins, weather, natural or man-made disasters, changes in law or regulations, foreign currency fluctuation, availability of suitable real estate locations, the company's ability to react to a disaster recovery situation, the impact of labor markets and new product introductions on overall profitability, failure to achieve anticipated benefits of announced transactions, integration challenges relating to new ventures and unanticipated costs associated with previously announced or future restructuring activities. A further list and description of these risks, uncertainties and other matters can be found in the company's annual report and other reports filed from time to time with the Securities and Exchange Commission, including, but not limited to, Best Buy's Annual Report on Form 10-K filed with the SEC on April 25, 2011. Best Buy cautions that the foregoing list of important factors is not complete, and any forward-looking statements speak only as of the date they are made, and Best Buy assumes no obligation to update any forward-looking statement that it may make.

About Best Buy Co., Inc.

Best Buy Co., Inc. (NYSE: BBY) is a leading multi-channel global retailer and developer of technology products and services. Every day our employees - 180,000 strong - are committed to helping deliver the technology solutions that enable easy access to people, knowledge, ideas and fun. We are keenly aware of our role and impact on the world, and we are committed to developing and implementing business strategies that bring sustainable technology solutions to our consumers and communities. For additional information about Best Buy, visit www.investors.bestbuy.com.

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BEST BUY CO., INC.
CONSOLIDATED STATEMENTS OF EARNINGS

(\$ in millions, except per share amounts)
(Unaudited and subject to reclassification)

	Three Months Ended		Twelve Months Ended	
	Mar 3, 2012	Feb 26, 2011	Mar 3, 2012	Feb 26, 2011
Revenue	\$ 16,630	\$ 16,083	\$ 50,705	\$ 49,747
Cost of goods sold	12,554	12,145	38,113	37,197
Restructuring charges - cost of goods sold	19	9	19	9
Gross profit	4,057	3,929	12,573	12,541
<i>Gross profit %</i>	24.4 %	24.4 %	24.8 %	25.2 %
Selling, general and administrative expenses	2,765	2,654	10,242	10,029
<i>SG&A %</i>	16.6 %	16.5 %	20.2 %	20.2 %
Goodwill impairment	1,207	—	1,207	—
Restructuring charges	16	138	39	138
Operating income	69	1,137	1,085	2,374
<i>Operating income %</i>	0.4 %	7.1 %	2.1 %	4.8 %
Other income (expense):				
Gain on sale of investments	—	—	55	—
Investment income and other	11	17	37	43
Interest expense	(32)	(23)	(134)	(86)
Earnings from continuing operations before income tax expense and equity in (loss) earnings of affiliates	48	1,131	1,043	2,331
Income tax expense	370	341	709	779
<i>Effective tax rate</i>	774.1 %	30.1 %	68.0 %	33.4 %
Equity in (loss) earnings of affiliates	(2)	2	(4)	2
Net (loss) earnings from continuing operations	(324)	792	330	1,554
Loss from discontinued operations, net of tax	(108)	(104)	(308)	(188)
Net (loss) earnings including noncontrolling interests	(432)	688	22	1,366
Net earnings from continuing operations attributable to noncontrolling interests	(1,319)	(50)	(1,387)	(127)
Net loss from discontinued operations attributable to noncontrolling interests	53	13	134	38
Net (loss) earnings attributable to Best Buy Co., Inc.	\$ (1,698)	\$ 651	\$ (1,231)	\$ 1,277
Basic (loss) earnings per share attributable to Best Buy Co., Inc.				
Continuing operations	\$ (4.73)	\$ 1.88	\$ (2.89)	\$ 3.51
Discontinued operations	\$ (0.16)	\$ (0.23)	\$ (0.47)	\$ (0.37)
Basic (loss) earnings per share	(4.89)	1.65	(3.36)	3.14
Diluted (loss) earnings per share attributable to Best Buy Co., Inc. ⁽¹⁾				
Continuing operations	(4.73)	1.84	(2.89)	3.44
Discontinued operations	(0.16)	(0.22)	(0.47)	(0.36)
Diluted (loss) earnings per share	(4.89)	1.62	(3.36)	3.08
Dividends declared per Best Buy Co., Inc. common share	\$ 0.16	\$ 0.15	\$ 0.62	\$ 0.58
Weighted average Best Buy Co., Inc. common shares outstanding (in millions)				
Basic	347.5	393.3	366.3	406.1
Diluted	347.5	403.4	366.3	416.5

⁽¹⁾ The calculation of diluted earnings per share assumes the conversion of the company's previously outstanding convertible debentures due in 2022 into 8.8 million shares common stock in both the three and twelve months ended February 26, 2011, and adds back the related after-tax interest expense of \$1.5 and \$5.8 for the three and twelve months ended February 26, 2011, respectively. The calculation of diluted (loss) per share for the three and twelve months ended March 3, 2012 does not include potentially dilutive shares of common stock because their inclusion would be anti-dilutive (i.e., reduce the net loss per share).

BEST BUY CO., INC.
CONDENSED CONSOLIDATED BALANCE SHEETS

(\$ in millions)
(Unaudited and subject to reclassification)

	Mar 3, 2012	Feb 26, 2011
ASSETS		
Current assets		
Cash and cash equivalents	\$ 1,199	\$ 1,103
Short-term investments	—	22
Receivables	2,359	2,348
Merchandise inventories	5,731	5,897
Other current assets	1,079	1,103
Total current assets	10,368	10,473
Net property & equipment	3,471	3,823
Goodwill	1,335	2,454
Tradenames	130	133
Customer relationships	229	203
Equity and other investments	140	328
Other assets	403	435
TOTAL ASSETS	\$ 16,076	\$ 17,849
LIABILITIES & EQUITY		
Current liabilities		
Accounts payable	\$ 5,435	\$ 4,894
Accrued liabilities	2,968	2,771
Short-term debt	480	557
Current portion of long-term debt	43	441
Total current liabilities	8,926	8,663
Long-term liabilities	1,099	1,183
Long-term debt	1,685	711
Equity	4,366	7,292
TOTAL LIABILITIES & EQUITY	\$ 16,076	\$ 17,849

BEST BUY CO., INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(\$ in millions)
(Unaudited and subject to reclassification)

	Twelve Months Ended	
	Mar 3, 2012	Feb 26, 2011
OPERATING ACTIVITIES		
Net earnings including noncontrolling interests	\$ 22	\$ 1,366
Adjustments to reconcile net earnings to total cash provided by operating activities:		
Depreciation and amortization of definite-lived intangible assets	945	978
Goodwill impairment	1,207	—
Realized gain on sale of investments	(55)	—
Other, net	462	209
Changes in operating assets and liabilities, net of acquired assets and liabilities:		
Receivables	(28)	(371)
Merchandise inventories	120	(400)
Accounts payable	643	(443)
Other assets and liabilities	(23)	(149)
Total cash provided by operating activities	3,293	1,190
INVESTING ACTIVITIES		
Additions to property and equipment	(766)	(744)
Other, net	42	175
Total cash used in investing activities	(724)	(569)
FINANCING ACTIVITIES		
Repurchase of common stock	(1,500)	(1,193)
Borrowings (repayments) of debt, net	509	(99)
Payment to noncontrolling interest	(1,303)	—
Other, net	(184)	(65)
Total cash used in financing activities	(2,478)	(1,357)
EFFECT OF EXCHANGE RATE CHANGES ON CASH	5	13
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	96	(723)
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	1,103	1,826
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$ 1,199	\$ 1,103
Total cash provided by operating activities	\$ 3,293	\$ 1,190
Additions to property and equipment	(766)	(744)
Free cash flow	\$ 2,527	\$ 446

BEST BUY CO., INC.
SEGMENT INFORMATION
(\$ in millions)
(Unaudited and subject to reclassification)

Domestic Segment Performance Summary - Continuing Operations

	Three Months Ended		Twelve Months Ended	
	Mar 3, 2012	Feb 26, 2011	Mar 3, 2012	Feb 26, 2011
Revenue	\$ 12,600	\$ 12,096	\$ 37,615	\$ 37,070
Gross profit	\$ 3,015	\$ 2,946	\$ 9,186	\$ 9,314
SG&A	\$ 1,932	\$ 1,920	\$ 7,307	\$ 7,229
Operating income	\$ 1,077	\$ 995	\$ 1,855	\$ 2,054
Key Metrics (GAAP):				
Comparable store sales % change ⁽¹⁾	(2.2)%	(5.5)%	(1.6)%	(3.0)%
Gross profit as % of revenue	23.9 %	24.4 %	24.4 %	25.1 %
SG&A as % of revenue	15.3 %	15.9 %	19.4 %	19.5 %
Operating income as % of revenue	8.5 %	8.2 %	4.9 %	5.5 %
Adjusted (non-GAAP) Key Metrics: ⁽²⁾				
Gross profit as % of revenue	24.1 %	24.5 %	24.5 %	25.1 %
SG&A as % of revenue	15.3 %	15.9 %	19.4 %	19.5 %
Operating income	\$ 1,102	\$ 1,035	\$ 1,898	\$ 2,094
Operating income % of revenue	8.7 %	8.6 %	5.0 %	5.6 %

International Segment Performance Summary - Continuing Operations

	Three Months Ended		Twelve Months Ended	
	Mar 3, 2012	Feb 26, 2011	Mar 3, 2012	Feb 26, 2011
Revenue	\$ 4,030	\$ 3,987	\$ 13,090	\$ 12,677
Gross profit	\$ 1,042	\$ 983	\$ 3,387	\$ 3,227
SG&A	\$ 833	\$ 734	\$ 2,935	\$ 2,800
Operating (loss) income	\$ (1,008)	\$ 142	\$ (770)	\$ 320
Key Metrics (GAAP):				
Comparable store sales % change ⁽¹⁾	(2.9)%	(1.7)%	(2.1)%	2.3%
Gross profit as % of revenue	25.9 %	24.7 %	25.9 %	25.5%
SG&A as % of revenue	20.7 %	18.4 %	22.4 %	22.1%
Operating (loss) income as % of revenue	(25.0)%	3.6 %	(5.9)%	2.5%
Adjusted (non-GAAP) Key Metrics: ⁽²⁾				
Gross profit as % of revenue	25.9 %	24.7 %	25.9 %	25.5%
SG&A as % of revenue	19.5 %	18.4 %	22.1 %	22.1%
Operating income	\$ 255	\$ 249	\$ 498	\$ 427
Operating income % of revenue	6.3 %	6.2 %	3.8 %	3.4%

⁽¹⁾ Best Buy's comparable store sales is comprised of revenue at stores, call centers, and Web sites operating for at least 14 full months as well as revenue related to other comparable sales channels. Relocated, remodeled and expanded stores are excluded from the comparable store sales calculation until at least 14 full months after reopening. Acquired stores are included in the comparable store sales calculation beginning with the first full quarter following the first anniversary of the date of the acquisition. The portion of the calculation of the comparable store sales percentage change attributable to the International segment excludes the effect of fluctuations in foreign currency exchange rates. The method of calculating comparable store sales varies across the retail industry. As a result, Best Buy's method of calculating comparable store sales may not be the same as other retailers' methods.

⁽²⁾ Domestic segment excludes the impact of previously announced restructuring charges. International segment excludes the impact of previously announced restructuring charges, Best Buy Europe transaction costs and goodwill impairment. Please see table titled "Reconciliation of Non-GAAP Financial Measures" at the back of this release.

BEST BUY CO., INC.
REVENUE CATEGORY SUMMARY
(Unaudited and subject to reclassification)

Domestic Segment Summary - Continuing Operations

	Revenue Mix Summary		Comparable Store Sales	
	Three Months Ended		Three Months Ended	
	Mar 3, 2012	Feb 26, 2011	Mar 3, 2012	Feb 26, 2011
Consumer Electronics	38%	39%	(4.2)%	(6.5)%
Computing and Mobile Phones ⁽¹⁾	38%	34%	7.6 %	(2.5)%
Entertainment	13%	17%	(21.0)%	(14.3)%
Appliances	5%	4%	13.2 %	6.5 %
Services ⁽²⁾	5%	5%	(4.5)%	7.5 %
Other	1%	1%	n/a	n/a
Total	100%	100%	(2.2)%	(5.5)%

International Segment Summary - Continuing Operations

	Revenue Mix Summary		Comparable Store Sales	
	Three Months Ended		Three Months Ended	
	Mar 3, 2012	Feb 26, 2011	Mar 3, 2012	Feb 26, 2011
Consumer Electronics	24%	24%	(5.9)%	(6.7)%
Computing and Mobile Phones ⁽¹⁾	54%	53%	(0.8)%	2.6 %
Entertainment	6%	7%	(17.6)%	(9.9)%
Appliances	9%	8%	6.7 %	0.9 %
Services ⁽²⁾	7%	8%	0.1 %	(5.2)%
Other	<1%	<1%	n/a	n/a
Total	100%	100%	(2.9)%	(1.7)%

⁽¹⁾ The previous "Home Office" revenue category has been renamed to "Computing and Mobile Phones" to more clearly describe the key products contained within the category. However, the composition of the products within this category has not changed from previous disclosures.

⁽²⁾ The "Services" revenue category consists primarily of service contracts, extended warranties, computer related services, product repair and delivery and installation for home theater, mobile audio and appliances.

BEST BUY CO., INC.
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES
CONTINUING OPERATIONS

(\$ in millions, except per share amounts)
(Unaudited and subject to reclassification)

The following information provides reconciliations of non-GAAP financial measures from continuing operations presented in the accompanying news release to the most comparable financial measures calculated and presented in accordance with accounting principles generally accepted in the U.S. ("GAAP"). The company has provided non-GAAP financial measures, which are not calculated or presented in accordance with GAAP, as information supplemental and in addition to the financial measures presented in the accompanying news release that are calculated and presented in accordance with GAAP. Such non-GAAP financial measures should not be considered superior to, as a substitute for, or as an alternative to, and should be considered in conjunction with, the GAAP financial measures presented in the news release. The non-GAAP financial measures in the accompanying news release may differ from similar measures used by other companies.

The following tables reconcile gross profit, SG&A, operating income, net earnings and diluted earnings per share for the periods presented for continuing operations (GAAP financial measures) to adjusted gross profit, adjusted SG&A, adjusted operating income, adjusted net earnings and adjusted diluted earnings per share for continuing operations (non-GAAP financial measures) for the periods presented.

	Three Months Ended Mar 3, 2012		Three Months Ended Feb 26, 2011	
	\$	% of Rev.	\$	% of Rev.
<i>Domestic - Continuing Operations</i>				
Gross profit	\$ 3,015	23.9 %	\$ 2,946	24.4%
Restructuring charges - COGS	19	0.2 %	9	0.1%
Adjusted gross profit	<u>\$ 3,034</u>	<u>24.1 %</u>	<u>\$ 2,955</u>	<u>24.5%</u>
Operating income	\$ 1,077	8.5 %	995	8.2%
Restructuring charges - COGS	19	0.2 %	9	0.1%
Restructuring charges	6	— %	31	0.3%
Adjusted operating income	<u>\$ 1,102</u>	<u>8.7 %</u>	<u>\$ 1,035</u>	<u>8.6%</u>
<i>International - Continuing Operations</i>				
SG&A	\$ 833	20.7 %	\$ 734	18.4%
Best Buy Europe transaction costs - SG&A	(46)	(1.2)%	n/a	n/a
Adjusted SG&A	<u>\$ 787</u>	<u>19.5 %</u>	<u>\$ 734</u>	<u>18.4%</u>
Operating (loss) income	\$ (1,008)	(25.0)%	\$ 142	3.6%
Restructuring charges	10	0.2 %	107	2.6%
Best Buy Europe transaction costs - SG&A	46	1.1 %	n/a	n/a
Goodwill impairment	1,207	30.0 %	n/a	n/a
Adjusted operating income	<u>\$ 255</u>	<u>6.3 %</u>	<u>\$ 249</u>	<u>6.2%</u>
<i>Consolidated - Continuing Operations</i>				
Gross profit	\$ 4,057	24.4 %	\$ 3,929	24.4%
Restructuring charges - COGS	19	0.1 %	9	0.1%
Adjusted gross profit	<u>\$ 4,076</u>	<u>24.5 %</u>	<u>\$ 3,938</u>	<u>24.5%</u>
SG&A	\$ 2,765	16.6 %	\$ 2,654	16.5%
Best Buy Europe transaction costs - SG&A	(46)	(0.3)%	n/a	n/a
Adjusted SG&A	<u>\$ 2,719</u>	<u>16.3 %</u>	<u>\$ 2,654</u>	<u>16.5%</u>
Operating income	\$ 69	0.4 %	\$ 1,137	7.1%
Restructuring charges - COGS	19	0.1 %	9	—%
Restructuring charges	16	0.1 %	138	0.9%
Best Buy Europe transaction costs - SG&A	46	0.3 %	n/a	n/a
Goodwill impairment	1,207	7.3 %	n/a	n/a
Adjusted operating income	<u>\$ 1,357</u>	<u>8.2 %</u>	<u>\$ 1,284</u>	<u>8.0%</u>

	Three Months Ended Mar 3, 2012		Three Months Ended Feb 26, 2011	
	\$	% of Rev.	\$	% of Rev.
Net (loss) earnings	(1,643)		742	
After-tax impact of:				
Restructuring charges - COGS	12		6	
Restructuring charges	12		87	
Best Buy Europe transaction costs - SG&A	33		n/a	
Goodwill impairment	1,180		n/a	
Restructuring charges - NCI	(4)		n/a	
Best Buy Europe transaction costs - NCI	(13)		n/a	
BBYM profit share buyout - NCI	1,303		n/a	
Adjusted net earnings	<u>\$ 880</u>		<u>\$ 835</u>	
(Basic) Diluted EPS	\$ (4.73)		1.84	
Per share impact of:				
Diluted share count	0.07		n/a	
Restructuring charges - COGS	0.03		0.02	
Restructuring charges	0.03		0.21	
Best Buy Europe transaction costs - SG&A	0.10		n/a	
Goodwill impairment	3.35		n/a	
Restructuring charges - NCI	(0.01)		n/a	
Best Buy Europe transaction costs - NCI	(0.04)		n/a	
BBYM profit share buyout - NCI	3.70		n/a	
Adjusted diluted EPS	<u>\$ 2.50</u>		<u>2.07</u>	

	Twelve Months Ended Mar 3, 2012		Twelve Months Ended Feb 26, 2011	
	\$	% of Rev.	\$	% of Rev.
<u>Domestic - Continuing Operations</u>				
Gross profit	\$ 9,186	24.4 %	\$ 9,314	25.1%
Restructuring charges - COGS	19	0.1 %	9	—%
Adjusted gross profit	<u>\$ 9,205</u>	<u>24.5 %</u>	<u>\$ 9,323</u>	<u>25.1%</u>
Operating income	\$ 1,855	4.9 %	\$ 2,054	5.5%
Restructuring charges - COGS	19	— %	9	—%
Restructuring charges	24	0.1 %	31	0.1%
Adjusted operating income	<u>\$ 1,898</u>	<u>5.0 %</u>	<u>\$ 2,094</u>	<u>5.6%</u>

<u>International - Continuing Operations</u>				
SG&A	\$ 2,935	22.4 %	\$ 2,800	22.1%
Best Buy Europe transaction costs - SG&A	(46)	(0.3)%	n/a	n/a
Adjusted SG&A	<u>\$ 2,889</u>	<u>22.1 %</u>	<u>\$ 2,800</u>	<u>22.1%</u>
Operating (loss) income	\$ (770)	(5.9)%	\$ 320	2.5%
Restructuring charges	15	0.1 %	107	0.9%
Best Buy Europe transaction costs - SG&A	46	0.4 %	n/a	n/a
Goodwill impairment	1,207	9.2 %	n/a	n/a
Adjusted operating income	<u>\$ 498</u>	<u>3.8 %</u>	<u>\$ 427</u>	<u>3.4%</u>

	Twelve Months Ended Mar 3, 2012		Twelve Months Ended Feb 26, 2011	
	\$	% of Rev.	\$	% of Rev.
<i>Consolidated - Continuing Operations</i>				
Gross profit	\$ 12,573	24.8 %	\$ 12,541	25.2%
Restructuring charges - COGS	19	— %	9	—%
Adjusted gross profit	\$ 12,592	24.8 %	\$ 12,550	25.2%
SG&A	\$ 10,242	20.2 %	\$ 10,029	20.2%
Best Buy Europe transaction costs - SG&A	(46)	(0.1)%	n/a	n/a
Adjusted SG&A	\$ 10,196	20.1 %	\$ 10,029	20.2%
Operating income	\$ 1,085	2.1 %	\$ 2,374	4.8%
Restructuring charges - COGS	19	— %	9	—%
Restructuring charges	39	0.1 %	138	0.3%
Best Buy Europe transaction costs - SG&A	46	0.1 %	n/a	n/a
Goodwill impairment	1,207	2.4 %	n/a	n/a
Adjusted operating income	\$ 2,396	4.7 %	\$ 2,521	5.1%
Net (loss) earnings	\$ (1,057)		\$ 1,427	
After-tax impact of:				
Restructuring charges - COGS	12		6	
Restructuring charges	26		87	
Best Buy Europe transaction costs - SG&A	33		n/a	
Goodwill impairment	1,180		n/a	
Gain on sale of investments	(48)		n/a	
Restructuring charges - NCI	(4)		n/a	
Best Buy Europe transaction costs - NCI	(13)		n/a	
BBYM profit share buyout - NCI	1,303		n/a	
Adjusted net earnings	\$ 1,432		\$ 1,520	
(Basic) Diluted EPS	\$ (2.89)		\$ 3.44	
Per share impact of:				
Diluted share count	0.08		n/a	
Restructuring charges - COGS	0.03		0.02	
Restructuring charges	0.07		0.20	
Best Buy Europe transaction costs - SG&A	0.09		n/a	
Goodwill impairment	3.15		n/a	
Gain on sale of investments	(0.13)		n/a	
Restructuring charges - NCI	(0.01)		n/a	
Best Buy Europe transaction costs - NCI	(0.03)		n/a	
BBYM profit share buyout - NCI	3.48		n/a	
Adjusted diluted EPS	\$ 3.84		\$ 3.66	

BEST BUY CO., INC.
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES
TOTAL OPERATIONS (CONTINUING AND DISCONTINUED)

(\$ in millions, except per share amounts)
(Unaudited and subject to reclassification)

The following information provides reconciliations of non-GAAP financial measures from total operations presented in the accompanying news release to the most comparable financial measures calculated and presented in accordance with accounting principles generally accepted in the U.S. ("GAAP"). The company has provided non-GAAP financial measures, which are not calculated or presented in accordance with GAAP, as information supplemental and in addition to the financial measures presented in the accompanying news release that are calculated and presented in accordance with GAAP. Such non-GAAP financial measures should not be considered superior to, as a substitute for, or as an alternative to, and should be considered in conjunction with, the GAAP financial measures presented in the news release. The non-GAAP financial measures in the accompanying news release may differ from similar measures used by other companies.

The following tables reconcile revenue, gross profit, SG&A, operating income, net earnings and diluted earnings per share for the periods presented for total operations, which includes continuing and discontinued operations (GAAP financial measures), to adjusted revenue, gross profit, adjusted SG&A, adjusted operating income, adjusted net earnings and adjusted diluted earnings per share for total operations (non-GAAP financial measures) for the periods presented.

	Three Months Ended Mar 3, 2012		Three Months Ended Feb 26, 2011	
	\$	% of Rev.	\$	% of Rev.
<i>Consolidated - Total Operations</i>				
Revenue - continuing operations	\$ 16,630		\$ 16,083	
Revenue - discontinued operations	100		173	
Revenue - total operations	<u>\$ 16,730</u>		<u>\$ 16,256</u>	
Gross profit	\$ 4,077	24.4 %	\$ 3,943	24.3%
Continuing operations				
Restructuring charges - COGS	19	0.1 %	9	—%
Discontinued operations				
Restructuring charges - COGS	(2)	— %	15	0.1%
Adjusted gross profit	<u>\$ 4,094</u>	<u>24.5 %</u>	<u>\$ 3,967</u>	<u>24.4%</u>
<i>Consolidated - Total Operations</i>				
SG&A	\$ 2,814	16.8 %	\$ 2,740	16.9%
Continuing operations				
Best Buy Europe transaction costs - SG&A	(46)	(0.3)%	n/a	n/a
Adjusted SG&A	<u>\$ 2,768</u>	<u>16.5 %</u>	<u>\$ 2,740</u>	<u>16.9%</u>
<i>Consolidated - Total Operations</i>				
Operating (loss) income	\$ (60)	(0.4)%	\$ 1,005	6.2%
Continuing operations				
Restructuring charges - COGS	19	0.1 %	9	—%
Restructuring charges	16	0.1 %	138	0.8%
Best Buy Europe transaction costs - SG&A	46	0.3 %	n/a	n/a
Goodwill impairment	1,207	7.2 %	n/a	n/a
Discontinued operations				
Restructuring charges - COGS	(2)	— %	15	0.1%
Restructuring charges	100	0.6 %	60	0.4%
Adjusted operating income	<u>\$ 1,326</u>	<u>7.9 %</u>	<u>\$ 1,227</u>	<u>7.5%</u>

	Three Months Ended Mar 3, 2012		Three Months Ended Feb 26, 2011	
	\$	% of Rev.	\$	% of Rev.
<i>Consolidated - Total Operations</i>				
Net (loss) earnings	\$	(1,698)	\$	651
Continuing operations				
After-tax impact of:				
Restructuring charges - COGS		12		6
Restructuring charges		12		87
Best Buy Europe transaction costs - SG&A		33		n/a
Goodwill impairment		1,180		n/a
Restructuring charges - NCI		(4)		n/a
Best Buy Europe transaction costs - NCI		(13)		n/a
BBYM profit share buyout - NCI		1,303		n/a
Discontinued operations				
After-tax impact of:				
Restructuring charges - COGS		(2)		10
Restructuring charges		93		44
Restructuring charges - NCI		(45)		n/a
Adjusted net earnings	\$	871	\$	798
(Basic) Diluted EPS	\$	(4.89)	\$	1.62
Per share impact of diluted share count		0.07		n/a
Continuing operations				
Per share impact of:				
Restructuring charges - COGS		0.03		0.02
Restructuring charges		0.03		0.21
Best Buy Europe transaction costs - SG&A		0.10		n/a
Goodwill impairment		3.35		n/a
Restructuring charges - NCI		(0.01)		n/a
Best Buy Europe transaction costs - NCI		(0.04)		n/a
BBYM profit share buyout - NCI		3.70		n/a
Discontinued operations				
Per share impact of:				
Restructuring charges - COGS		—		0.02
Restructuring charges		0.26		0.11
Restructuring charges - NCI		(0.13)		n/a
Adjusted diluted EPS	\$	2.47	\$	1.98

	Twelve Months Ended Mar 3, 2012		Twelve Months Ended Feb 26, 2011		
	\$	% of Rev.	\$	% of Rev.	
<i>Consolidated - Total Operations</i>					
Revenue - continuing operations	\$	50,705	\$	49,747	
Revenue - discontinued operations		411		525	
Revenue - total operations	\$	51,116	\$	50,272	
<i>Consolidated - Total Operations</i>					
Gross profit	\$	12,648	\$	12,637	25.1%
Continuing operations					
Restructuring charges - COGS		19		9	—%
Discontinued operations					
Restructuring charges - COGS		11		15	0.1%
Adjusted gross profit	\$	12,678	\$	12,661	25.2%

	Twelve Months Ended Mar 3, 2012		Twelve Months Ended Feb 26, 2011	
	\$	% of Rev.	\$	% of Rev.
<i>Consolidated - Total Operations</i>				
SG&A	10,497	20.5 %	10,325	20.5%
Continuing operations				
Best Buy Europe transaction costs - SG&A	(46)	(0.1)%	n/a	n/a
Adjusted SG&A	<u>10,451</u>	<u>20.4 %</u>	<u>10,325</u>	<u>20.5%</u>
<i>Consolidated - Total Operations</i>				
Operating (loss) income	\$ 687	1.3 %	\$ 2,114	4.2%
Continuing operations				
Restructuring charges - COGS	19	0.1 %	9	—%
Restructuring charges	39	0.1 %	138	0.3%
Best Buy Europe transaction costs - SG&A	46	0.1 %	n/a	n/a
Goodwill impairment	1,207	2.4 %	n/a	n/a
Discontinued operations				
Restructuring charges - COGS	11	— %	15	—%
Restructuring charges	218	0.4 %	60	0.1%
Adjusted operating income	<u>\$ 2,227</u>	<u>4.4 %</u>	<u>\$ 2,336</u>	<u>4.6%</u>
<i>Consolidated - Total Operations</i>				
Net (loss) earnings	\$ (1,231)		\$ 1,277	
Continuing operations				
After-tax impact of:				
Restructuring charges - COGS	12		6	
Restructuring charges	26		87	
Best Buy Europe transaction costs - SG&A	33		n/a	
Goodwill impairment	1,180		n/a	
Gain on sale of investments	(48)		n/a	
Restructuring charges - NCI	(4)		n/a	
Best Buy Europe transaction costs - NCI	(13)		n/a	
BBYM profit share buyout - NCI	1,303		n/a	
Discontinued operations				
After-tax impact of:				
Restructuring charges - COGS	8		10	
Restructuring charges	178		44	
Restructuring charges - NCI	(85)		n/a	
Adjusted net earnings	<u>\$ 1,359</u>		<u>\$ 1,424</u>	
(Basic) Diluted EPS	\$ (3.36)		\$ 3.08	
Per share impact of diluted share count	0.09		n/a	
Continuing operations				
Per share impact of:				
Restructuring charges - COGS	0.03		0.02	
Restructuring charges	0.07		0.20	
Best Buy Europe transaction costs - SG&A	0.09		n/a	
Goodwill impairment	3.15		n/a	
Gain on sale of investments	(0.13)		n/a	
Restructuring charges - NCI	(0.01)		n/a	
Best Buy Europe transaction costs - NCI	(0.03)		n/a	
BBYM profit share buyout - NCI	3.48		n/a	
Discontinued operations				
Per share impact of:				
Restructuring charges - COGS	0.02		0.02	
Restructuring charges	0.47		0.11	
Restructuring charges - NCI	<u>(0.23)</u>		<u>n/a</u>	

Adjusted diluted EPS

\$ 3.64

\$ 3.43

BEST BUY CO., INC.
RECONCILIATION OF NON-GAAP GUIDANCE
(Unaudited and subject to reclassification)

The following information provides reconciliations of non-GAAP financial measures presented in the accompanying news release to the most comparable financial measures calculated and presented in accordance with GAAP. The company has provided non-GAAP financial measures, which are not calculated or presented in accordance with GAAP, as information supplemental and in addition to the financial measures presented in the accompanying news release that are calculated and presented in accordance with GAAP. Such non-GAAP financial measures should not be considered superior to, as a substitute for, or as an alternative to, and should be considered in conjunction with, the GAAP financial measures presented in the news release. The non-GAAP financial measures in the accompanying news release may differ from similar measures used by other companies.

The following tables reconcile operating income from continuing operations, operating income from total operations (including both continuing and discontinued operations) and EPS guidance for the period presented (GAAP financial measures) to adjusted operating income from continuing operations, adjusted operating income from total operations (including both continuing and discontinued operations) and adjusted diluted EPS guidance (non-GAAP financial measures) for the period presented.

	Twelve Months Ending February 2, 2013
Reconciliation of Adjusted Operating Income Percent Change - Continuing operations	
Operating income % increase	71% - 93%
Fiscal 2012 adjustments to exclude certain charges	
Restructuring charges - cost of goods sold	(3%) - (4%)
Best Buy Europe transaction costs - SG&A	(7%) - (8%)
Restructuring charges	(5%) - (6%)
Goodwill impairment	(82%) - (92%)
Total impact of fiscal 2012 adjustments	(26%) - (17%)
Expected fiscal 2013 restructuring charges	15% - 13%
Adjusted operating income % (decrease)	(11%) - (4%)
Reconciliation of Adjusted Operating Income Percent Change - Total Operations ⁽¹⁾	
Operating income % increase	202% - 240%
Fiscal 2012 adjustments to exclude certain charges	
Restructuring charges - cost of goods sold	(16%) - (17%)
Best Buy Europe transaction costs - SG&A	(21%) - (24%)
Restructuring charges	(81%) - (91%)
Goodwill impairment	(105%) - (118%)
Total impact of fiscal 2012 adjustments	(21%) - (10%)
Expected fiscal 2013 restructuring charges	17% - 14%
Adjusted operating income % increase (decrease)	(4%) - 4%
Reconciliation of Adjusted Diluted EPS	
Diluted EPS guidance	\$2.85 - \$3.25
Restructuring charges	\$0.65 - \$0.55
Adjusted diluted EPS guidance	\$3.50 - \$3.80

⁽¹⁾ Provided for context to understand our operating income guidance from continuing operations.

BEST BUY FISCAL YEAR CHANGE OVERVIEW

OVERVIEW

To align Best Buy's quarterly reporting with peer retailers, beginning in fiscal 2013 the company's fiscal year will end on the Saturday nearest the end of January, instead of the end of February, as it previously did. The change impacts U.S. and Canada fiscal calendars (Europe, China and Mexico remain on their current schedules and thus will now be on a one month-lag versus two months). The table below outlines the new fiscal calendar for 2013 and 2014.

Fiscal Calendar 2013 (53 weeks)

NOTE: FY13 Form 10K (transition report) will be based on an 11 month year (Mar - Jan)

Q1	Feb / March / April	Jan. 29, 2012 to May 5, 2012	14 weeks
Q2	May / June / July	May 6, 2012 to Aug. 4, 2012	13 weeks
Q3	Aug / Sept / Oct	Aug. 5, 2012 to Nov. 3, 2012	13 weeks
Q4	Nov / Dec / Jan	Nov. 4, 2012 to Feb. 2, 2013	13 weeks

Questions? Please contact
Best Buy's Investor Relations
(949) 758-1437 or
moneytalk@bestbuy.com

Fiscal Calendar 2014 (52 weeks)

Q1	Feb / March / April	Feb. 3, 2013 to May 4, 2013	13 weeks
Q2	May / June / July	May 5, 2013 to Aug. 3, 2013	13 weeks
Q3	Aug / Sept / Oct	Aug. 4, 2013 to Nov. 2, 2013	13 weeks
Q4	Nov / Dec / Jan	Nov. 3, 2013 to Feb. 1, 2014	13 weeks

RECAST FINANCIAL INFORMATION FOR FY12 AND FY11

FY12 and FY11 have been recast for the new fiscal calendar. The tables below outline how the years were recast.

RECAST Fiscal 2012 (52 weeks²)

Q1	Feb / March / April	Jan. 30, 2011 to Apr. 30, 2011	13 weeks
Q2	May / June / July	May 1, 2011 to July 30, 2011	13 weeks
Q3	Aug / Sept / Oct	July 31, 2011 to Oct. 29, 2011	13 weeks
Q4	Nov / Dec / Jan	Oct. 30, 2011 to Jan. 28, 2012	13 weeks

For reference: OLD Fiscal 2012 (53 weeks)

Q1	March / April / May	Feb. 27, 2011 to May 28, 2011	13 weeks
Q2	June / July / August	May 29, 2011 to Aug. 27, 2011	13 weeks
Q3	Sept / Oct / Nov	Aug. 28, 2011 to Nov. 26, 2011	13 weeks
Q4	Dec / Jan / Feb	Nov. 27, 2011 to March 3, 2012	14 weeks

RECAST Fiscal 2011 (52 weeks)

Q1	Feb / March / April	Jan. 31, 2010 to May 1, 2010	13 weeks
Q2	May / June / July	May 2, 2010 to July 31, 2010	13 weeks
Q3	Aug / Sept / Oct	Aug. 1, 2010 to Oct. 30, 2010	13 weeks
Q4	Nov / Dec / Jan	Oct. 31, 2010 to Jan. 29, 2011	13 weeks

For reference: OLD Fiscal 2011 (52 weeks)

Q1	March / April / May	Feb. 28, 2010 to May 29, 2010	13 weeks
Q2	June / July / August	May 30, 2010 to Aug. 28, 2010	13 weeks
Q3	Sept / Oct / Nov	Aug. 29, 2010 to Nov. 27, 2010	13 weeks
Q4	Dec / Jan / Feb	Nov. 28, 2010 to Feb. 26, 2011	13 weeks

The following list of financial statements are recast for the new fiscal calendar for FY12 and FY11 and available in this workbook:

[Income Statement](#) [Balance Sheet](#) [Segment Information](#)
[Non-GAAP Reconciliations](#) [Cash Flow \(YTD Basis\)](#) [Revenue Category Summary](#)

¹Note February FY12 will be "recycled" for US and Canada operations. For all other international entities, this will be the actual results of January 2012 due to the change in the lag for reporting results from 2 months to 1 month.

²Note the recast FY12 calendar will include February FY11 which is a 4 week month. Under the new fiscal calendar and utilizing February FY11, the recast FY12 calendar will be a 52 week year.

BEST BUY CO., INC.
CONSOLIDATED STATEMENTS OF GAAP EARNINGS
Historical Financials Recast for New Fiscal Year
(\$ in millions, except per share amounts)
(Unaudited and subject to reclassification)

	Fiscal Year 2011					Fiscal Year 2012				
	Q1 5/1/2010	Q2 7/31/2010	Q3 10/30/2010	Q4 1/29/2011	Year 1/29/2011	Q1 4/30/2011	Q2 7/30/2011	Q3 10/29/2011	Q4 1/28/2012	Year 1/28/2012
Revenue	\$ 11,322	\$10,902	\$ 10,981	\$10,697	\$40,902	\$11,389	\$10,856	\$11,145	\$10,671	\$40,041
Cost of goods sold	6,467	6,076	6,100	12,728	37,377	6,448	6,094	6,292	12,798	37,632
Restructuring charges - cost of goods sold	-	-	-	0	0	-	-	-	10	10
Gross profit	2,855	2,826	2,875	3,969	12,510	2,921	2,762	2,853	3,854	12,300
Gross profit %	25.2%	25.9%	26.2%	37.2%	30.6%	25.6%	25.4%	25.6%	36.1%	30.8%
Selling, general and administrative expenses	2,427	2,435	2,444	2,702	10,008	2,457	2,502	2,472	2,736	10,167
SG&A %	21.4%	22.3%	22.2%	25.4%	24.5%	21.6%	23.0%	22.2%	25.7%	25.3%
Goodwill impairment	-	-	-	-	-	-	-	-	1,207	1,207
Restructuring charges	-	-	-	135	135	4	-	-	32	36
Operating income (loss)	428	391	431	1,123	2,373	460	390	381	(121)	980
Operating income (loss) %	3.8%	3.6%	3.9%	10.5%	5.8%	4.0%	3.6%	3.4%	(1.1%)	2.4%
Other income (expense):										
Gain on sale of investments	-	-	-	-	-	-	-	-	55	55
Investment income and other	13	5	9	12	39	17	8	-	21	46
Interest expense	(24)	(20)	(19)	(22)	(85)	(28)	(33)	(37)	(31)	(129)
Earnings (loss) from continuing operations before income tax expense and equity in loss of affiliates	417	376	421	1,113	2,327	449	355	344	(79)	952
Income tax expense	180	145	148	334	787	155	87	122	328	692
Effective tax rate	43.2%	38.6%	35.2%	30.0%	33.8%	34.6%	24.5%	35.5%	80.9%	72.7%
Equity in earnings (loss) of affiliates	-	-	-	2	2	(1)	-	(2)	(1)	(4)
Net earnings (loss) from continuing operations	237	231	273	781	1,542	293	148	220	(405)	256
Loss from discontinued operations, net of tax	(29)	(33)	(21)	(85)	(188)	(54)	(37)	(48)	(188)	(325)
Net earnings (loss) including noncontrolling interest	238	198	252	696	1,354	239	111	174	(593)	(69)
Net (earnings) loss from continuing operations attributable to noncontrolling interests	(32)	(13)	(32)	(51)	(128)	(36)	2	(47)	(1,305)	(1,368)
Net loss from discontinued operations attributable to noncontrolling interests	8	10	9	13	38	11	15	29	79	134
Net earnings (loss) attributable to Best Buy Co., Inc.	\$ 202	\$ 185	\$ 220	\$ 645	\$ 1,284	\$ 212	\$ 128	\$ 156	\$ (1,819)	\$ (1,323)
Basic earnings (loss) per share attributable to Best Buy Co., Inc.:										
Continuing operations	\$ 0.54	\$ 0.52	\$ 0.60	\$ 1.85	\$ 3.47	\$ 0.65	\$ 0.40	\$ 0.46	\$ (4.86)	\$ (3.05)
Discontinued operations	\$ (0.06)	\$ (0.05)	\$ (0.03)	\$ (0.18)	\$ (0.32)	\$ (0.11)	\$ (0.08)	\$ (0.05)	\$ (0.31)	\$ (0.52)
Basic earnings per share	\$ 0.48	\$ 0.47	\$ 0.57	\$ 1.67	\$ 3.15	\$ 0.54	\$ 0.34	\$ 0.43	\$ (5.17)	\$ (3.57)
Diluted earnings (loss) per share attributable to Best Buy Co., Inc.:										
Continuing operations	\$ 0.52	\$ 0.51	\$ 0.58	\$ 1.81	\$ 3.39	\$ 0.64	\$ 0.39	\$ 0.47	\$ (4.86)	\$ (3.05)
Discontinued operations	\$ (0.06)	\$ (0.05)	\$ (0.03)	\$ (0.18)	\$ (0.31)	\$ (0.11)	\$ (0.08)	\$ (0.05)	\$ (0.31)	\$ (0.52)
Diluted earnings per share	\$ 0.47	\$ 0.46	\$ 0.55	\$ 1.63	\$ 3.08	\$ 0.53	\$ 0.34	\$ 0.42	\$ (5.17)	\$ (3.57)
Dividends declared per Best Buy Co., Inc. common share	\$ 0.14	\$ 0.14	\$ 0.15	\$ 0.15	\$ 0.58	\$ 0.15	\$ 0.15	\$ 0.16	\$ 0.16	\$ 0.62
Weighted average Best Buy Co., Inc. common shares outstanding (in millions):										
Basic	419.7	417.7	400.0	383.9	408.1	391.1	378.0	363.4	351.8	370.6
Diluted	430.7	428.5	411.2	404.9	418.8	400.7	385.8	372.4	351.8	370.6

BEST BUY CO., INC.
NON-GAAP RECONCILIATION
Historical Financials Report for New Fiscal Year
(\$ in millions, except per share amounts)
(Excluded and subject to recalculation)

	Fiscal Year 2011					Fiscal Year 2012				
	Q1 8/10/10	Q2 10/10/10	Q3 10/09/10	Q4 10/01/11	Year 10/02/11	Q1 4/30/11	Q2 7/09/11	Q3 10/09/11	Q4 10/02/12	Year 10/02/12
Domestic - Continue Operations										
Gross profit	\$ 2,117	\$ 2,119	\$ 2,097	\$ 2,369	\$ 4,202	\$ 2,747	\$ 2,729	\$ 2,833	\$ 2,910	\$ 4,219
Restructuring charges - cost of goods sold	-	-	-	0	0	-	-	-	10	10
Adjusted gross profit	\$ 2,117	\$ 2,119	\$ 2,097	\$ 2,370	\$ 4,202	\$ 2,747	\$ 2,729	\$ 2,843	\$ 2,920	\$ 4,229
Adjusted gross profit % of revenue	24.8%	25.4%	25.3%	23.8%	25.5%	25.4%	25.4%	25.4%	25.2%	24.4%
Operating Income										
Operating income (best)	\$ 302	\$ 300	\$ 279	\$ 400	\$ 1,000	\$ 365	\$ 320	\$ 249	\$ 300	\$ 1,142
Restructuring charges - cost of goods sold	-	-	-	0	0	-	-	-	10	10
Restructuring charges	-	-	-	27	27	0	-	-	11	22
Adjusted operating income	\$ 302	\$ 300	\$ 279	\$ 427	\$ 1,027	\$ 365	\$ 320	\$ 249	\$ 311	\$ 1,174
Adjusted operating income % of revenue	4.3%	4.4%	4.7%	5.7%	5.6%	4.4%	3.7%	3.7%	7.2%	4.8%
International - Continue Operations										
SG&A	\$ 102	\$ 115	\$ 109	\$ 74	\$ 2,902	\$ 101	\$ 115	\$ 90	\$ 111	\$ 2,915
SG&A transaction costs - SG&A	-	-	-	-	-	-	-	-	-	-
Adjusted SG&A	\$ 102	\$ 115	\$ 109	\$ 74	\$ 2,902	\$ 101	\$ 115	\$ 90	\$ 111	\$ 2,915
Adjusted SG&A % of revenue	24.7%	28.4%	22.3%	16.2%	22.1%	22.4%	24.3%	22.2%	16.2%	22.7%
Operating Income (best)										
Operating income (best)	\$ 45	\$ 31	\$ 102	\$ 195	\$ 310	\$ 34	\$ 21	\$ 182	\$ (1,200)	\$ (752)
SG&A transaction costs - SG&A	-	-	-	-	-	-	-	-	-	-
Restructuring charges	-	-	-	100	100	(1)	-	-	-	-
Goodwill impairment	-	-	-	-	-	-	-	-	1,201	1,201
Adjusted operating income	\$ 45	\$ 31	\$ 102	\$ 295	\$ 410	\$ 33	\$ 21	\$ 182	\$ (1)	\$ (51)
Adjusted operating income % of revenue	1.6%	1.7%	3.4%	5.2%	5.2%	1.9%	0.7%	4.2%	0.2%	0.2%
Consolidated - Continue Operations										
Gross profit	\$ 2,095	\$ 2,026	\$ 2,015	\$ 2,340	\$ 4,210	\$ 2,621	\$ 2,592	\$ 2,693	\$ 2,854	\$ 4,230
Restructuring charges - COGS	-	-	-	0	0	-	-	-	10	10
Adjusted gross profit	\$ 2,095	\$ 2,026	\$ 2,015	\$ 2,340	\$ 4,210	\$ 2,621	\$ 2,592	\$ 2,693	\$ 2,864	\$ 4,240
Adjusted gross profit % of revenue	25.2%	25.4%	25.2%	21.8%	25.1%	25.7%	25.4%	25.4%	23.2%	24.3%
SG&A										
SG&A	\$ 1,427	\$ 1,495	\$ 1,444	\$ 752	\$ 5,096	\$ 1,457	\$ 1,593	\$ 1,472	\$ 1,716	\$ 5,117
SG&A transaction costs - SG&A	-	-	-	-	-	-	-	-	-	-
Adjusted SG&A	\$ 1,427	\$ 1,495	\$ 1,444	\$ 752	\$ 5,096	\$ 1,457	\$ 1,593	\$ 1,472	\$ 1,716	\$ 5,117
Adjusted SG&A % of revenue	21.4%	22.3%	22.3%	16.2%	20.1%	21.6%	23.6%	22.2%	16.1%	21.7%
Operating Income (best)										
Operating income (best)	\$ 424	\$ 391	\$ 431	\$ 1,723	\$ 2,375	\$ 490	\$ 390	\$ 381	\$ (1,211)	\$ 80
Restructuring charges - cost of goods sold	-	-	-	0	0	-	-	-	10	10
SG&A transaction costs - SG&A	-	-	-	-	-	-	-	-	-	-
Restructuring charges	-	-	-	195	195	0	-	-	-	-
Goodwill impairment	-	-	-	-	-	-	-	-	1,201	1,201
Adjusted operating income	\$ 424	\$ 391	\$ 431	\$ 1,918	\$ 2,570	\$ 490	\$ 390	\$ 381	\$ (1)	\$ (51)
Adjusted operating income % of revenue	2.8%	2.8%	3.0%	7.0%	5.2%	4.7%	3.2%	2.4%	7.2%	4.2%
Consolidated - Continue Operations										
Net earnings (best)	\$ 225	\$ 218	\$ 241	\$ 732	\$ 1,414	\$ 295	\$ 150	\$ 173	\$ (710)	\$ (1,132)
After-tax impact of restructuring charges - cost of goods sold	-	-	-	0	0	-	-	-	12	12
After-tax impact of SG&A transaction costs - SG&A	-	-	-	-	-	-	-	-	-	-
After-tax impact of restructuring charges	-	-	-	95	95	0	-	-	-	-
After-tax impact of goodwill impairment	-	-	-	-	-	-	-	-	1,190	1,190
After-tax impact of gain on sale of investments	-	-	-	-	-	-	-	-	490	490
After-tax impact of B2M profit share buyout - B2	-	-	-	-	-	-	-	-	1,203	1,203
After-tax impact of SG&A transaction costs - NC	-	-	-	-	-	-	-	-	(17)	(17)
After-tax impact of restructuring charges - NC	-	-	-	-	-	-	-	-	(1)	(1)
Adjusted net earnings	\$ 225	\$ 218	\$ 241	\$ 827	\$ 1,509	\$ 295	\$ 150	\$ 173	\$ (51)	\$ (51)

	Fiscal Year 2011					Fiscal Year 2012				
	Q1 6/30/10	Q2 7/31/10	Q3 9/30/10	Q4 12/31/10	Year 1/1/10-12/31/10	Q1 4/30/11	Q2 7/30/11	Q3 10/30/11	Q4 1/30/12	Year 1/1/11-1/30/12
Consolidated - Continuing Operations										
Stated diluted EPS	\$ 0.02	\$ 0.01	\$ 0.06	\$ 1.21	\$ 0.29	\$ 0.04	\$ 0.20	\$ 0.47	\$ (4.30)	\$ (1.05)
For share impact of diluted share count	ns	ns	ns	ns	ns	ns	ns	ns	0.11	0.09
For share impact of restructuring charges - cost of goods sold	-	-	-	0.01	0.01	-	-	-	0.04	0.03
For share impact of RSE transaction costs - SG&A	-	-	-	-	-	-	-	-	0.04	0.04
For share impact of restructuring charges	-	-	-	0.21	0.21	0.01	-	-	0.06	0.06
For share impact of goodwill impairment	-	-	-	-	-	-	-	-	3.26	3.11
For share impact of gain on sale of investments	-	-	-	-	-	-	-	-	(5.15)	(4.15)
For share impact of EBITM profit share bonus - NO	-	-	-	-	-	-	-	-	3.82	3.43
For share impact of RSE transaction costs - NO	-	-	-	-	-	-	-	-	(0.48)	(0.50)
For share impact of restructuring charges - NO	-	-	-	-	-	-	-	-	(0.11)	(0.11)
Adjusted diluted EPS ⁽¹⁾	\$ 0.02	\$ 0.01	\$ 0.06	\$ 1.01	\$ 0.27	\$ 0.05	\$ 0.20	\$ 0.47	\$ 1.16	\$ 1.02
Consolidated - Total Operations										
Net earnings (loss)	\$ 20	\$ 96	\$ 230	\$ 466	\$ 1,244	\$ 212	\$ 126	\$ 186	\$ (1,916)	\$ (1,233)
Continuing operations										
After tax impact of restructuring charges - cost of goods sold	-	-	-	8	8	-	-	-	12	12
After tax impact of RSE transaction costs - SG&A	-	-	-	-	-	-	-	-	39	39
After tax impact of restructuring charges	-	-	-	95	95	9	-	-	21	24
After tax impact of goodwill impairment	-	-	-	-	-	-	-	-	(136)	(130)
After tax impact of gain on sale of investments	-	-	-	-	-	-	-	-	(40)	(40)
After tax impact of EBITM profit share bonus - NO	-	-	-	-	-	-	-	-	(201)	(183)
After tax impact of RSE transaction costs - NO	-	-	-	-	-	-	-	-	(13)	(13)
After tax impact of restructuring charges - NO	-	-	-	-	-	-	-	-	(6)	(6)
Discontinued operations										
After tax impact of restructuring charges - cost of goods sold	-	-	-	10	10	-	-	-	9	9
After tax impact of restructuring charges	-	-	-	24	24	16	5	12	63	18
After tax impact of restructuring charges - NO	-	-	-	-	-	-	-	-	(8)	(8)
Adjusted net earnings	\$ 20	\$ 96	\$ 230	\$ 500	\$ 1,411	\$ 244	\$ 136	\$ 198	\$ (1)	\$ (1,203)
Consolidated - Total Operations										
Stated diluted EPS	\$ 0.47	\$ 0.46	\$ 0.70	\$ 1.63	\$ 3.00	\$ 0.51	\$ 0.24	\$ 0.42	\$ (5.11)	\$ (2.71)
For share impact of diluted share count	ns	ns	ns	ns	ns	ns	ns	ns	0.12	0.10
Continuing operations										
After share impact of restructuring charges - cost of goods sold	-	-	-	0.01	0.01	-	-	-	0.04	0.03
After share impact of RSE transaction costs - SG&A	-	-	-	-	-	-	-	-	0.04	0.04
After share impact of restructuring charges	-	-	-	0.21	0.21	0.01	-	-	0.06	0.06
After share impact of goodwill impairment	-	-	-	-	-	-	-	-	3.26	3.11
After share impact of gain on sale of investments	-	-	-	-	-	-	-	-	(5.15)	(4.15)
After share impact of EBITM profit share bonus - NO	-	-	-	-	-	-	-	-	3.82	3.43
After share impact of RSE transaction costs - NO	-	-	-	-	-	-	-	-	(0.48)	(0.50)
After share impact of restructuring charges - NO	-	-	-	-	-	-	-	-	(0.11)	(0.11)
Discontinued operations										
After share impact of restructuring charges - cost of goods sold	-	-	-	0.01	0.02	-	-	-	0.02	0.02
After share impact of restructuring charges	-	-	-	0.08	0.08	0.05	-	0.04	0.45	0.12
After share impact of restructuring charges - NO	-	-	-	-	-	-	-	-	(0.24)	(0.23)
Adjusted diluted EPS ⁽¹⁾	\$ 0.47	\$ 0.46	\$ 0.70	\$ 1.64	\$ 3.00	\$ 0.50	\$ 0.24	\$ 0.40	\$ (4.94)	\$ (2.70)

⁽¹⁾ The diluted share count used to calculate diluted EPS for the fiscal fourth quarter and full year ended January 31, 2012, was 359.6 million and 375.7 million, respectively.

BEST BUY CO., INC.
RECONCILIATION OF SELECTED CONSOLIDATED STATEMENTS OF EARNINGS AMOUNTS FOR TOTAL OPERATIONS
Historical Financials Recast for New Fiscal Year
(\$ in millions)
(Unaudited and subject to reclassification)

	Fiscal Year 2011					Fiscal Year 2012				
	Q1 5/1/2010	Q2 7/31/2010	Q3 10/30/2010	Q4 1/29/2011	Year 1/29/2011	Q1 4/30/2011	Q2 7/30/2011	Q3 10/29/2011	Q4 1/28/2012	Year 1/28/2012
NCI from continuing operations:	\$ (32)	\$ (13)	\$ (32)	\$ (51)	\$ (128)	\$ (38)	\$ 2	\$ (47)	\$ (130)	\$ (138)
BBWM profit share buyout	-	-	-	-	-	-	-	-	1,303	1,303
Restructuring charges	-	-	-	-	-	-	-	-	(3)	(3)
Best Buy Europe transaction Costs	-	-	-	-	-	-	-	-	(13)	(13)
Adjusted NCI from continuing operations	(32)	(13)	(32)	(51)	(128)	(38)	2	(47)	(18)	(101)
NCI from discontinued operations:	6	10	9	13	38	11	15	29	79	134
Restructuring charges	-	-	-	-	-	-	-	-	(88)	(88)
Adjusted NCI from discontinued operations	6	10	9	13	38	11	15	29	(9)	46
Adjusted NCI from total operations	\$ (26)	\$ (3)	\$ (23)	\$ (38)	\$ (90)	\$ (27)	\$ 17	\$ (18)	\$ (24)	\$ (55)

Notes: NCI refers to Best Buy Europe, our venture with Carphone Warehouse Group plc (CPW). Results are 100% consolidated by Best Buy, with 50% of Best Buy Europe's net earnings flowing to CPW through the noncontrolling interest line item on the Consolidated Statement of Earnings.

BEST BUY CO., INC.
CONDENSED CONSOLIDATED BALANCE SHEETS
Historical Financials Recast for New Fiscal Year
(\$ in millions)
(Unaudited and subject to reclassification)

	Fiscal Year 2011				Fiscal Year 2012			
	Q1 5/1/2010	Q2 7/31/2010	Q3 10/03/2010	Q4 1/29/2011	Q1 4/30/2011	Q2 7/30/2011	Q3 10/29/2011	Q4 1/28/2012
ASSETS								
Current assets								
Cash and cash equivalents	\$ 1,748	\$ 915	\$ 724	\$ 1,338	\$ 2,793	\$ 2,079	\$ 2,073	\$ 1,401
Short-term investments	206	116	2	22	20	80	20	-
Receivables	1,538	1,650	1,770	2,280	1,713	1,868	1,968	2,519
Merchandise inventories	6,021	6,681	8,416	7,370	6,508	6,784	7,780	6,803
Other current assets	1,095	1,091	1,075	1,040	1,135	1,080	1,098	827
Total current assets	10,608	10,453	11,987	12,050	12,169	11,891	12,930	11,550
Net property & equipment	4,021	3,937	3,963	3,809	3,797	3,781	3,697	3,491
Goodwill	2,408	2,392	2,441	2,443	2,506	2,507	2,447	1,328
Tradenames	155	150	145	132	136	136	131	129
Customer relationships	248	229	220	203	194	179	165	229
Equity and other investments	340	297	316	333	316	316	279	142
Other assets	475	463	409	384	454	486	469	447
TOTAL ASSETS	\$ 18,255	\$ 17,921	\$ 19,481	\$ 18,354	\$ 19,572	\$ 19,296	\$ 20,127	\$ 17,316
LIABILITIES & EQUITY								
Current liabilities								
Accounts payable	\$ 5,698	\$ 5,935	\$ 7,573	\$ 6,804	\$ 6,102	\$ 6,178	\$ 7,567	\$ 6,929
Accrued liabilities	2,915	2,448	2,411	2,759	2,876	2,518	2,541	2,861
Short-term debt	197	383	586	557	39	392	163	480
Current portion of long-term debt	34	33	27	441	442	444	442	46
Total current liabilities	8,844	8,799	10,597	10,361	9,459	9,532	10,703	10,316
Long-term liabilities	1,243	1,252	1,196	1,154	1,179	1,168	1,161	1,065
Long-term debt	1,101	1,092	1,064	892	1,704	1,701	1,692	1,685
Equity	7,067	6,778	6,604	7,147	7,230	6,895	6,571	4,250
TOTAL LIABILITIES & EQUITY	\$ 18,255	\$ 17,921	\$ 19,481	\$ 18,354	\$ 19,572	\$ 19,296	\$ 20,127	\$ 17,316

BEST BUY CO., INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
 Financials Recast for New Fiscal Year
 (\$ in millions)
 (Unaudited and subject to reclassification)

	Twelve Months Ended	
	Jan. 28, 2011	Jan. 28, 2012
OPERATING ACTIVITIES		
Net earnings including noncontrolling interests	\$ 1,374	\$ (69)
Adjustments to reconcile net earnings to total cash provided by operating activities:		
Depreciation and amortization of definite-lived intangible assets	982	932
Goodwill impairment	-	1,207
Realized gain on sale of investments	-	(55)
Other operating activities, net	60	434
Changes in certain operating assets and liabilities, net of acquired assets and liabilities:		
Receivables	(327)	(256)
Merchandise inventories	(573)	524
Accounts payable	-	353
Total cash provided by operating activities	<u>1,216</u>	<u>3,070</u>
INVESTING ACTIVITIES		
Additions to property and equipment	(706)	(747)
Other, net	163	82
Total cash used in investing activities	<u>(543)</u>	<u>(665)</u>
FINANCING ACTIVITIES		
Repurchase of common stock	(1,193)	(1,368)
Borrowings (repayments) of debt, net	(99)	513
Payment to noncontrolling interest	-	(1,303)
Other, net	(62)	(191)
Total cash used in financing activities	<u>(1,354)</u>	<u>(2,349)</u>
EFFECT OF EXCHANGE RATE CHANGES ON CASH	<u>24</u>	<u>7</u>
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	<u>(657)</u>	<u>63</u>
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	<u>1,995</u>	<u>1,338</u>
CASH AND CASH EQUIVALENTS AT END OF PERIOD	<u>\$ 1,338</u>	<u>\$ 1,401</u>
Total cash provided by operating activities	\$ 1,216	\$ 3,070
Additions to property and equipment	(706)	(747)
Free cash flow	<u>\$ 510</u>	<u>\$ 2,323</u>

BEST BUY CO., INC.
SEGMENT INFORMATION
Financials Recast for New Fiscal Year
(\$ in millions)
(Unaudited and subject to recalculation)

	Fiscal Year 2011					Fiscal Year 2012				
	Q1 5/1/2010	Q2 7/31/2010	Q3 10/30/2010	Q4 1/29/2011	Year 1/29/2011	Q1 4/30/2011	Q2 7/30/2011	Q3 10/29/2011	Q4 1/28/2012	Year 1/28/2012
DOMESTIC SEGMENT PERFORMANCE SUMMARY										
Revenue	\$ 8,511	\$ 8,185	\$ 7,938	\$ 12,611	\$ 37,245	\$ 8,392	\$ 7,977	\$ 8,095	\$ 12,583	\$ 37,007
Gross profit	\$ 2,117	\$ 2,110	\$ 2,087	\$ 2,909	\$ 8,292	\$ 2,147	\$ 2,026	\$ 2,033	\$ 2,810	\$ 8,016
SG&A	\$ 1,734	\$ 1,759	\$ 1,758	\$ 1,954	\$ 7,205	\$ 1,776	\$ 1,787	\$ 1,784	\$ 1,905	\$ 7,252
Operating income	\$ 383	\$ 360	\$ 329	\$ 955	\$ 2,086	\$ 366	\$ 239	\$ 249	\$ 885	\$ 1,742
Key Metrics:										
Comparable store sales % change ⁽¹⁾	4.7%	0.0%	(3.9%)	(5.2%)	(1.7%)	(2.8%)	(4.1%)	0.1%	(1.1%)	(2.1%)
Gross profit as % of revenue	24.9%	25.9%	26.3%	23.5%	24.9%	25.6%	25.4%	25.2%	22.3%	24.4%
SG&A as % of revenue	20.4%	21.5%	22.1%	15.5%	19.3%	21.2%	22.4%	22.1%	15.1%	19.6%
Operating income as % of revenue	4.5%	4.4%	4.1%	7.6%	5.5%	4.4%	3.0%	3.1%	7.1%	4.7%
Adjusted (non-GAAP) Key Metrics:										
Gross profit as % of revenue ⁽²⁾	24.9%	25.9%	26.3%	23.6%	25.0%	25.6%	25.4%	25.2%	22.5%	24.4%
SG&A as % of revenue ⁽²⁾	20.4%	21.5%	22.1%	15.5%	19.3%	21.2%	22.4%	22.1%	15.1%	19.6%
Operating income ⁽¹⁾	\$ 383	\$ 360	\$ 329	\$ 1,024	\$ 2,098	\$ 371	\$ 239	\$ 249	\$ 924	\$ 1,783
Operating income as % of revenue ⁽²⁾	4.5%	4.4%	4.1%	8.1%	5.6%	4.4%	3.0%	3.1%	7.3%	4.8%
INTERNATIONAL SEGMENT PERFORMANCE SUMMARY										
Revenue	\$ 2,811	\$ 2,717	\$ 3,043	\$ 4,099	\$ 12,687	\$ 2,977	\$ 2,879	\$ 3,090	\$ 4,088	\$ 13,034
Gross profit	\$ 738	\$ 707	\$ 788	\$ 991	\$ 3,224	\$ 774	\$ 736	\$ 820	\$ 1,044	\$ 3,374
SG&A	\$ 693	\$ 676	\$ 689	\$ 748	\$ 2,803	\$ 681	\$ 715	\$ 688	\$ 831	\$ 2,915
Operating income (loss)	\$ 45	\$ 31	\$ 102	\$ 135	\$ 313	\$ 94	\$ 21	\$ 132	\$ (1,009)	\$ (762)
Key Metrics:										
Comparable store sales % change ⁽¹⁾	7.1%	4.9%	2.6%	(2.0%)	2.5%	(0.2%)	(2.6%)	(3.2%)	(1.8%)	(2.0%)
Gross profit as % of revenue	26.3%	26.0%	25.9%	24.3%	25.5%	26.0%	25.6%	26.5%	25.5%	25.9%
SG&A as % of revenue	24.7%	24.9%	22.9%	18.3%	22.1%	22.9%	24.8%	22.3%	20.3%	22.4%
Operating income (loss) as % of revenue	1.6%	1.1%	3.4%	3.3%	2.5%	3.2%	0.7%	4.3%	(24.7%)	(5.8%)
Adjusted (non-GAAP) Key Metrics:										
Gross profit as % of revenue ⁽²⁾	26.3%	26.0%	25.9%	24.3%	25.5%	26.0%	25.6%	26.5%	25.5%	25.9%
SG&A as % of revenue ⁽²⁾	24.7%	24.9%	22.9%	18.3%	22.1%	22.9%	24.8%	22.3%	19.2%	22.0%
Operating income ⁽¹⁾	\$ 45	\$ 31	\$ 102	\$ 243	\$ 421	\$ 93	\$ 21	\$ 132	\$ 299	\$ 505
Operating income as % of revenue ⁽²⁾	1.6%	1.1%	3.4%	5.9%	3.3%	3.1%	0.7%	4.3%	6.3%	3.9%

(1) Best Buy's comparable store sales is comprised of revenue at stores, call centers, and Web sites operating for at least 14 full months as well as revenue related to other comparable sales channels. Relocated, remodeled and expanded stores are excluded from the comparable store sales calculation until at least 14 full months after reopening. Acquired stores are included in the comparable store sales calculation beginning with the first full quarter following the first anniversary of the date of the acquisition. The portion of the calculation of the comparable store sales percentage change attributable to the International segment excludes the effect of fluctuations in foreign currency exchange rates. The method of calculating comparable store sales varies across the retail industry. As a result, Best Buy's method of calculating comparable store sales may not be the same as other retailers' methods.

(2) Domestic segment excludes the impact of previously announced restructuring charges. International segment excludes the impact of previously announced restructuring charges, Best Buy Europe transaction costs and goodwill impairment. Please see worksheet titled "Non-GAAP Reconciliation."

BEST BUY CO., INC.
REVENUE CATEGORY SUMMARY
 Report for New Fiscal Year
 (Unaudited and subject to reclassification)

	Fiscal Year 2011					Fiscal Year 2012				
	Q1 5/1/2010	Q2 7/31/2010	Q3 10/30/2010	Q4 1/29/2011	Year 1/29/2011	Q1 4/30/2011	Q2 7/30/2011	Q3 10/28/2011	Q4 1/28/2012	Year 1/28/2012
DOMESTIC SEGMENT PERFORMANCE SUMMARY										
Revenue Mix										
Consumer Electronics	35%	38%	39%	39%	37%	35%	36%	33%	36%	36%
Computing and Mobile Phones ⁽¹⁾	38%	37%	41%	33%	37%	40%	40%	43%	37%	40%
Entertainment	14%	12%	12%	18%	14%	12%	10%	10%	15%	12%
Appliances	5%	6%	5%	4%	5%	5%	6%	6%	4%	5%
Services ⁽²⁾	6%	6%	6%	5%	6%	6%	7%	7%	5%	6%
Other	1%	1%	1%	1%	1%	1%	1%	1%	1%	1%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Comparable Store Sales										
Consumer Electronics	5.6%	(4.8%)	(10.8%)	(7.1%)	(4.9%)	(5.6%)	(8.0%)	(5.1%)	(4.8%)	(5.9%)
Computing and Mobile Phones ⁽¹⁾	12.0%	8.0%	7.0%	(0.8%)	5.8%	(1.1%)	2.2%	5.9%	11.1%	4.9%
Entertainment	(12.7%)	(11.3%)	(17.1%)	(12.8%)	(13.3%)	(12.1%)	(18.2%)	(12.0%)	(17.8%)	(15.6%)
Appliances	9.3%	12.6%	(1.3%)	6.6%	6.8%	4.2%	5.4%	14.8%	14.5%	8.7%
Services ⁽²⁾	(3.0%)	(2.4%)	0.4%	4.5%	0.1%	3.9%	3.4%	0.5%	(4.9%)	0.3%
Other	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total	4.7%	0.0%	(3.9%)	(5.2%)	(1.7%)	(3.8%)	(4.1%)	0.1%	(1.1%)	(2.1%)
INTERNATIONAL SEGMENT PERFORMANCE SUMMARY										
Revenue Mix										
Consumer Electronics	19%	20%	17%	24%	20%	18%	19%	19%	24%	20%
Computing and Mobile Phones ⁽¹⁾	58%	53%	59%	52%	55%	59%	54%	57%	53%	56%
Entertainment	5%	4%	4%	8%	6%	4%	4%	4%	7%	5%
Appliances	8%	13%	10%	8%	9%	10%	14%	10%	9%	10%
Services ⁽²⁾	11%	10%	10%	8%	10%	9%	9%	10%	7%	9%
Other	<1%	<1%	<1%	<1%	<1%	<1%	<1%	<1%	<1%	<1%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Comparable Store Sales										
Consumer Electronics	4.1%	(0.2%)	(1.8%)	(7.3%)	(2.6%)	(8.6%)	(11.3%)	(2.8%)	(4.8%)	(6.7%)
Computing and Mobile Phones ⁽¹⁾	7.4%	8.8%	3.6%	2.6%	5.2%	3.0%	(0.2%)	(3.7%)	0.8%	0.0%
Entertainment	(10.2%)	(14.0%)	(22.4%)	(9.4%)	(13.0%)	(10.2%)	(18.5%)	(3.3%)	(16.0%)	(12.9%)
Appliances	28.8%	15.1%	26.2%	0.4%	15.7%	12.8%	7.7%	(7.2%)	7.2%	4.9%
Services ⁽²⁾	3.3%	(5.0%)	1.3%	(5.5%)	(1.2%)	(6.0%)	(3.7%)	3.7%	0.1%	(1.5%)
Other	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total	7.1%	4.9%	2.6%	(2.0%)	2.5%	(0.2%)	(2.8%)	(3.2%)	(1.8%)	(2.0%)

(1) The previous "Home Office" revenue category has been renamed to "Computing and Mobile Phones" to more clearly describe the key products contained within the category. However, the composition of the products within this category has not changed from previous disclosures.

(2) The "Services" revenue category consists primarily of service contracts, extended warranties, computer-related services, product repair and delivery and installation for home theater, mobile audio and appliances.